



Republic of Indonesia Domestic Construction Contractor Market Analysis

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Common Abbreviations and Defined Terms

This section explains the common terms and abbreviations used in this document.

Abbreviation / Term	Full Terminology / Definition
AAT	Average Annual Construction Turnover
ADB	Asian Development Bank
APBD	Regional Revenue and Expenditure Budget
APBN	State Revenue and Expenditure Budget
Bappenas	Ministry of National Development Planning
CESMP	Contractor Environmental and Social Management Plan
DP	Development Partner
EAP	East Asia and Pacific
GDP	Gross Domestic Product
HVAC	Heating, Ventilation, and Air Conditioning
IA	Implementing Agency
ICT	Information and Communication Technology
K	Thousand
KPPIP	<i>Komite Percepatan Penyediaan Infrastruktur Prioritas / Committee for Acceleration of Priority Infrastructure Delivery</i>
LKPP	<i>Lembaga Kebijakan Pengadaan Public / Government Goods / Services Procurement Policy Institute</i>
LLC	Limited Liability Company
LPJK	<i>Lembaga Pengembangan Jasa Konstruksi / Construction Services Development Agency</i>
LPNK	Non-Ministry Government Institution
LPSE	<i>Layanan Pengadaan Secara Elektronik / Procurement Service Unit</i>
M	Million
MSME	Mature, Small, and Medium-Sized Enterprise
MSOE	Ministry of State-Owned Enterprises
PIC	Pacific Island Country
PPP	Public-Private Partnership
ProcDash	Asian Development Bank (ADB) Operational Procurement Statistics Dashboard
PSN	National Strategic Projects
PUPR	Ministry of Public Works and Public Housing

RKP	<i>Rencana Kerja Pemerintah / Government Work Plan</i>
Rp	Indonesian Rupiah – the Official Currency of Indonesia
RPJM	<i>Rencana Pembangunan Jangka Menengah Nasional / National Medium-Term Development Plan</i>
RPJPD	Regional Long-Term Development Plan
RPJPN	<i>Rencana Pembangunan Jangka Panjang Nasional / National Long-Term Development Plan</i>
SOE	State-Owned Enterprise
SPSE	<i>Sistem Pengadaan Secara Elektronik / Electronic Procurement System Application</i>
STEP	World Bank Systematic Tracking of Exchanges in Procurement
UKPBJ	<i>Unit Kerja Pengadaan Barang / Jasa / Procurement Unit</i>
UN	United Nations

Table of Contents

1 Preface	1
2 Executive Summary.....	1
3 Introduction	3
4 Country Context.....	4
5 Overview of the Indonesian Construction Contractor Market	5
5.1 History and Organization of the Market	11
5.2 Note on Eligibility, Qualification, Classification, and Certification Systems	14
5.2.1 Vendor Eligibility and Qualifications	14
5.2.2 Vendor Classification and Certification Systems.....	15
6 Construction Contractor Market Survey Results	16
7 Construction Contractor Market Capability and Data Analysis	23
7.1 Construction Market Capability and Organization	23
7.2 Estimated Construction Market Capacity	24
8 Conclusions and Recommendations.....	26
Bibliography	30
ANNEX I: Market Analysis Methodology	31
ANNEX II: The Indonesian Public Procurement System	32
ANNEX III: Average Annual Construction Turnover Range Limits.....	34
ANNEX IV: List of Local Construction Contractors	36
ANNEX V: Construction Average Annual Construction Turnover	66
ANNEX VI: World Bank-Funded Contracts with National Contractors, 2019 – 2023.....	71
ANNEX VII: ADB-Funded Contracts with National Contractors, 2019 – 2023	78

List of Figures

Figure I. Four Pillars of Indonesia’s Vision 2045.....	5
Figure II. Key Priorities and Infrastructure Development Direction for Indonesia per Vision 2045	6
Figure III. Development Stages of the 2025 – 2045 National Long-Term Development Plan	8
Figure IV. Strategies Related to the Infrastructure Development Directive in the 2020 – 2024 National Medium-Term Development Plan.....	9
Figure V. Indonesia National Strategic Projects	12
Figure VI. Number of Construction Establishments in Indonesia, 2014 – 2023	16
Figure VII. Survey Response – Largest Barriers Faced in Participating in Tenders.....	18
Figure VIII. Survey Response – Contractor Experience by Sector	18
Figure IX. Survey Response – Distribution of Contractor Personnel by Gender	20
Figure X. Survey Response – Distribution of Contractor Supervisory Personnel by Gender.....	21
Figure XI. Survey Response – Distribution of Skilled Personnel by Gender	21
Figure XII. Survey Response – Distribution of Contractor Labor (Unskilled) Personnel by Gender	21
Figure XIII. Survey Response – Contractor Access to Insurance	22

List of Tables

Table I. Programs Listed in the 2023 Revision of the Blue Book	13
Table II. Survey Response – Average Annual Construction Turnover Over the Last Five Years	17
Table III. Survey Response – Items That Negatively Impact the Ability to Access Insurance.....	23
Table IV. Number of Indonesian Construction Contractors by AAT Range	24
Table V. Distribution of World Bank- and ADB-Funded Contracts in Indonesia from 2019 – 2023	25
Table VI. Contractor Award Details from 2019 – 2023 by Type of Works and Funding Source	25
Table VII. Risks and Mitigation Actions for the Indonesia Construction Contractor Market	29

1 Preface

This report is designed to aid World Bank and Asian Development Bank staff, officials from other multilateral development banks, government officials, and other interested parties in gaining an understanding of the domestic construction contractor market in the Republic of Indonesia. The report provides important context about the country and key national plans, programs, and legislation that influence and drive the construction industry. Local construction contractors were surveyed to gain a better understanding of conditions from those who operate within the country, the results of which are summarized in the report. The financial capacity of the construction contractor market and that of individual contractors are also discussed.

The following are examples of activities that may be aided by the contents of this report.

- Performing market research for direct contractor engagement or as part of the creation of a Project Procurement Strategy for Development (PPSD) or equivalent project-related report;
- Developing procurement strategies for the local contractor market based on survey responses and capacity, including the right-sizing of procurement packages to maximize local contractor participation;
- Identifying high-level risks that impact the local construction contractor market and potential mitigation measures;
- Understanding the local regulatory environment related to the construction industry; and
- Identifying works contracts that have been awarded to local construction contractors by the World Bank and Asian Development Bank.

2 Executive Summary

This report provides an overview of the construction contractor market in the Republic of Indonesia (Indonesia). The analysis is based on findings from desk research on market capability, data analysis on contract awards, and Indonesian construction contractor survey results. The aim of this report is to identify key insights and risks associated with the construction market in Indonesia and present actionable recommendations to promote sustainable growth and local contractor participation in procurements.

Market Capability and Data Analysis

The market analysis identified nearly 500 Indonesia-based construction contractors via data from the World Bank and the Asian Development Bank (ADB), a construction contractor survey, and desk research. When data was available, the average annual construction turnover (AAT), a reliable measure of a contractor's financial capacity, was captured for each contractor for the five-year period from 2019 – 2023. By categorizing contractors based on their AAT, Implementing Agencies (IAs) can effectively assess their financial resources and suitability for specific contracts. Key findings from the market analysis include:

- AAT was captured for 146 contractors, including 13 contractors that responded to the contractor survey. The other contractors were sourced from World Bank and ADB datasets.¹
- The distribution of the 146 contractors across AAT ranges is as follows:²
 - 26 contractors have an AAT that is less than \$250K;

¹ See Annex I for data sources.

² A discussion of AAT range limits can be found in Annex III.

- 16 contractors have an AAT that falls within the range of \$250K to \$800K;
- 4 contractors have an AAT that falls within the range of \$800K to \$1M;
- 43 contractors have an AAT that falls within the range of \$1M to \$4M;
- 40 contractors have an AAT that falls within the range of \$4M to \$12M;
- 8 contractors have an AAT that falls within the range of \$12M to \$25M;
- 5 contractors have an AAT that falls within the range of \$25M to \$50M;
- 2 contractors have an AAT that falls within the range of \$50M to \$100M; and
- 2 contractors have an AAT exceeding \$100M.

Total and Available Construction Market Capacity

According to the 2025 Draft State Revenue and Expenditure Budget (APBN), the total government budget for infrastructure development is Rp400.3 trillion (\$25.6 billion), which is a 5.5% decrease from the 2024 infrastructure budget of Rp423.4 trillion (\$27.1 billion).³ The 2025 infrastructure development budget The budget will mainly be allocated to education and health infrastructure, connectivity infrastructure, food and energy infrastructure, as well as sustainable development of the Nusantara Capital.⁴

Key to Indonesia's infrastructure expansion are National Strategic Projects (PSN). The current PSN are composed of 245 projects and 2 programs, as shown in the figure below. These projects and programs cover all infrastructure sectors including transport, water / wastewater, maritime, and energy. To implement all projects and programs, it will require approximately Rp4,197 trillion (\$268.6 billion), with funding from the government budget of Rp525 trillion (\$33.6 billion), state-owned enterprise (SOE) funding of Rp1,258 trillion (\$80.5 billion), and funding from the private sector of Rp2.414 trillion (\$154.5 billion).⁵

Select Indonesia Construction Contractor Survey Results

A 19-question survey that collected company financial and operational information was issued via email to Indonesian contractors. The survey shed light on respondent contractors' AAT, construction experience, barriers to tender participation, workforce, and environmental and social sustainability considerations.

Survey responses revealed that local contractors face significant barriers to participating in tenders such as access to finance and lack of possessing relevant contract experience. Additionally, there is a gender imbalance in the workforce, with most of the reported personnel in supervisory, skilled, and labor (unskilled) roles being men, which highlights the need for targeted initiatives to promote gender diversity. The survey also revealed that there generally is an awareness of environmental sustainability. Although most contractors indicated that insurance is easy to access, insurance amounts requested is the most prominent issue that negatively impacts a contractor's ability to access insurance.

Risks and Mitigation Actions

The Indonesian construction market faces several inherent risks. The following key risks were identified, and potential mitigation actions developed.

³ For more information see <https://www.pwc.com/id/en/media-centre/infrastructure-news/august-2024/infrastructure-spending-in-2025-may-increase.html>

⁴ For more information see <https://setkab.go.id/en/address-of-the-president-of-the-republic-of-indonesia-on-the-presentation-of-the-government-statement-on-the-bill-on-the-state-budget-for-the-2025-fiscal-year-and-its-financial-note-before-the-plenary/>

⁵ For more information see <https://kppip.go.id/en/national-strategic-projects/>

- Perceptions of corruption can deter investors and lead to less competitive bidding, resulting in inflated costs and reduced quality of public services. Select mitigation efforts include the establishment of independent bodies to oversee procurement processes and investigate allegations of corruption and involving civil society and community organizations to monitor government projects.
- There are notable gaps that have been observed in the tender process, including a lack of detail in tender notices, which inhibits contractor's understanding of projects. Select mitigation efforts include improving tender notices with clearer descriptions and titles, provide regular training for procurement personnel on best practices related to tender writing and the importance of providing detail to achieve positive procurement outcomes, and holding workshops for new entrants to the market to discuss how to review a tender notice and prepare a competitive response.
- A significant share of projects started in the last quarter of 2020, potentially to spend allocated budget funds before the end of the financial year. In these cases, contractors have less than three months to complete these single-year projects, which will likely to affect the quality of work. Select mitigation efforts include implementing advanced planning to reduce the number of construction tenders carried out in the last quarter of the year and ensuring that any contractor that receives an award has a proven track record of completing projects in a timely fashion.
- Most survey respondents indicated that access to finance is the most significant barrier to participating in tenders. Limited access to necessary capital restricts local contractors, leading to a reduction in competition and potentially an increase in project costs. Select mitigation efforts include fostering collaborations between smaller contractors and larger, more experienced contractors to enhance capabilities, competition, and lessen the financial burden on smaller contractors, and easing financial burdens on local contractors by structuring payment terms favorably, such as mobilization payments and faster invoice processing.
- Insurance amounts requested is the most prominent issue that negatively impacts a contractor's ability to access insurance. The inability of contractors to access insurance will limit the number of contractors who are eligible to bid on certain projects. Select mitigation efforts include the examination of the local insurance capacity and participating in industry associations that advocate for reforms in local insurance practices.

By implementing these mitigation measures, the construction contractor market in Indonesia can be strengthened, fostering a healthier and more competitive local construction market.

3 Introduction

The objective of this report is to provide the World Bank and officials in Indonesia with market research, data analysis, tools, and templates to facilitate the understanding of local construction market capacity. The report will also aid in planning and executing project procurements using fit-for-purpose procurement sizing, rated criteria, and sustainability principles, while adhering to World Bank procurement guidelines.

The market analysis aims to enable IAs to formulate procurement strategies that maximize the participation of construction contractors based in Indonesia during bidding processes. It also aims to provide information that the World Bank can use to update procurement approaches and methods thresholds for works procurement in Indonesia. This, in turn, will promote increased participation in national open competition approaches within World Bank-funded projects.

To enhance procurement capabilities within Indonesia, readers should also reference the following reports and tools:

1. Rated Criteria for Works Procurement Playbook and Application to Future World Bank East Asia Pacific (EAP) Project Portfolio; and
2. Pacific Island Country (PIC) Sustainability Policy Analysis, Global Blue Economy Procurement Best Practices and Application to Future World Bank EAP Project Portfolio.

These tools are available through the country-assigned World Bank Procurement Specialist and are available upon request.

4 Country Context

The largest economy in Southeast Asia, Indonesia is a diverse archipelago nation of more than 300 ethnic groups. It is the world's fourth most populous nation with a population of more than 270 million and the 10th largest economy in terms of purchasing power parity. Per the World Bank, in 2023 Indonesia regained upper-middle group classification after falling out in 2020 due to the impact of COVID-19 on its economy. Indonesia has made enormous gains in poverty reduction, cutting the poverty rate by more than half since 1999, to under 10 percent in 2019.⁶ Indonesia is a member of the Group of Twenty (G20).⁷

In 2023, Indonesia's gross domestic product (GDP) was \$1.37 trillion while its 2023 GDP per capita was \$4,941.⁸ Its GDP growth is forecast to average 5.1% per year from 2024 to 2026 despite headwinds from a subsiding commodity boom, increased volatility in food and energy prices, and rising geopolitical uncertainty. Indonesia's private sector predominantly comprises mature, small, and medium-sized enterprises (MSMEs) which are critical for local economies and employment. MSMEs dominate Indonesia's business landscape and are pivotal to its economy as MSMEs constitute 99% of all businesses and contribute 61% to the country's GDP. Despite the vibrant MSME sector, Indonesian firms generally have limited international exposure and minimal participation in global trade (World Bank 2024).

In Indonesia, climate change will likely impact water availability, health and nutrition, the ability to manage disaster risk, and urban development, particularly in coastal zones, with implications for poverty and inequality. Indonesia has the third largest tropical rainforest in the world and is home to the world's largest tropical peatlands and mangrove forests. These natural resources store vast amounts of carbon that mitigate climate change impacts, are crucial to sustain the livelihoods of Indonesians, and support the country's long-term development.⁹

In 2022, Indonesia's parliament approved a bill to relocate the country's capital from Jakarta to a site on Borneo Island.¹⁰ The establishment of a new capital city, named Nusantara, was necessitated by multiple factors that are affecting Jakarta, including overcrowding, pollution, and the fact that the city is sinking due to over-extraction of groundwater. The capital transition from Jakarta to Borneo Island is expected to

⁶ For more information see <https://www.worldbank.org/en/country/indonesia/overview#1>

⁷ The G20, formed in 1999, is a group of twenty of the world's largest economies that meets regularly to coordinate global policy on trade, health, climate, and other issues. For more information see <https://www.cfr.org/background/what-does-g20-do>

⁸ For more information see <https://data.worldbank.org/country/indonesia>

⁹ For more information see <https://www.worldbank.org/en/country/indonesia/overview>

¹⁰ For more information see <https://www.reuters.com/world/asia-pacific/indonesia-passes-law-relocate-capital-remote-borneo-2022-01-18/>

cost \$32.4 billion and will be one of the largest infrastructure projects that the Indonesian government has ever undertaken.¹¹

5 Overview of the Indonesian Construction Contractor Market

At the national level, infrastructure development in Indonesia is primarily shaped and driven by four major plans: (i) Indonesia’s Vision 2045, (ii) National Long-Term Development Plans, (iii) National Medium-Term Development Plans, and (iv) Annual Government Work Plans. Each plan is described below.

Indonesia’s Vision 2045

The year 2045 will mark the 100th anniversary of Indonesia’s independence. Indonesia’s Vision 2045, also referred to as Golden Indonesia 2045 and developed by the Ministry of National Development Planning (Bappenas), sets the path for the country to become an advanced economy by 2045 with an estimated population of 319 million and an urban population of 73%. Under optimistic and baseline scenarios of economic growth with an average of 5.7 and 5.1 percent until 2045, it is expected that Indonesia will become a high-income country within 18 to 20 years and the fifth to seventh largest economy in 2045. The strategy to achieve this vision is built upon four pillars: (i) Human Development and Mastery of Science and Technology, (ii) Sustainable Economic Development, (iii) Equitable Development, and (iv) National Resilience and Governance.¹² These pillars are described in the figure below.¹³



Figure I. Four Pillars of Indonesia’s Vision 2045

A focus of the Equitable Development pillar is infrastructure development within the country. The figure below describes the key priorities and infrastructure development direction for the country.

¹¹ For more information see <https://www.bbc.com/news/world-asia-60037163>

¹² For more information see <https://journal.bappenas.go.id/index.php/jpp/article/view/63/52>

¹³ Source – https://kuliahtransportasi.wordpress.com/wp-content/uploads/2018/09/bahan-paparan-menteri-ppn-indonesia-vision-2045-25-september-2018_editpakk_v01.pdf

Equitable and Integrated Infrastructure Development



- Finishing main road constructions in all islands.
- Rail-based transportation and High-speed Train to anticipate mega urban and urbanization.
- Air and sea transportation to support inter-region mobility and goods distribution.
- Sea transportation as the main element of maritime connectivity.
- Development of aerotropolis area.
- Fulfillment of digital and virtual connectivity for all community.
- Fulfillment of people's access to basic infrastructure.
- Logistic cost in 2045 fell to 8% of GDP



Figure II. Key Priorities and Infrastructure Development Direction for Indonesia per Vision 2045

National Long-Term Development Plans

The National Long-Term Development Plan (RPJPN), based on Article 4 of Law Number 25 of 2004 on the National Development Planning System,¹⁴ is aimed at attaining the goal of development as stipulated in the Preamble of the 1945 Constitution of the Republic of Indonesia. The RPJPN serves as a framework for guiding national development policies and actions across multiple presidential administrations as candidates for President and Vice President will rely on the RPJPN to formulate their respective visions, missions, and priority programs. The RPJPN is also the basis for formulating Regional Long-Term Development Plans (RPJPDs), five-year Medium-Term Development Plans (RPJMs), and Annual Government Work Plans (RKPs).¹⁵

2005 – 2025 National Long-Term Development Plan

Per the RPJPN, the vision and mission of national development for the period of 2005 – 2025 is to establish a country that is self-reliant, advanced, just, and prosperous. The RPJPN discusses eight national development missions that should be pursued to realize the vision of national development as follows:¹⁶

1. Realizing a society that has noble morals, and ethics, and that is cultured and civilized;
2. Realizing a nation that is competitive;
3. Realizing a democratic society based on the rule of law;
4. Realizing an Indonesia that is secure, peaceful, and united;
5. Realizing development that is equitable and just;
6. Realizing an Indonesia that is beautiful and conserved;

¹⁴ For more information see https://www.pbatlas.net/uploads/7/0/6/1/70619115/law_25__2004_.pdf

¹⁵ For more information see <https://policy.asiapacificenergy.org/sites/default/files/LONG-TERM%20NATIONAL%20DEVELOPMENT%20PLAN%20OF%202005-2025%20EN%29.pdf>

¹⁶ Ibid.

7. Realizing an Indonesia as an archipelago nation that is self-reliant, advanced, strong, and that is based on the national interest; and
8. Realizing an Indonesia that has an active role in international relations.

A number of these national development missions touch on infrastructure development. National development mission 2 specifically discusses the need for the government to cooperate with private enterprises to (a) provide transportation facilities and infrastructure for providing services for the distribution of trade and industrial commodities and for carrying passengers and cargo, (b) eliminate the gap between supply and demand and increase the effectiveness and efficiency of electric power, and (c) meet the needs for housing for the people and realizing cities without slums.

2025 – 2045 National Long-Term Development Plan

The theme of the RPJPN for the period of 2005 – 2025, which has not been released as of the date of this report,¹⁷ is, “The Unitary State of the Republic of Indonesia: United, Sovereign, Advanced, and Sustainable.” It becomes the main guideline in achieving more inclusive and measurable national development goals. The achievement of the Indonesia’s Vision 2045 will be carried out via this RPJPN through eight development agendas, 17 development directions, and will be monitored through forty-five key development indicators.¹⁸ The eight development agendas include:¹⁹

1. Realizing social transformation;
2. Realizing economic transformation;
3. Realizing governance transformation;
4. Establishing the rule of law, stability, and Indonesian leadership;
5. Strengthening socio-cultural and ecological resistance;
6. Realizing equitable and fair regional development;
7. Realizing quality and environmentally friendly facilities and infrastructure; and
8. Realizing development continuity.

The figure below captures the four development stages of the RPJPN. Each stage is defined by social, economic, and governance transformation objectives.²⁰

¹⁷ The final draft of the RPJPN can be found at <https://drive.google.com/file/d/1BvGbA2pC7O8pGKiYmRHT9KWVD7FSQbG5/view>

¹⁸ For more information see <https://www.bappenas.go.id/en/berita/pengesahan-ruu-rpjpn-2025-2045-fondasi-penting-visi-indonesia-emas-2045-VTIaI>

¹⁹ For more information see <https://indonesia2045.go.id/tentang>

²⁰ Ibid.

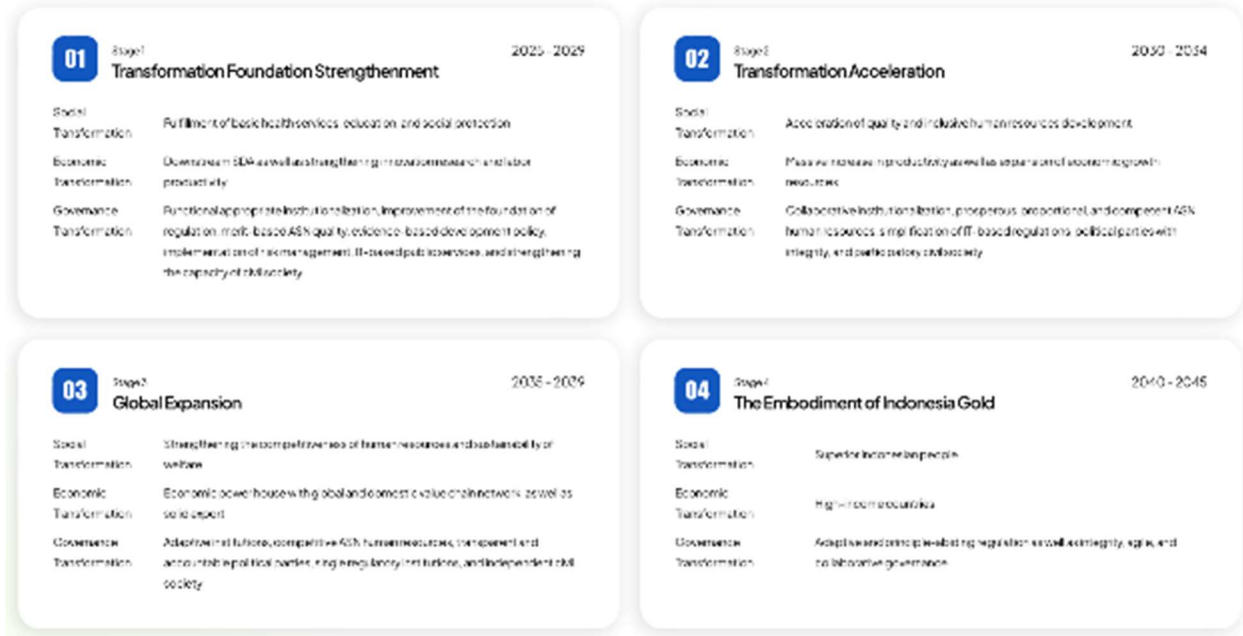


Figure III. Development Stages of the 2025 – 2045 National Long-Term Development Plan

National Medium-Term Development Plans

Implementation of the RPJPN 2005-2025 is divided into four National Medium-Term Development Plans (RPJMs), with plans covering the time periods of 2005 – 2009, 2010 – 2014, 2015 – 2019, and 2020 – 2024. RPJMs include national development strategies, general policies, strategic priority projects, Ministry/Institutional and cross-Ministry/Institution programs, regional and cross-regional development directions, development priorities, and a macroeconomic framework that includes a comprehensive picture of the economy.²¹

2020 – 2024 National Medium-Term Development Plan

The 2020 – 2024 National RPJM is critical as it covers the final stages of the RPJPN. The plan highlights President’s vision and mission for 2020 – 2024. The vision is “to create a developed Indonesia that is sovereign, independent, and with characteristics based on *gotong royong* [mutual cooperation].”²² The National RPJM contains five directives that were established as a strategy in achieving Indonesia’s Vision 2045. These directives include (i) human resource development, (ii) infrastructure development, (iii) regulatory simplification, (iv) bureaucratic simplification, and (v) economic transformation. The figure below captures the strategies related to the infrastructure development directive.²³

²¹ For more information see <https://setkab.go.id/en/govt-issues-regulation-on-2020-2024-national-medium-term-development-plan/>

²² For more information see https://perpustakaan.bappenas.go.id/e-library/file_upload/koleksi/migrasi-data-publikasi/file/RP_RKP/Narasi-RPJM-2020-2024-versi-Bahasa-Inggris.pdf

²³ Ibid.

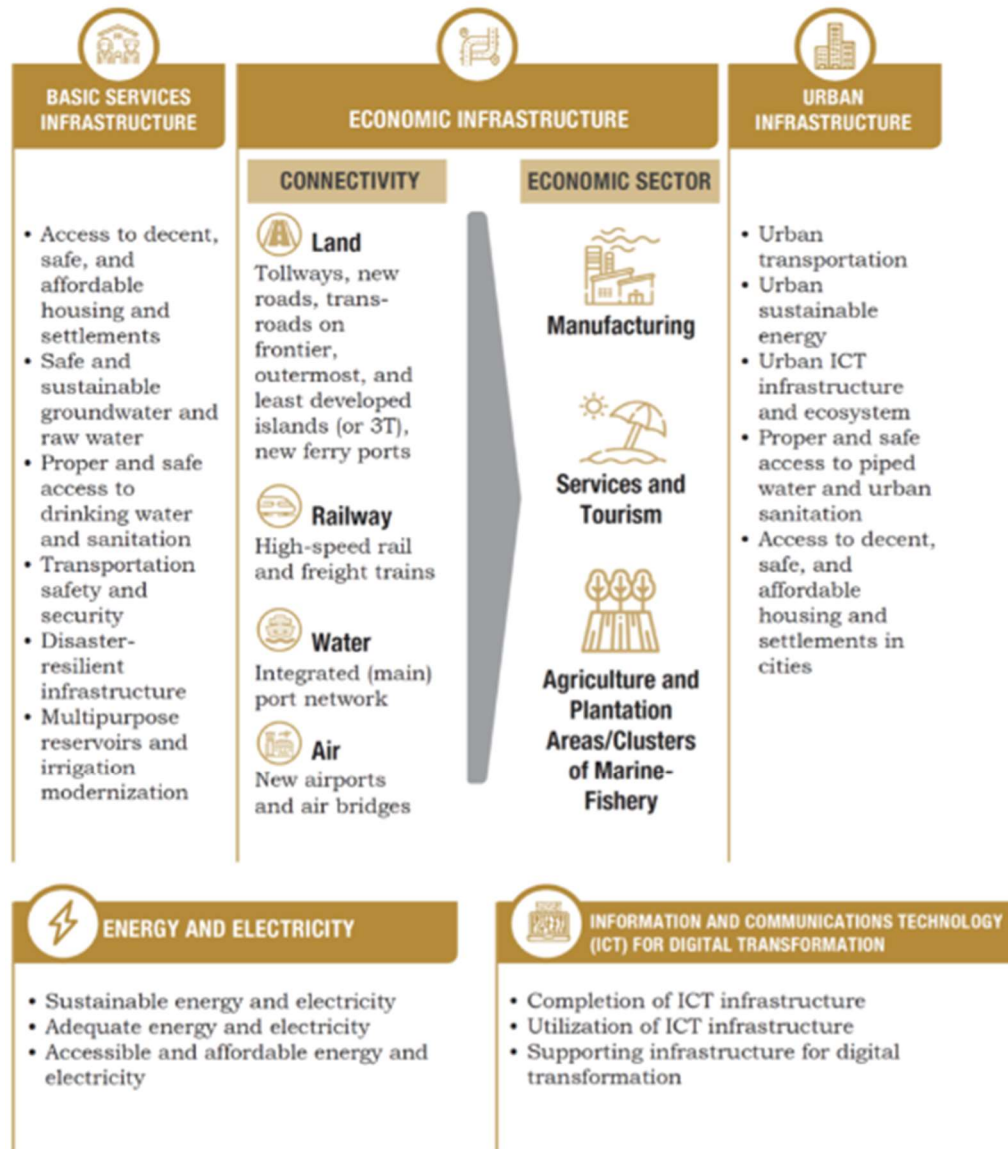


Figure IV. Strategies Related to the Infrastructure Development Directive in the 2020 – 2024 National Medium-Term Development Plan

Annual Government Work Plans

Indonesia's Annual Government Work Plan, or *Rencana Kerja Pemerintah* (RKP), outlines the country's strategic priorities and key activities for a specific fiscal year. The RKP is prepared by Bappenas and is designed to guide government action, ensure coordinated efforts across various ministries and agencies, and set clear objectives for national development.

The RKP typically includes:

1. **Economic Development**: Focus on stimulating economic growth, reducing poverty, and creating jobs. It may highlight infrastructure projects, investment in technology, and support for MSMEs.
2. **Social Development**: Goals related to improving education, healthcare, and social welfare. This often involves enhancing the quality of public services and addressing issues such as inequality and access to basic needs.

3. **Governance and Reform:** Efforts to strengthen institutions, improve public sector efficiency, and combat corruption. This can include administrative reforms, policy changes, and initiatives to enhance transparency.
4. **Environmental Sustainability:** Plans to address environmental challenges, such as climate change, deforestation, and pollution. Strategies might include promoting renewable energy, conservation efforts, and sustainable development practices.
5. **Infrastructure Development:** Major projects related to transportation, energy, and urban development. Improving infrastructure is often a key focus to support economic growth and enhance connectivity.
6. **Regional Development:** Addressing disparities between different regions of Indonesia by promoting balanced development and investing in less-developed areas.

The RKP is usually aligned with the RPJMN, ensuring that annual goals contribute to broader strategic objectives. The plan is reviewed and adjusted annually based on progress and changing circumstances.

The policy directions within the 2024 RKP include:²⁴

- Reduction of poverty (and eradication of extreme poverty);
- Improvement of education and health service quality;
- Revitalization of industries and strengthening applied research;
- Strengthening business competitiveness;
- Low-carbon development and energy transition;
- Accelerating the development of basic infrastructure and connectivity;
- Accelerating the development of the Nusantara; and
- Successful implementation of the 2024 elections.

The theme of the 2025 RKP, "Accelerating Inclusive and Sustainable Economic Growth," focuses on the following priority policy directions:²⁵

- Quality human resources through improving the quality of education and health as well as strengthening the nation's character and identity;
- Quality infrastructure aimed at improving connectivity infrastructure;
- Energy transition development;
- Accelerating Nusantara's infrastructure;
- Waste management reform; and
- Inclusive and sustainable economy, expected to create quality jobs, reduce inequality, and create environmentally friendly products.

Indonesian Construction Industry Size

Indonesia prioritized infrastructure development in its 2020 – 2024 National RPJM. The government's estimate for infrastructure development during this period is \$437 billion, an average of \$87.4 billion per year. 41.25% of infrastructure development spend is expected to have come from national and regional

²⁴ For more information see <https://www.bappenas.go.id/en/berita/kepala-bappenas-paparkan-strategi-capai-sasaran-pembangunan-rkp-2024-JvFvS>

²⁵ For more information see <https://www.bappenas.go.id/en/berita/rkp-tahun-2025-sebagai-fondasi-akselerasi-pertumbuhan-ekonomi-inklusif-dan-berkelanjutan-ofFyz>

government budgets, 22.23% is expected to have come from state-owned enterprises (SOEs), and 36.52% is expected to have come from private entities.²⁶

According to the 2025 Draft State Revenue and Expenditure Budget (APBN), the total government budget for infrastructure development is Rp400.3 trillion (\$25.6 billion), which is a 5.5% decrease from the 2024 infrastructure budget of Rp423.4 trillion (\$27.1 billion).²⁷ The 2025 infrastructure development budget The budget will mainly be allocated to education and health infrastructure, connectivity infrastructure, food and energy infrastructure, as well as sustainable development of the Nusantara Capital.²⁸

5.1 History and Organization of the Market

Indonesia's economy has grown with expanding infrastructure in recent years. Key to this infrastructure expansion are National Strategic Projects (PSN), which were established in 2016 under President Joko Widodo's initiative to promote infrastructure projects. The current PSN are composed of 245 projects and 2 programs, as shown in the figure below. These projects and programs cover all infrastructure sectors including transport, water / wastewater, maritime, and energy. To implement all projects and programs, it will require approximately Rp4,197 trillion (\$268.6 billion), with funding from the government budget of Rp525 trillion (\$33.6 billion), SOE funding of Rp1,258 trillion (\$80.5 billion), and funding from the private sector of Rp2.414 trillion (\$154.5 billion).²⁹

²⁶ For more information see <https://www.trade.gov/country-commercial-guides/indonesia-selling-public-sector>

²⁷ For more information see <https://www.pwc.com/id/en/media-centre/infrastructure-news/august-2024/infrastructure-spending-in-2025-may-increase.html>

²⁸ For more information see <https://setkab.go.id/en/address-of-the-president-of-the-republic-of-indonesia-on-the-presentation-of-the-government-statement-on-the-bill-on-the-state-budget-for-the-2025-fiscal-year-and-its-financial-note-before-the-plenary/>

²⁹ For more information see <https://kppip.go.id/en/national-strategic-projects/>



Figure V. Indonesia National Strategic Projects

The PSN are managed and updated by the Committee for Acceleration of Priority Infrastructure Delivery (KPIIP). Once a project is approved and listed in the PSN, it can obtain special support from the government to ensure effective implementation. For example, the government supports land acquisition and appoints an SOE to implement such approved projects. The KPIIP, for instance, holds a coordination meeting among stakeholders to resolve regulatory issues on land acquisition. To ensure efficient support, the KPIIP constantly provides updates on the PSN regarding progress of the projects and programs. If a project is declared “completed”, or no longer requires support from the PSN, it is dropped from the project list.³⁰

Infrastructure development is primarily driven by the Ministry of Public Works and Public Housing (PUPR). Directorates within the PUPR include the Directorate General of Water Resources, Directorate General of Highways, Directorate General of Human Settlements, Directorate General of Housing, Directorate General of Construction Development, and Directorate General of Public Works and Housing Infrastructure Finance.³¹ Other Ministries that have a significant infrastructure development budget include the Ministry of Transportation, the Ministry of Energy and Mineral Resources, and the Ministry of Education, Culture, Research, and Technology.

The government of Indonesia realizes the importance of private participation in accelerating infrastructure development in the country, especially considering the government's limited ability to provide funding for infrastructure needs. To achieve its national development goals as stated in the 2020

³⁰ For more information see <https://amro-asia.org/how-indonesia-is-boosting-infrastructure-development-with-innovative-financing/>

³¹ For more information see <https://www.pu.go.id>

– 2024 National RPJM, a considerable amount of development funding has to be raised. To this end, Bappenas publishes a “Blue Book,”³² the latest covering the period of 2020 – 2024, that includes all state projects that are open to foreign investment. Bappenas also published a “Green Book,” which lists planned projects that have a funding indication and are ready to be negotiated. The table below captures the programs and desired loan amounts from the 2023 revision of the Blue Book.

	Program	Loan
Infrastructure		20,727,656
1	Multipurpose Storage for Water, Food, Flood, and Energy Program	2,038,200
2	Disaster Resilience Infrastructure Program	1,762,000
3	Toll Road Development Program	2,860,343
4	Road and Bridge Development/Improvement Program	1,205,000
5	Slum Alleviation Program	240,000
6	Sanitation and Waste Development Program	1,098,000
7	Urban Mass Transportation Development Program	5,079,632
8	Transportation Safety and Security Improvement Program	460,471
9	Marine Connectivity Infrastructure Development Program	991,990
10	Information and Communication Technology Infrastructure Development Program	2,457,549
11	Enhancement of Search and Rescue Facility Program	126,253
12	Electricity Infrastructure Development Program	1,183,218
13	Green Housing Finance Facility Program	500,000
14	Development of Communication System for Disaster Management	725,000
Non-Infrastructure		8,710,285
15	Fisheries and Marine Management Program	1,702,180
16	Health Services Improvement Program	4,531,644
17	Improvement of National Capability for Science and Technology Adaption and Innovation Creation Program	51,369
18	Food Transformation and Agricultural Value-Added Program	625,000
19	Village Development Program	76,345
20	State Apparatus Enhancement Program	240,000
21	Vocational Training Enhancement Program	164,800
22	Geospatial Information Management Program	868,330
23	Security and Safety Program in Indonesian Waters and Indonesian Jurisdictions	180,000
24	Strengthening the Capacity of Meteorology, Climatology, and Geophysics Program	110,617
25	Counter Terrorism Program	160,000
GRAND TOTAL		29,437,941

Table I. Programs Listed in the 2023 Revision of the Blue Book

One key strategy used by the Indonesian government to close the infrastructure financing gap is the use of Public-Private Partnerships (PPPs). PPPs are a mechanism for government to procure and implement public infrastructure and / or services using the resources and expertise of the private sector. PPPs combine the skills and resources of both the public and private sectors through sharing of risks and responsibilities. This enables governments to benefit from the expertise of the private sector, and allows them to instead focus on policy, planning and regulation by delegating day-to-day operations.³³

³² For more information see https://perpustakaan.bappenas.go.id/e-library/file_upload/koleksi/migrasi-data-publikasi/file/Blue_and_Green_Book/DRPLN-JM%20Blue%20Book%202020-2024%20Revisi%202023_.pdf

³³ For more information see <https://ppp.worldbank.org/public-private-partnership/about-ppplrc-ppp-legal-resource-center>

Aiming to provide a better overview of PPP projects, Bappenas issues a “PPP Book” on an annual basis. In the PPP Book, projects are organized based on their readiness level and categorized into two tranches: (i) Ready to Offer Projects and (ii) Under Preparation Projects. In the Ready to Offer tranche, the projects are divided into Ready to Transaction and Under Procurement Process. Moreover, the PPP Book also provides information related to projects that are already in Agreement Signing, Under Construction, and Under Operation. In 2024, there are 44 projects categorized as Under Preparation Projects and 13 categorized as Ready to Offer Projects (with 2 projects Ready for Transaction and 11 projects Under Procurement Process), 8 projects categorized as Agreement Signing, 9 projects categorized as Under Construction, and 26 projects categorized as Under Operation.³⁴

As previously referred to, SOEs have a prominent in the Indonesian economy. As of 2021, there were over 100 SOEs overseen by the Ministry of State-Owned Enterprises (MSOE). SOEs play an influential role in several key sectors of the economy of Indonesia, such as in power generation and transmission, finance, telecommunications, transportation, and oil and gas. Several large SOEs in Indonesia function largely as commercial enterprises and are among the top Indonesian companies. Some SOEs have been frequently relied upon as agents of government policy and act on a noncommercial basis for social benefit.³⁵

5.2 Note on Eligibility, Qualification, Classification, and Certification Systems

5.2.1 Vendor Eligibility and Qualifications

Eligibility to participate in construction works in Indonesia are governed by several laws and regulations as listed below.

- Law No. 2 of 2017 on Construction Services: This law provides the overarching legal framework for the construction services sector in Indonesia. Key aspects of the cover licensing and certification, standards and quality, and dispute resolution.
- Presidential Regulation No. 16 of 2018 on Public Procurement: This regulation governs public procurement processes, including construction projects. It covers procurement procedures, eligibility requirements for companies to participate in public tenders, including documentation and compliance requirements, and transparency and accountability.
- Government Regulation No. 22 of 2020 on the Implementation of the Construction Services Sector: This regulation elaborates on the implementation of the construction services sector as mandated by Law No. 2 of 2017. It addresses technical and management standards and certification and registration for construction service providers.

In addition to the above national laws and regulations, various regulations specifically related to construction practices have been issued by ministries. Those issued by PUPR are listed below.

- Ministerial Regulation No. 14 of 2020 on the Implementation of Construction Services: Outlines technical and procedural requirements for construction services.
- Ministerial Regulation No. 5 of 2021 on Construction Service Providers: Specifies certification and registration requirements for construction service providers.

A blacklist of contractors that have been determined to be ineligible to participate in government contracts is maintained by the Government Goods / Services Procurement Policy Institute (LKPP).³⁶

³⁴ For more information see https://perpustakaan.bappenas.go.id/e-library/file_upload/koleksi/dokumenbappenas/konten/Upload%20Terbaru/PPP%20Book%202024.pdf

³⁵ For more information see <https://www.adb.org/sites/default/files/publication/843421/economic-social-value-indonesia-state-owned-enterprises.pdf>

³⁶ For more information see <https://inaproc.id/daftar-hitam>

Development Partners (DPs) such as the World Bank and ADB have established specific eligibility and qualification criteria for projects subject to their funding. These criteria, although similar in nature, vary slightly between the two institutions. The key qualification criteria as described in the World Bank's Standard Procurement Documents (World Bank 2020) include:

1. **Eligibility:** Bidders must meet certain eligibility requirements outlined by the respective DP. These requirements pertain to country membership in the organization, United Nations (UN) eligibility, participation guidelines for government-owned entities, and conflict of interest. The World Bank permits all firms and individuals from countries not under UN sanctions to participate in tenders, while ADB typically allows participation only from its member countries (68 countries).
2. Bidders need to meet specific qualification criteria such as:
 - **Contractual Experience:** A minimum threshold of contractual experience is typically required, which is often set at five (5) years. This criterion ensures that project bidders have prior experience in successfully executing contracts of a similar nature, demonstrating their ability to effectively manage and deliver project outcomes.
 - **Average Annual Construction Turnover (AAT):** The average annual turnover of the bidder is evaluated to assess their financial capacity. This criterion helps determine if the bidder has sufficient financial resources and stability to undertake and sustain the project's financial obligations over its duration.
 - **Financial Capacity:** This includes assessing their available financial resources net of their current contractual commitments, and ability to mobilize funding, manage cash flows, and fulfill contractual obligations.

By adhering to these qualification criteria, IAs aim to ensure that projects are carried out by qualified and capable contractors. These criteria serve as benchmarks for evaluating the suitability and capacity of bidders, contributing to the overall success and effectiveness of development initiatives.

5.2.2 Vendor Classification and Certification Systems

The Construction Services Development Agency (LPJK) is responsible for the accreditation and registration of construction contractors, ensuring that contractors meet the required standards of quality and competence. LPJK is also responsible for certifying construction workers in Indonesia, ensuring that they have the required skills and knowledge to safely and effectively perform their work.³⁷

To register a company with LPJK, a company must (i) become a member of a construction association,³⁸ (ii) meet the registration requirements including having a valid business license, having the required personnel and equipment, and having a financial plan in place, (iii) apply to LPJK, and (iv) pay the registration fee. Upon registration approval, the company will receive a registration certificate from LPJK which serves as proof that a company is registered and is authorized to operate as a construction company in Indonesia.³⁹

Indonesia requires that vendors register in a portal, *Layanan Pengadaan Secara Elektronik* (LPSE), an information technology management framework / system that facilitates the implementation of the

³⁷ For more information see <https://lpjk.pu.go.id>

³⁸ Construction associations include but are not limited to AKI, AKLI, AKLINDO, GAPENSI, and GAPENRI.

³⁹ For more information see <https://investinasia.id/blog/what-is-lpjk-in-indonesia/#:~:text=LPJK%20is%20responsible%20for%20developing,Establishment%20of%20professional%20development%20programs>

electronic procurement of goods and services across government organizations.⁴⁰ Each government institution has its own individual LPSE site.

As shown in the figure below, in 2023, there were approximately 190,680 active construction establishments in Indonesia.⁴¹ This indicated a decrease of around 6,350 establishments compared to the previous year. Most construction establishments in Indonesia are small-scale businesses.

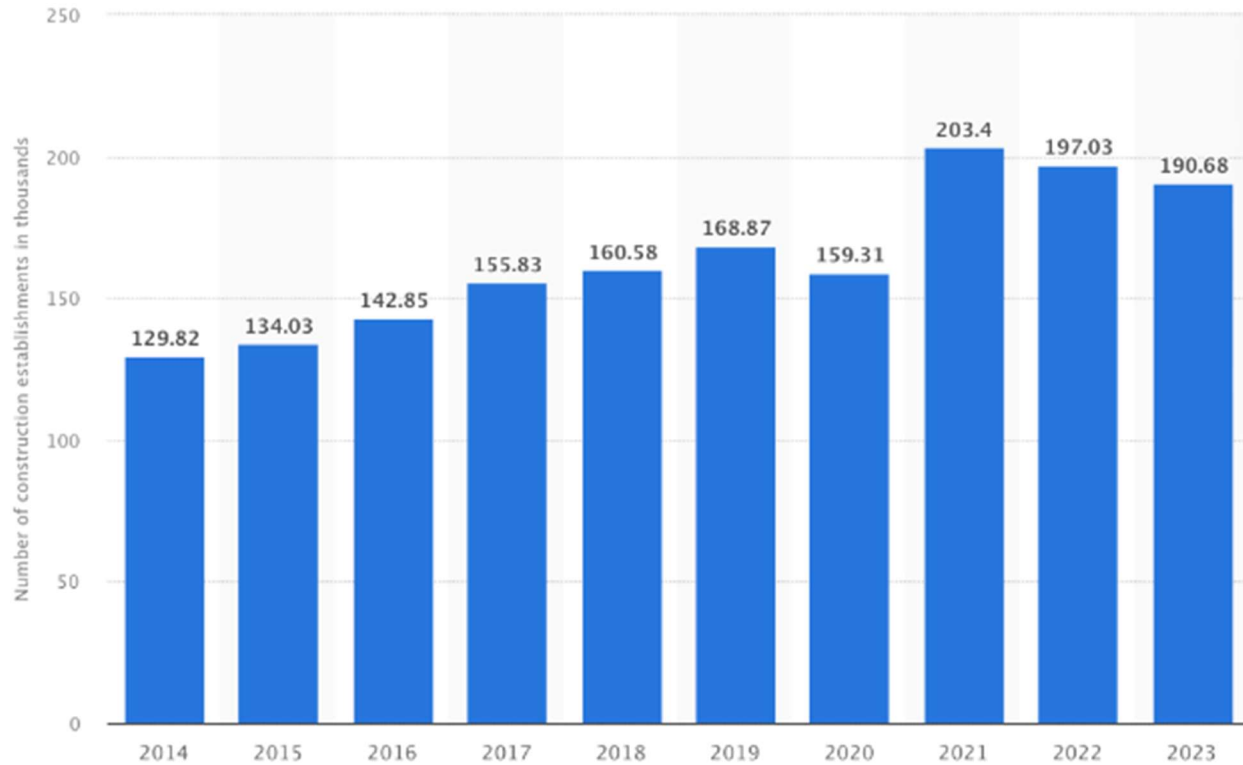


Figure VI. Number of Construction Establishments in Indonesia, 2014 – 2023

6 Construction Contractor Market Survey Results

An electronic survey was developed to capture construction market information directly from local contractors. The survey was issued in both English and Bahasa Indonesia to contractors for which an email address was identified via desk research. **13 local contractors responded to the survey.** The content below summarizes the results of the survey.

Company Registration Information

1. Question: Does your company have a parent or subsidiary company? If so, please provide the company name(s) and country of registration. (13 responses)

Of the respondent contractors, 1 contractor (8%) indicated that it has a subsidiary company that is based in Indonesia while 12 contractors (92%) indicated that they do not have a parent or subsidiary company.

2. Question: Does your company operate in other countries? If so, please list the countries. (13 responses)

⁴⁰ Additional information on LPSE can be found in Annex II.

⁴¹ Sources: <https://www.bps.go.id/en/statistics-table/2/MjE2IzI=/number-of-construction-companies.html> and <https://www.statista.com/statistics/666163/number-of-construction-establishments-indonesia/>

Of the respondent contractors, 1 contractor (8%) indicated that it operates in other countries (not named) while 12 contractors (92%) indicated that they do not operate in other countries.

Size of Operation

3. Question: What is your average annual construction turnover over the last five years? (13 responses)

Average Annual Construction Turnover (USD)	Number of Contractors
Less Than \$250K	5
\$250K – \$800K	2
\$800K – \$1M	2
\$1M – \$4M	0
\$4M – \$12M	1
\$12M – \$25M	2
\$25M – \$50M	0
\$50M – \$100M	0
More Than \$100M	1
Total	13

Table II. Survey Response – Average Annual Construction Turnover Over the Last Five Years

Of the respondent contractors, 5 contractors (38%) reported having an average annual construction turnover (AAT) of less than \$250K over the five-year period from 2019 – 2023 followed by 2 contractors (15%) having an AAT in the range of \$250K – \$800K and 2 contractors (15%) having an AAT in the range of \$800K – \$1M during the same time period. Of the remaining respondent contractors, 1 contractor (8%) reported having an AAT in the range of \$4M – \$12M, 2 contractors (15%) reported having an AAT in the range of \$12M – \$25M, and 1 contractor (8%) reported having an AAT of more than \$100M during the specified time period.

Contractor Experience

4. Question: Has your company previously bid on a contract financed by the World Bank, Asian Development Bank, or international donor? (10 responses)

Of the respondent contractors, 1 contractor (10%) indicated that it has previously bid on a contract financed by the World Bank, Asian Development Bank, or other international donor while 9 contractors (90%) indicated that they have not.

5. Question: Has your company previously received a contract award from the World Bank, Asian Development Bank, or international donor? (10 responses)

Of the respondent contractors, 1 contractor (10%) indicated that it has previously received a contract award from the World Bank, Asian Development Bank, or other international donor while 9 contractors (90%) indicated that they have not.

6. Question: Please select the largest barriers you face in participating in tenders. (Check all that apply) (9 responses)

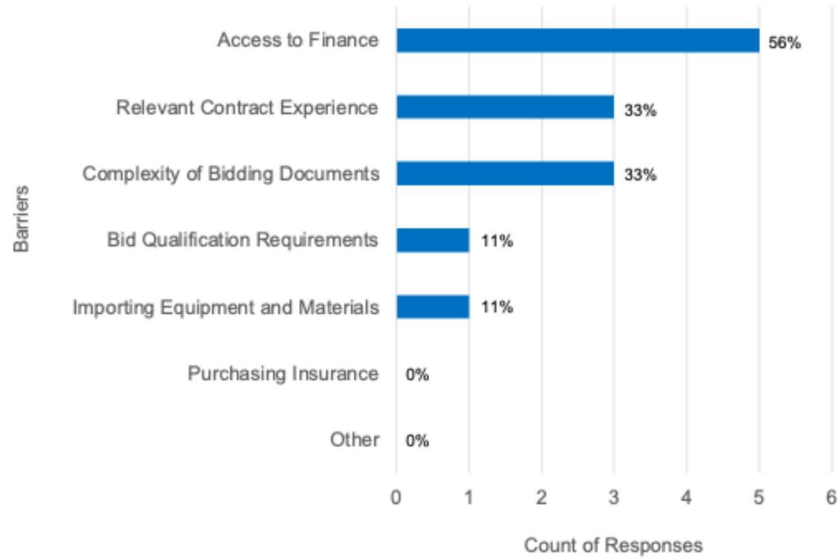


Figure VII. Survey Response – Largest Barriers Faced in Participating in Tenders

Of the respondent contractors, 5 contractors (56%) indicated that “Access to finance” is a large barrier that is faced in participating in tenders while 3 contractors (33%) indicated that “Relevant contract experience” and “Complexity of bidding documents” are large barriers that are faced in participating in tenders. Additionally, 1 contractor (11%) indicated that “Bid qualification requirements” are a significant barrier while 1 contractor (11%) indicated that “Importing equipment and materials” is a significant barrier to participating in tenders.

7. Question: In which sectors does your company have experience? (Check all that apply) (9 responses)

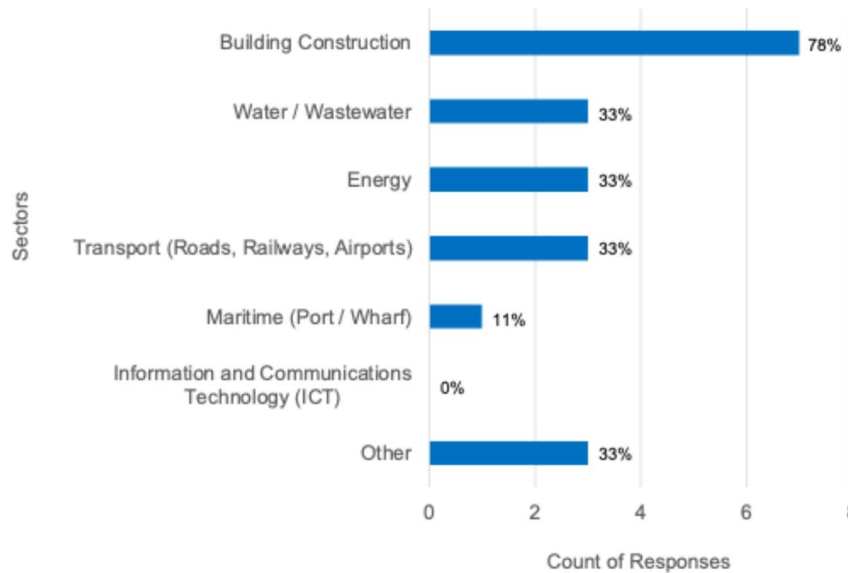


Figure VIII. Survey Response – Contractor Experience by Sector

Respondent contractors indicated experience in the following sectors: 78% - Building Construction, 33% - Water / Wastewater, 33% - Energy, 33% - Transport, and 11% - Maritime. None of the respondent contractors indicated experience in the Information and Communications Technology (ICT) sector.

Additionally, 3 respondent contractors (33%) specified experience in "Other" sectors and listed the following:

- Drilling Rig / Bundling Services (1 contractor);
- Feedmill Factory, Automotive Factory (1 contractor); and
- Heating, Ventilation, and Air Conditioning (HVAC) (Electrical mechanical) (1 contractor).

Environmental, Social, and Economic Stability

8. Question: Does your company have experience completing a Contractor Environmental and Social Management Plan (CESMP) for civil works contracts? (10 responses)

Of the respondent contractors, 5 contractors (50%) have experience completing a CESMP for civil works contracts while 5 contractors (50%) do not.

9. Question: Do you consider environmental sustainability when selecting materials used in your construction projects? (10 responses)

Of the respondent contractors, 6 contractors (60%) consider environmental sustainability when selecting materials for construction projects while 4 contractors (40%) indicated that they do not currently consider environmental sustainability when selecting materials but foresee using environmentally sustainable materials in the future.

10. Question: Has your business hired women on your recent construction projects? (10 responses)

Of the respondent contractors, 8 contractors (80%) have hired women on their recent construction projects while 2 contractors (20%) have not.

11. Question: Has your business hired youth (18 to 25) on your recent construction projects? (10 responses)

Of the respondent contractors, 9 contractors (90%) have hired youth (aged 18 to 25) on their recent construction projects while 1 contractor (10%) has not.

12. Question: Has your business provided any facilities or training to better enable women to participate in construction projects? (10 responses)

Of the respondent contractors, 6 contractors (60%) have provided facilities or training to better enable women to participate in construction projects while 4 contractors (40%) have not provided such facilities or training. Asked to specify any facilities that businesses have provided to better enable women to participate in construction projects, 1 contractor indicated that it has a dedicated facility that is used to train new hires including women. When asked to provide the name of training that is provided to better enable women to participate in construction projects, the following responses were provided:

- Safety / Catering (Food Handling) Training;
- Safety Procedure and Practices Training;
- Business Entity Surveillance Training;
- K3 / Construction Occupational Safety & Health Training; and
- HVAC Skills Training.

In conclusion, the findings from this section of the survey highlight several positive aspects regarding contractors' approach to environmental, social, and economic sustainability. Half of the respondent contractors indicated that they have experience completing a CESMP for civil works contracts. While the survey did not require participants to submit a copy of their CESMPs or verify their submission and quality, this response indicates that there is awareness of this important topic among contractors. Additionally,

most of the respondent contractors consider environmental sustainability when selecting materials for construction projects while the remaining respondent contractors foresee using environmentally sustainable materials in the future. This demonstrates a growing awareness and willingness among contractors to prioritize environmental considerations in their construction practices.

In terms of the workforce, the survey highlights the positive efforts that contractors have made towards gender and youth inclusion. Most of the respondent contractors have hired women on their recent construction projects, indicating a positive step towards gender diversity in the industry. Furthermore, most respondent contractors have hired youth aged 18 to 25 on their recent projects, showcasing an inclusive approach towards empowering young individuals in the workforce. Most respondent contractors also indicated that they have provided facilities and training to promote greater participation of women in construction projects.

Workforce Information

Nine respondent contractors provided information on their personnel. Below is the distribution of the cumulative workforce of the respondent contractors by gender.

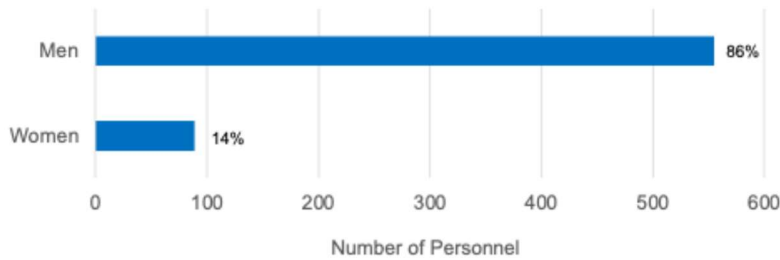


Figure IX. Survey Response – Distribution of Contractor Personnel by Gender

The majority of the personnel within respondent contractors are men, accounting for 86% of the total personnel. Women make up 14% of the total personnel. This indicates a gender imbalance within their workforce, with men being significantly overrepresented. Additionally, the gender distribution across different categories of personnel was provided as shown in the figures below.

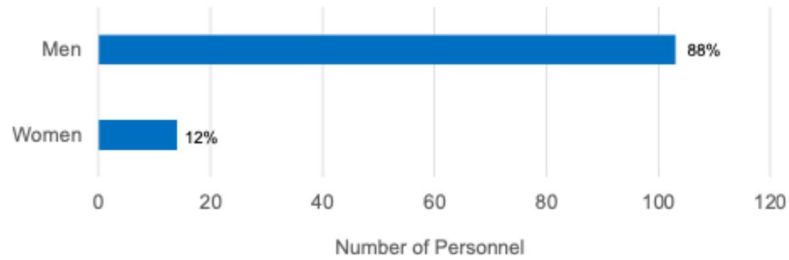


Figure X. Survey Response – Distribution of Contractor Supervisory Personnel by Gender

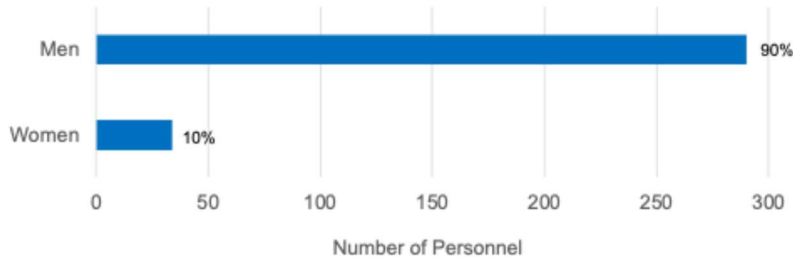


Figure XI. Survey Response – Distribution of Skilled Personnel by Gender

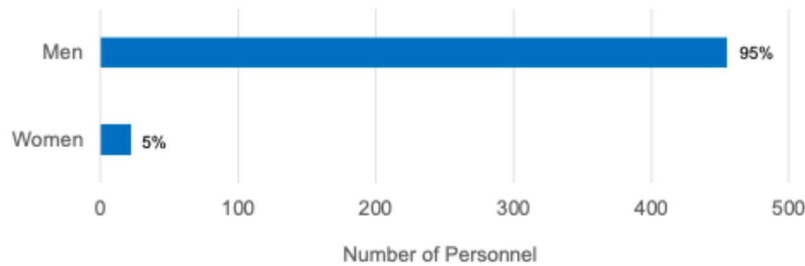


Figure XII. Survey Response – Distribution of Contractor Labor (Unskilled) Personnel by Gender

Examining the gender distribution across different categories of personnel, the following observations were made.

- **Supervisory Personnel:** 88% of supervisory personnel are men, while 12% are women. This indicates a clear underrepresentation of women in leadership and supervisory roles within the construction sector.
- **Skilled Personnel:** 90% of the skilled personnel are men, whereas 10% are women. This highlights a lack of female representation in skilled positions.
- **Labor (Unskilled) Personnel:** 95% of the labor personnel are men, while 5% are women. This further reinforces the gender disparity prevalent in manual work roles within the industry.

Overall, the findings underscore the need for targeted efforts and initiatives to address the gender imbalance in the local construction workforce.

Insurance Requirements

13. Question: On a scale of 1-5 (1 = can't access, 5 = very easy to access), what difficulty does your firm have in accessing insurance for construction projects your firm is otherwise qualified to bid for? Please specify the type of insurance coverage. (7 responses)

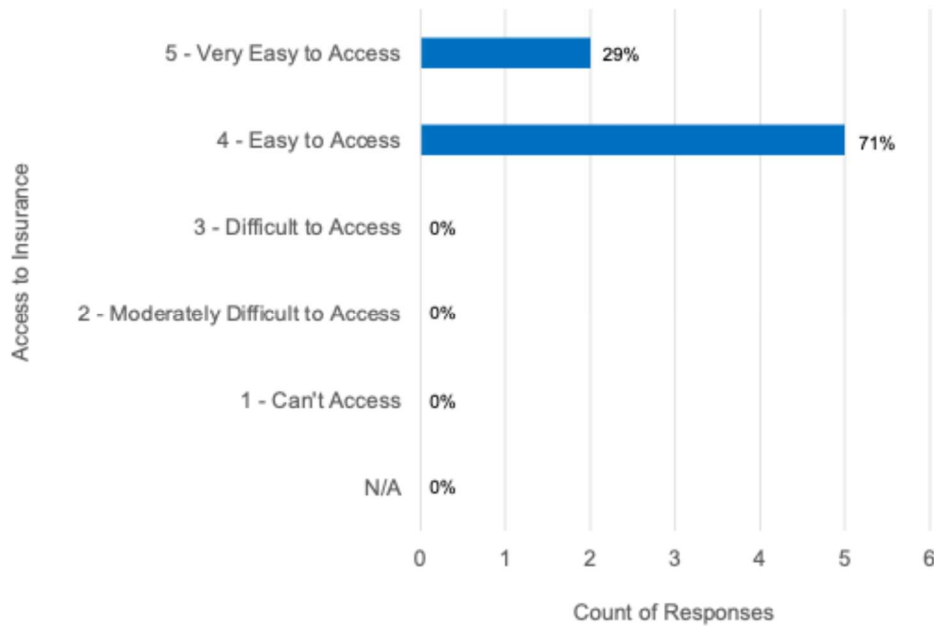


Figure XIII. Survey Response – Contractor Access to Insurance

Of the respondent contractors, 2 contractors (29%) consider insurance to be very easy to access while 5 contractors (71%) consider insurance to be easy to access. 5 respondent contractors specified the insurance requirements that are included in their contracts, which include the following:

- Workmen / Labor / Employee Liability;
- BPJS Ketenagakerjaan (Indonesian Worker Risk, Social and Safety Insurance);
- Automobile;
- Comprehensive General Liability;
- Rig and Equipment Insurance;
- Marine Cargo Insurance;
- Construction All Risk (CAR);
- Indemnity Insurance; and
- Performance Guarantee.

14. Question: Arrange the following items in descending order based on how much they negatively impact your ability to access insurance on your projects: (i) insurance amounts requested, (ii) permitted deductibles, (iii) insurers exclusions, (iv) willingness of insurers to provide coverage, (v) presence of insurers in my country, (vi) other (specify below). (8 responses)

The table below captures the number of respondents that provided each rating. A lower score indicates a greater impact of each item.

Item	Rating						Average Rating ⁴²	Total Number of Responses
	1 – Most Impact	2	3	4	5 – Least Impact	Not Applicable		
Insurance Amounts Requested	3	2	0	1	0	2	1.8	8
Permitted Deductibles	1	1	3	0	0	2	2.4	7
Insurance Exclusions	0	2	2	2	0	2	3.0	8
Willingness of Insurers to Provide Coverage	1	1	0	3	1	2	3.3	8
Presence of Insurers in Country of Operations	0	0	1	0	5	2	4.7	8

Table III. Survey Response – Items That Negatively Impact the Ability to Access Insurance

Overall, the results show that, for respondent contractors, insurance amounts requested is the most crucial factor affecting contractors' ability to access insurance for their projects followed by permitted deductibles. Contractors also face challenges with insurance exclusions and the willingness of insurers to provide coverage. The presence of insurers in the country of operations has the least impact on the ability of contractors to access insurance. These insights can help contractors, the Indonesian government, and international finance and donor institutions to focus on addressing the most critical issues to improve access to insurance.

7 Construction Contractor Market Capability and Data Analysis

7.1 Construction Market Capability and Organization

AAT provides a reliable measure of a contractor's financial capacity and ability to handle projects of different sizes and complexities. By categorizing contractors based on their AAT, IAs can assess whether a contractor has the financial resources to take on specific contracts. The table below shows the number of contractors in each AAT range. These contractors have been identified from the World Bank and ADB datasets, and results of the survey. The AAT of contractors that did not participate in the survey was calculated based on the year with the highest total value of contracts awarded from 2019 – 2023 per the World Bank and ADB datasets. In the case that a contractor responded to the survey and appeared in the World Bank and / or ADB datasets, the AAT provided by the contractor via the survey is captured and used for analysis.

⁴² Does not include Not Applicable responses

AAT	Number of Contractors – AAT Based on Survey Response	Number of Contractors – AAT Based on World Bank/ADB Data	Total
Less Than \$250K	5	21	26
\$250K – \$800K	2	14	16
\$800K – \$1M	2	2	4
\$1M – \$4M	0	43	43
\$4M – \$12M	1	39	40
\$12M – \$25M	2	6	8
\$25M – \$50M	0	5	5
\$50M – \$100M	0	2	2
More Than \$100M	1	1	2
Total	13	133	146

Table IV. Number of Indonesian Construction Contractors by AAT Range

According to the data presented in the table above, there will likely be considerable competition for works contracts with an AAT requirement up to \$12M. Works that have an AAT requirement larger than \$12M may still be completed by local contractors but the level of competition will likely be decreased. Important context to consider is that this analysis captures data for a small number of Indonesian construction contractors. Therefore, caution should be used when extrapolating these results to the actual capability of the overall Indonesia construction contractor market.

7.2 Estimated Construction Market Capacity

Indonesia prioritized infrastructure development in its 2020 – 2024 National RPJM. The government’s estimate for infrastructure development during this period is \$437 billion, an average of \$87.4 billion per year. 41.25% of infrastructure development spend is expected to have come from national and regional government budgets, 22.23% is expected to have come from state-owned enterprises, and 36.52% is expected to have come from private entities.⁴³

According to the 2025 Draft APBN, the total government budget for infrastructure development is Rp400.3 trillion (\$25.6 billion), which is a 5.5% decrease from the 2024 infrastructure budget of Rp423.4 trillion (\$27.1 billion).⁴⁴ The 2025 infrastructure development budget The budget will mainly be allocated to education and health infrastructure, connectivity infrastructure, food and energy infrastructure, as well as sustainable development of the Nusantara Capital.⁴⁵

The World Bank and ADB datasets show that many funded infrastructure works occurred within Indonesia during the 5-year period of 2019 – 2023. The table below shows the distribution of the value of works contracts between local and foreign contractors.

⁴³ For more information see <https://www.trade.gov/country-commercial-guides/indonesia-selling-public-sector>

⁴⁴ For more information see <https://www.pwc.com/id/en/media-centre/infrastructure-news/august-2024/infrastructure-spending-in-2025-may-increase.html>

⁴⁵ For more information see <https://setkab.go.id/en/address-of-the-president-of-the-republic-of-indonesia-on-the-presentation-of-the-government-statement-on-the-bill-on-the-state-budget-for-the-2025-fiscal-year-and-its-financial-note-before-the-plenary/>

Funding Source	Total Value (\$M)	Awarded to Local Contractors (\$M)	Awarded to Foreign Contractors (\$M)
World Bank-Funded Contracts ⁴⁶	520.1	520.1	0
ADB-Funded Contracts ⁴⁷	626.4	626.4	0
Total World Bank- and ADB-Funded Contracts	1,146.5	1,146.5	0
Percentage of Total		100%	0%

Table V. Distribution of World Bank- and ADB-Funded Contracts in Indonesia from 2019 – 2023

Based on local contractors' experience, particularly their receipt of 100% of awards from the World Bank and ADB over the past five years, Indonesia's infrastructure development will likely continue to be driven by local contractors. This highlights the overall breadth and depth of the local contractor base, which is capable of handling projects of various sizes across key sectors.

The table below provides an overview of contracts that were awarded to local contractors from 2019 – 2023 and their total values (in millions of dollars) for various types of works, categorized by funding source. Funding sources include the World Bank, ADB, and the private sector. It is notable that 58% of the total value of contracts was financed by ADB while none of the reviewed contracts were financed by the Indonesian government.⁴⁸

Type of Works	ADB		World Bank		Government		Private Sector		Total	
	# Contracts	Total Value (\$M)	# of Contracts	Total Value (\$M)	# of Contracts	Total Value (\$M)	# of Contracts	Total Value (\$M)	# of Contracts	Value (\$M)
Energy	13	133.8	---	---	---	---	3	6.8	16	140.6
Building Construction	40	156.2	16	49.0	---	---	7	6.0	63	211.2
Transport	4	309.0	9	55.3	---	---	1	1.3	14	365.6
Water / Wastewater	13	138.5	39	249.1	---	---	1	0.5	53	388.1
Maritime	4	66.3	---	---	---	---	2	117.3	6	183.6
ICT	---	---	1	0.3	---	---	---	---	1	0.3
Other	11 ⁴⁹	95.2	37 ⁵⁰	178.7	---	---	---	---	48	273.9
Total	85	899.1	102	532.5	---	---	14	131.9	201	1,563.5

Table VI. Contractor Award Details from 2019 – 2023 by Type of Works and Funding Source

In summary:

- **Energy:** A total of 16 contracts were identified for energy works with a combined value of \$140.6M. Most of these contracts were funded by ADB (13) with additional contracts funded by the private sector.
- **Building Construction:** The highest number of contracts, 63, were identified for building construction works with a combined value of \$211.2M. Most of these contracts were funded by ADB (40). Building construction works were also funded by the World Bank and the private sector.

⁴⁶ Source: World Bank Systematic Tracking of Exchanges in Procurement (STEP). See Annex I for more information.

⁴⁷ Source: ADB Operational Procurement Statistics Dashboard (ProcDash). See Annex I for more information.

⁴⁸ Sources: Survey results and World Bank and ADB datasets. Survey respondents were asked to provide their top 3 contracts in terms of value. The results of this analysis related to the government of Indonesia and the private sector are limited to survey respondents and do not affirm the actual level of participation of these groups during the 5-year period of 2019 – 2023.

⁴⁹ Other includes irrigation, flood management, and a vehicle purchase.

⁵⁰ Other includes irrigation, flood management, and waste management.

- **Transport:** A total of 14 contracts were identified for transport works with a combined value of \$365.6M, which is the second highest combined value of all type of works. Most of these contracts were funded by the World Bank (9) while ADB contracts make up most of the total value of contracts.⁵¹ An additional contract was funded by the private sector.
- **Water / Wastewater:** The second highest number of contracts, 53, was identified for water / wastewater works with a combined value of \$388.1M, which is the highest combined value of all type of works. Most of these contracts were funded by the World Bank (39) with additional contracts funded by ADB and the private sector.⁵²
- **Maritime:** A total of 6 contracts were identified for maritime works with a combined value of \$183.6M. Most of these contracts were funded by ADB (4). Two contracts were funded by the private sector, making up most of the combined contract value for maritime works.
- **ICT:** A single contract was identified for ICT works with a value of \$0.3M. This contract was funded by the World Bank.
- **Other:** A total of 48 contracts with a combined value of \$273.9M were identified in areas such as irrigation, flood management, and waste management while a single contract was identified for a vehicle purchase. These contracts were funded by the World Bank and ADB.

8 Conclusions and Recommendations

Indonesia prioritized infrastructure development in its 2020 – 2024 National RPJM. The government’s estimate for infrastructure development during this period is \$437 billion, an average of \$87.4 billion per year. 41.25% of infrastructure development spend is expected to have come from national and regional government budgets, 22.23% is expected to have come from state-owned enterprises, and 36.52% is expected to have come from private entities.⁵³

According to the 2025 Draft APBN, the total government budget for infrastructure development is Rp400.3 trillion (\$25.6 billion), which is a 5.5% decrease from the 2024 infrastructure budget of Rp423.4 trillion (\$27.1 billion).⁵⁴ The 2025 infrastructure development budget The budget will mainly be allocated to education and health infrastructure, connectivity infrastructure, food and energy infrastructure, as well as sustainable development of the Nusantara Capital.⁵⁵

Based on local contractors' experience, particularly their receipt of 100% of awards from the World Bank and ADB over the past five years, Indonesia’s infrastructure development will likely continue to be driven by local contractors. This highlights the overall breadth and depth of the local contractor base, which is capable of handling projects of various sizes across key sectors.

⁵¹ Two ADB-financed contracts with a combined value of \$273 million were awarded to Joint Venture of PT Adhi Karya (Persero) Tbk and PT PP (Persero) Tbk in 2023 for two rail transport projects based in the Philippines: the South Commuter Railway Project and the Malolos-Cark Railway Project.

⁵² One World Bank-financed contract valued at \$184 million was awarded to PT PUTRA MASINDO UTAMA in 2023 for the Indonesia National Urban Water Supply Project.

⁵³ For more information see <https://www.trade.gov/country-commercial-guides/indonesia-selling-public-sector>

⁵⁴ For more information see <https://www.pwc.com/id/en/media-centre/infrastructure-news/august-2024/infrastructure-spending-in-2025-may-increase.html>

⁵⁵ For more information see <https://setkab.go.id/en/address-of-the-president-of-the-republic-of-indonesia-on-the-presentation-of-the-government-statement-on-the-bill-on-the-state-budget-for-the-2025-fiscal-year-and-its-financial-note-before-the-plenary/>

Survey responses revealed that local contractors face significant barriers to participating in tenders such as access to finance and lack of possessing relevant contract experience. Additionally, there is a gender imbalance in the workforce, with most of the reported personnel in supervisory, skilled, and labor (unskilled) roles being men, which highlights the need for targeted initiatives to promote gender diversity. The survey also revealed that there generally is an awareness of environmental sustainability as half of the respondent contractors have completed a CESMP while all contractors either take the use of environmentally friendly materials into consideration or foresee using environmentally sustainable materials in the future. Although most contractors indicated that insurance is easy to access, insurance amounts requested is the most prominent issue that negatively impacts a contractor's ability to access insurance. It should be noted that these observations are based on survey responses; as such, caution should be taken if generalizing about the state of the entire Indonesian construction contractor market based on this information.

It should be noted that, per ADB, project processing and implementation continue to face systemic challenges around project readiness, procurement processes and regulations, delays in complying with ADB's systems and reporting requirements (social safeguards, gender, and financial management), and limited capacity of counterpart staff in project administration and monitoring. In 2023, ADB initiated a project to provide technical assistance to increase the effectivity and efficiency of project delivery in Indonesia.⁵⁶ This technical assistance will supplement ongoing support to the government as part of project-specific technical assistance and capacity-building activities (Asian Development Bank 2024).

The market analysis and accompanying desk research highlights several risks associated with the Indonesian construction contractor market as presented in the table below.

⁵⁶ For more information see <https://www.adb.org/projects/57205-001/main>

#	Risk	Mitigation
1	In the 2023 Corruption Perceptions Index by Transparency International, Indonesia scored 34 out of 100, ranking 115th out of 180 countries. ⁵⁷ This low score reflects a high perception of corruption, which threatens competition and competitive bid prices. Such perceptions can deter investors and lead to less competitive bidding, resulting in inflated costs and reduced quality of public services.	<ul style="list-style-type: none"> • Provide regular training for public officials on ethical standards and anti-corruption laws and launch public awareness campaigns about the importance of these measures. • Establish independent bodies to oversee procurement processes and investigate allegations of corruption and involve civil society and community organizations in monitoring government projects. • Implement e-procurement systems to improve efficiency and transparency.
2	There are notable gaps that have been observed in the tender process, including a lack of detail in most tender notices (about 70%), which inhibits contractor’s understanding of projects, particularly new entrants to the market, and means government agencies are less likely to hire the best contractors and monitor projects effectively. ⁵⁸	<ul style="list-style-type: none"> • Government organizations should improve tender notices with clearer descriptions and titles, complemented with better and systemic announcement of tender notices. • Provide regular training for procurement personnel on best practices related to tender writing and the importance of providing detail to achieve positive procurement outcomes. • Hold workshops for new entrants to the market to discuss how to review a tender notice and prepare a competitive response.
3	Concerning tendering practices, a significant share of projects (10%) started in the last quarter of 2020, potentially to spend allocated budget funds before the end of the financial year. In these cases, contractors have less than three months to complete these single-year projects, which will likely to affect the quality of work. ⁵⁹	<ul style="list-style-type: none"> • Implement advanced planning to reduce the number of construction tenders carried out in the last quarter of the year (e.g., release more tenders in the first quarter of the fiscal year). • If releasing construction tenders late in the fiscal year, ensure that any contractor that receives an award has a proven track record of completing projects in a timely fashion.
4	Most survey respondents indicated that access to finance is the most significant barrier to participating in tenders. Limited access to necessary capital restricts local contractors, leading to a reduction in competition and potentially an increase in project costs.	<ul style="list-style-type: none"> • Foster collaborations between smaller contractors and larger, more experienced contractors. This enhances capabilities, competition, and lessens the financial burden on smaller contractors. • Ease financial burdens on local contractors, especially during the initial stages of the project when costs might be higher, by structuring payment terms favorably, such as mobilization payments and faster invoice processing.

⁵⁷ For more information see <https://www.transparency.org/en/cpi/2023>

⁵⁸ For more information see <https://www.open-contracting.org/2022/11/07/infrastructure-procurement-risks-what-data-led-analysis-reveals-in-indonesia/>

⁵⁹ Ibid.

5	<p>Survey respondents indicated that insurance amounts requested is the most prominent issue that negatively impacts a contractor’s ability to access insurance. The inability of contractors to access insurance will limit the number of contractors who are eligible to bid on certain projects.</p>	<ul style="list-style-type: none"> • The capacity within the local insurance market should be examined and providers should be developed or new providers introduced to the market to effectively service local construction contractors. • The World Bank and other DPs can participate in industry associations that advocate for reforms in insurance practices or regulations that can help reduce costs for construction contractors.
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Table VII. Risks and Mitigation Actions for the Indonesia Construction Contractor Market

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World Bank. 2024. Unleashing Indonesia’s Business Potential. World Bank, Washington, DC.

ANNEX I: Market Analysis Methodology

The market analysis of the Indonesia domestic construction industry drew upon several datasets and sources of information, including:

1. World Bank Systematic Tracking of Exchanges in Procurement (STEP):⁶⁰ The STEP platform provided valuable data for tracking procurement activities and exchanges within the Indonesia construction industry.
2. Asian Development Bank (ADB) Operational Procurement Statistics Dashboard (ProcDash):⁶¹ The ProcDash tool offered insights and statistics related to procurement operations in Indonesia.
3. World Bank Indonesian Construction Contractor Survey: This survey collected data on Indonesian construction contractors. The survey provided crucial information on the current state of the industry and the experiences of, and challenges faced by contractors. The results of the survey are captured in section 6 of this report.

The survey was issued in both English and Bahasa Indonesia to contractors for which an email address was identified via desk research. The survey assessed factors such as average annual construction turnover, experience, and resources to evaluate the suitability of contractors for different projects.

To assess a contractor's capacity and capability, it is important to review their latest financial statements and construction experience but accessing recent financial records is not always possible. To expand the list of local contractors for the market analysis, contractors from the World Bank and ADB datasets were included. AAT was calculated for each contractor based on contract values found in the datasets.⁶² It is worth noting that the AAT for these contractors may differ if they had participated in the survey and provided their actual AAT. Further, AAT may not necessarily reflect a contractor's actual financial capacity. It is possible for a contractor to have a higher financial capability than suggested by their past construction experience alone.

⁶⁰ For more information see <https://step.worldbank.org>

⁶¹ For more information see <https://data.adb.org/dashboard/operational-procurement-statistics-nationality>

⁶² The AAT was derived based on the value of contractor's largest contract or total of contracts undertaken during a whole fiscal year between 2019 and 2023 using the formula, $AAT = (\text{contract amount}/\text{no. of years of implementation}) \times 2$ or 1.5 for large value contracts (more than \$40 million).

ANNEX II: The Indonesian Public Procurement System

Formed in 2007 via Presidential Regulation Number 106 of 2007, the Government Goods / Services Procurement Policy Institute⁶³ (LKPP) is responsible for ensuring that the process of procuring government goods / services whose financing is sourced from the State Revenue and Expenditure Budget / Regional Revenue and Expenditure Budget (APBN / APBD) can take place effectively and efficiently. LKPP applies the principles of healthy, transparent, open, and fair business competition for all parties. LKPP is domiciled as a Non-Ministry Government Institution (LPNK) and is directly responsible to the President of Indonesia. The LKPP is the only government institution that has the task of developing and formulating policies for the procurement of government goods / services.⁶⁴

Procurement in Indonesia is guided by Presidential Regulation Number 16 of 2018,⁶⁵ which sets the rules of the procurement process for government institutions related to goods, consultant services for construction and non-construction works, construction works, and other services. The Regulation also mandates that LKPP facilitates procurement activities including procurement planning and has oversight of procurement methods, qualification, bidding documents, and the form of contracts. Presidential Regulation Number 12 of 2021⁶⁶ contains a detailed framework for the government procurement process, including guidance on necessary procedures and requirements. This Regulation also includes a model procurement document that can be used as a basis to carry out procurement activities effectively, sets out instructions on how to proceed and evaluate procurement in a manner that is compliant with relevant Regulations, and promotes fairness, transparency, and efficiency.⁶⁷

LKPP Regulation Number 10 of 2021⁶⁸ instructs each Ministry, agency, and local government to establish their own procurement unit (UKPBJ) that are responsible for management of government procurement within the organization, including the provision for electronic procurement services. The additional responsibilities of each UKPBJ include managing information and information systems and related infrastructure, implementing registration, and verification of users of information systems.⁶⁹

Other key features of the Indonesian public procurements system include:

- **Open and Competitive Bidding:** The system encourages open and competitive bidding processes to ensure fair competition and value for money. Exceptions are allowed under specific conditions, such as emergency situations or when there is a limited number of suppliers.
- **Capacity Building:** LKPP provides training and certification for procurement officials to improve their skills and ensure adherence to procurement regulations.
- **Monitoring and Evaluation:** LKPP monitors procurement activities to ensure compliance with regulations and conducts audits to detect and prevent irregularities and corruption.

⁶³ This entity is also referred to as the National Public Procurement Agency

⁶⁴ For more information see <https://www.lkpp.go.id/tentang/sejarah>

⁶⁵ For more information see <https://jdih.lkpp.go.id/regulation/terjemahan-resmi-peraturan-presiden/terjemahan-resmi-peraturan-presiden-nomor-16-tahun-2018>

⁶⁶ For more information see <https://jdih.lkpp.go.id/regulation/terjemahan-resmi-peraturan-presiden/terjemahan-resmi-peraturan-presiden-nomor-12-tahun-2021>

⁶⁷ For more information see <https://practiceguides.chambers.com/practice-guides/public-procurement-2024/indonesia>

⁶⁸ For more information see <https://jdih.lkpp.go.id/regulation/peraturan-lkpp/peraturan-lkpp-nomor-10-tahun-2021>

⁶⁹ For more information see https://www.adb.org/sites/default/files/project-documents/52109/52109-001-tac-en_5.pdf

- **Dispute Resolution:** The system includes mechanisms for addressing disputes and complaints from bidders, promoting transparency and accountability.
- **Sustainable Procurement:** There is a growing emphasis on sustainable procurement practices, including the consideration of environmental and social factors in the procurement process.

e-Procurement Practices

Electronic Procurement Service (LPSE) is an information technology management framework / system that facilitates the implementation of the electronic procurement of goods and services across government organizations via policies, guidelines, and the establishment of infrastructure. LPSE has e-procurement offices in different regions and Ministries and offers training and support services. The legal basis for the formation of LPSE is Presidential Regulation Number 16 of 2018.⁷⁰

Launched in 2008, the Electronic Procurement System Application (SPSE)⁷¹ is an e-Procurement application that was developed by LKPP. The government-owned and operated system provides the technical infrastructure and transaction support services for Ministries, institutions, and local governments. SPSE is used by both government users and bidders to carry out procurement processes such as posting tenders, submitting bids, and awarding contracts. The application consists of several modules including (i) Tender / Selection / Fast Tender, (ii) Non Tender (Direct Appointment and Direct Procurement), (iii) Non-Tender Recording, (iv) Self-Management Recording, (v) Emergency Procurement Recording, (vi) e-Audit, and (vii) Contract Management. SPSE is interconnected with other information systems, including planning, budgeting, payment, asset management, and other government information systems.⁷² LPSE is responsible for providing updates and technical support to SPSE.

⁷⁰ For more information see <https://jdih.lkpp.go.id/regulation/terjemahan-resmi-peraturan-presiden/terjemahan-resmi-peraturan-presiden-nomor-16-tahun-2018>

⁷¹ For more information see <https://inaproc.id>

⁷² For more information see https://www.adb.org/sites/default/files/project-documents/52109/52109-001-tac-en_5.pdf

ANNEX III: Average Annual Construction Turnover Range Limits

The Indonesian construction contractor market is similar to that of the Philippines in terms of the overall breadth and depth of the local contractor base, which is capable of handling projects of various sizes across key sectors. This annex describes the process for determining average annual construction turnover range limits for contractors in the Philippines. These range limits were determined to be appropriate for the Indonesian contractor base for this market analysis.

Average Annual Construction Turnover (AAT) range limits are set to ensure that contractors possess the financial capacity needed for large-scale projects. These limits are vital for assessing a contractor's ability to manage the financial demands of projects of various sizes, considering factors such as project duration and cost.

The World Bank and ADB use specific formulas to establish these limits. The AAT formula determines the minimum turnover required for a contractor to qualify, ensuring that the contractor has a suitable financial history and business size relative to the project's value. Meanwhile, the cash flow requirement formula ensures that contractors maintain adequate working capital for ongoing project expenses.

Cash Flow Requirement

The cash flow requirement formula ensures that a contractor has sufficient working capital to manage a contract's financial demands over the course of the project. This is particularly important in infrastructure projects, where initial costs can be high, and payments may be delayed. The formula calculates the amount of cash a contractor should have available to cover three months of contract expenses. By dividing the estimated contract value by 12 months (supposed project duration) and then multiplying by three, the formula ensures the contractor has the necessary cash reserves to handle project expenses, overhead, and any unforeseen costs that may arise. This safeguard is critical for ensuring that the contractor can continue operations without interruption due to cash flow issues.

$$\text{Cash Flow} = \left(\frac{\text{Estimated Contract Value}}{12 \text{ months}} \right) \times 3$$

AAT Requirement

The AAT requirement formula assesses a contractor's financial capacity by determining the minimum turnover needed to qualify for a contract. The formula calculates the AAT requirement by dividing a contract's value over one year (supposed project duration) and multiplying it by either two or 1.5, depending on the contract's size. For contracts below \$40 million, the formula uses a multiplier of two. For larger contracts (more than \$40 million), the multiplier is reduced to 1.5.

$$\text{AAT Requirement} = \left(\frac{\text{Value of Contract}}{\text{One Year}} \right) \times 2$$

Relevance to Philippine Contractors Accreditation Board (PCAB) Categories

The financial capacity of contractors within each PCAB category, for the purpose of the survey, is made to align with ADB and World Bank formulas, which results in the following AAT requirement for each PCAB category.

PCAB Category ⁷³	Financial Capacity Equivalent (PHP)	Maximum Value of Contract That Can Be Awarded Based on ADB/WB Formula (PHP) ⁷⁴	AAT Requirement in USD ⁷⁵
AAAA	1,000,000,000	4,000,000,000	103,448,276
AAA	180,000,000	720,000,000	24,827,586
AA	90,000,000	360,000,000	12,413,793
A	30,000,000	120,000,000	4,137,931
B	10,000,000	40,000,000	1,379,310
C	6,000,000	24,000,000	827,586
D	2,000,000	8,000,000	275,862

Range Limits for AAT

The resulting AAT range limits are contained in the tables below. Due to significant disparities in AAT values between categories AAAA and AAA, the survey established an AAT range limit from \$50M to \$100M.

Average Annual Turnover (AAT) Ranges
Below \$250K
Between \$250K and \$800K
Between \$800K and \$1M
Between \$1M and \$4M
Between \$4M and \$12M
Between \$12M and \$25M
Between \$25M and \$50M
Between \$50M and \$100M
More than \$100M

⁷³ For more information see http://construction.gov.ph/online_forms/pcab-categorization-classification-table/

⁷⁴ The calculated value of the contract that may be awarded under each PCAB category is based on an ADB / World Bank formula for determining the cash flow requirement of a contract, which is: one year cash flow = [(estimated contract value / 12 months) X 3].

⁷⁵ The requirement is based on an ADB / World Bank formula for determining the AAT, which is: (value of contract / one year) X 2 or 1.5 for large value contracts (more than \$40 million). For more information see <https://www.adb.org/sites/default/files/procurement-large-works-guide.pdf>

ANNEX IV: List of Local Construction Contractors

N/A = Not Available

#	Company Registered Name	Company Organizational Structure (e.g. LLC, Sole Proprietorship)	Year of Registration	Business Address	Contact Person	Contact Person Title
1	ABB TRANSMISSION AND DISTRIBUTION PT - INDOKOMAS BUANA PERKASA PT CONSORTIUM	Joint Venture	N/A	15TH FLOOR, WORLD TRADE CENTER I, JL. JE, NDRAL SUDIRMAN KAV.29-31, JAKARTA 12920, INDONESIA	N/A	Customer Service
2	ADHI - HK - JAYA KONSTRUKSI JV	Joint Venture	1982	Bintaro Jaya Park Office Building B Bintaro Raya Street Jakarta 12330 - Indonesia	N/A	N/A
3	ADICITRA KARYA	N/A	N/A	BLUNYAH GEDE 206 RT 11 RW 34, SINDUADI, MLATI SLEMAN, YOGYAKARTA, INDONESIA	Anton Nugroho	N/A
4	ADIPATRIA DHARMA PT	LLC	N/A	KABUPATEN KAPUAS, INDONESIA	N/A	N/A
5	ADITYA SINAR PRATAMA	LLC	N/A	Jl Plamboyan No. 1 A Semarapura Klungkung Regency Bali Indonesia	N/A	N/A
6	AERO DINAMIKA PT	LLC	2009	KOTA SEMARANG, INDONESIA	N/A	N/A
7	ALIF JAYA ABADI	Partnership	N/A	Surabaya, Jawa Timur, Indonesia	ALIF JAYA	Owner
8	AMARJAYA PRATAMA GROUP	LLC	N/A	Emperom, Jaya Baru, Banda Aceh City, Aceh 23232, Indonesia	N/A	N/A
9	AMBALAT JAYA ABADI PT	LLC	N/A	JL. DIPONEGORO NO. 41 DUKUH SUMBERANOM, KEC. KLATEN UTARA, INDONESIA	N/A	N/A
10	ANEKA DHARMA PERSADA	LLC	2008	Jalan Wates, Argorejo, Yogyakarta 55752	N/A	N/A
11	APU STIANS PT	LLC	N/A	JL. JENDRAL GATOT SUBROTO NO. 16, BANJARMASIN, INDONESIA	N/A	N/A
12	Arcadis	LLC	1888	Kav.9, Jl. Jenderal Sudirman No.9 level 18 office tower, RT.1/RW.3, Gelora, Tanah Abang, Central Jakarta City, Jakarta 10270, Indonesia	N/A	N/A
13	ARMADA HADA GRAHA	LLC	1993	Jl. Beringin VI RT. 05, RW. 09 North Tidar Village, Magelang City	N/A	N/A
14	ARTHA BINA SEDAYA PT	LLC	N/A	KOTA SEMARANG, INDONESIA	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

15	AtkinsRealis	N/A	N/A	N/A	N/A	N/A
16	AURA HUTAKA	LLC	N/A	Ruko Mutiara Bekasi Center Blok A No. 17, RT.001/RW.005, Kayuringin Jaya, Kec. Bekasi Sel., Kota Bks, Jawa Barat 17144, Indonesia	N/A	N/A
17	AURA SINAR BARU	LLC	N/A	Jl. Ketintang Baru I No.14, Ketintang, Kec. Gayungan, Surabaya, Jawa Timur 60231, Indonesia	Argo Ismoyo	Director
18	BANDUNG ISCO CONSORTIUM PT	LLC	N/A	JL. PHH MUSTOPA NO. 39, BANDUNG JAWA BARAT, INDONESIA	N/A	N/A
19	BASUKI RAHMANTA PUTRA	LLC	1982	Yodya Tower, Jl. DI. Panjaitan No.Kav 8 It 10, Cipinang Besar Sel., Kecamatan Jatinegara, Kota Jakarta Timur, Daerah Khusus Ibukota Jakarta 13340, Indonesia	N/A	N/A
20	BERAU MANDIRI INDONESIA	LLC	N/A	Jl. Durian III No.999, Gayam, Kec. Tj. Redeb, Kabupaten Berau, Kalimantan Timur 77315, Indonesia	Bung Piepit	Director
21	BERKAT MERIBA JAYA	LLC	2013	2VPC+J6C, Padende, Marawola, Sigi Regency, Central Sulawesi 94237, Indonesia	N/A	N/A
22	BETESDA MANDIRI, HUTAMA KARYA (PERSERO)	Joint Venture	N/A	N/A	N/A	N/A
23	BINA ASTA TUNGGAL	LLC	N/A	Jl. Tj. Satu No.56, Tatura Utara, Kec. Palu Sel., Kota Palu, Sulawesi Tengah 94111, Indonesia	N/A	N/A
24	BINA MULYA LAMPUNG PT	LLC	N/A	JL. K.S TUBUN NO. 2 PAHOMAN, BANDAR LAMPUNG, INDONESIA	N/A	N/A
25	BINA NUSA LESTARI	LLC	N/A	Lantai 7, Blok 4, Gedung Manggala Wana Bakti, Jalan Jendral Gatot Subroto, Kel Gelora, Jakarta, 12910, Indonesia	N/A	N/A
26	BL Harbert International	LLC	1949	Plaza Pupuk Kaltim Building, JL Kebon Sirih, No. 6A, Gambir, Jakarta Pusat, 10110, Indonesia	N/A	N/A
27	BRANTAS ABIPRAYA	LLC	1980	Jl. DI. Panjaitan Kav. 14 Cawang Jakarta Timur 13340	N/A	N/A
28	BRANTAS ABIPRAYA (PERSERO) PT & MAHIR JAYA PT (JV)	Joint Venture	N/A	JL. DI PANJAITAN KAV 14, CAWANG, JAKARTA13340, INDONESIA	N/A	N/A
29	BUDI MULYO TEHNIK CV	Limited Partnership	N/A	KOTA PEKALONGAN, INDONESIA	N/A	N/A
30	BUKAKA TEKNIK UTAMA PT	LLC	N/A	CILEUNGSIBOGOR 16820, INDONESIA	N/A	N/A
31	BUMI PERMATA KENDARI	LLC	N/A	Jl. Suprpto, Anggilowu, Kec. Kendari, Kota Kendari, Sulawesi Tenggara 93112, Indonesia	Rama Dhan	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

32	BUMI SELATAN PERKASA	N/A	N/A	Bona Indah Plaza, Jl. Karang Tengah Raya BLOK A2/B5, Lb. Bulus, Kec. Cilandak, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12440, Indonesia	N/A	N/A
33	BUNGO INTAN PT	LLC	N/A	BANDAR LAMPUNG, INDONESIA, INDONESIA	N/A	N/A
34	CAHAYA SURYA NUSANTARA PT	LLC	N/A	JL. BARONANG NO. 2B, BULUKUMBA, INDONESIA	N/A	N/A
35	CBI	LLC	2014	Intiland Tower, 3rd floor, Jalan Jenderal Sudirman no. 32 Central Jakarta, Jakarta 10220	N/A	N/A
36	CG CONSORTIUM	Joint Venture	N/A	KAWASAN INDUSTRI MENARA PERMAI KAV 10, JL RAYA NAROGONG KM23.852 CILEUNGSI BGR, INDONESIA	N/A	N/A
37	Chiyoda Corp.	LLC	1948	Sentral Senayan III, 15th Floor Jl. Asia Afrika No. 8, Gelora Bung Karno, Jakarta Pusat 10270, Indonesia	N/A	N/A
38	CIPTA KARYA MITRATAMA MANDIRI PT	LLC	N/A	JL. ULIN NO. 21 PALANGKARAYA, INDONESIA	N/A	N/A
39	CIREMAI GIRI ABADI	LLC	N/A	Jl. Moh Bantilan No.06 Kab. Toli-Toli Sulawesi Tengah Indonesia	TEGUH HARDIANTO	Director
40	CITRA PUTERA LA TERANG PT	LLC	N/A	KOTA MAKASSAR, INDONESIA	N/A	N/A
41	Cscec	LLC	1982	Rukan Beach Boulevard Blok G No. 1, Golf Island, Pantai Indah Kapuk St, Jakarta 14460, Indonesia	N/A	N/A
42	CTCI	LLC	2020	Autograph Tower, 22Fl., Suite A, Thamrin Nine Complex, Jl. M.H. Thamrin No. 10, Jakarta 10230, Indonesia	N/A	N/A
43	CV AERODINAMIKA	Limited Partnership	N/A	JL. BUNGAEJAYA NO. 8, MAKASSAR, INDONESIA	N/A	N/A
44	CV AGUNG WIRATAMA	Limited Partnership	N/A	JL. DARMAWANGSA NO. 82, RAMBIGUNDAM, RAM, BIPUJI, JEMBER, INDONESIA	N/A	N/A
45	CV AMANDA PERDANA	Limited Partnership	N/A	JL. MENTIMUN NO. 18 KOTA MAKASSAR, INDONESIA	N/A	N/A
46	CV ANUGERAH KARYA MANDIRI	Limited Partnership	N/A	Ruko Sing Asri Plaza 2 A1 No. Ciputat, Jl. Merpati Raya No.16, Sawah Lama, Kec. Ciputat, Kota Tangerang Selatan, Banten 15413, Indonesia	N/A	N/A
47	CV ASOLON UTAMA	Limited Partnership	N/A	JL. KHAIRIL ANWAR NO. 16, PEUNAYONG - BA, NDA ACEH, INDONESIA	N/A	N/A
48	CV Bangun Persada	Limited Partnership	2010	Pangeran Antasari Street No. 10, Bandar Lampung	N/A	N/A
49	CV BINA CIPTA	Limited Partnership	N/A	JL. BAWEAN 3 NO. 10A, LK II SUKARAME, BA, NDAR LAMPUNG, INDONESIA	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

50	CV CAHAYA INDAH	Limited Partnership	N/A	JL. METESEH RT 01/04 TEMBALANG, SEMARANG, INDONESIA	N/A	N/A
51	CV CAHAYA PUTRA MANDIRI	Limited Partnership	N/A	JL ALIANYANG GG KENCANA, INDONESIA	N/A	N/A
52	CV CIPTA PRASARANA	Limited Partnership	N/A	JL. MELATI NO. 51, TERNATE SELATAN, MALU, KU UTARA, INDONESIA	N/A	N/A
53	CV DHARMA PERKASA	Limited Partnership	N/A	JL. SUNAN MURIA NO. 6 JEMBER TLP. 033142, 2413, E-MAIL: DANNYJBR@YAHOO.COM, INDONESIA	N/A	N/A
54	CV FADILVA BERKAH MANDIRI	Limited Partnership	N/A	JL. PETANI KOMP. GREEN SENTARUM NO. B2 K, EL. SUNGAI JAWI, KEC. PONTIANAK KOTA, INDONESIA	N/A	N/A
55	CV FAMA CONSTRUCTION	Limited Partnership	N/A	JL. RADEN PATAH NO. 17 RT 04 RW 04 DESA, JANTI KEC TARIK, KAB SIDOARJO, INDONESIA	N/A	N/A
56	CV ILHAM BERKAH	Limited Partnership	N/A	JL BORONG RAYA NO 68, MAKASSAR, INDONESIA	N/A	N/A
57	CV JASATAMA KONSTRUKSI	Limited Partnership	N/A	N/A	N/A	N/A
58	CV JOKOTOLE	Limited Partnership	N/A	JL. TRUNOJOYO NO. 09, PASURUAN, INDONESIA	N/A	N/A
59	CV KALIANDRA MAS	Limited Partnership	N/A	783P+946, Jalan Raya, Tamanarum, Parang, Magetan Regency, East Java 63371, Indonesia	N/A	N/A
60	CV KAREZO MANDIRI	Limited Partnership	N/A	BTN MINASA UPA, BLOK F13 NO. 12C, MAKASS, AR 90221, INDONESIA	N/A	N/A
61	CV KINZA KREATEKNIK	Limited Partnership	2024	JALAN HALU OLEO, LORONG LAMPARENG 2, BTN THE EXECUTIVE LAND	MIA SISWOWIJOYO	Director
62	CV LIANMAS JAYA	Limited Partnership	N/A	JLN MAGELANG KM 7.5 SLEMAN, YOGYAKARTA, INDONESIA	N/A	N/A
63	CV MAHASWA PERKASA	Limited Partnership	N/A	KOMPLEK EASTERN HILLS REGENCY D10 CIVIRU, , BANDUNG, INDONESIA	N/A	N/A
64	CV Mahesa Mukti	Limited Partnership	2019	Ngebrak Barat 01/26, Semanu, Gunungkidul, DI. Yogyakarta	Rahmad Basuki	Director
65	CV MANGGALA	Limited Partnership	N/A	PERUM GRIYA MANGLI INDAH BLOK H3, MANGLI, , KALIWATES, JEMBER, TLP. 0331423196, INDONESIA	N/A	N/A
66	CV MARSAL JAYA	Limited Partnership	N/A	Jl. Ujung Tanjung III Kel. Ujung Tanjung III Kec. Lebong Sakti Kab. Lebong Kab. Lebong Bengkulu Indonesia	N/A	N/A
67	CV MAURIS CIPTA MANDIRI	Limited Partnership	N/A	JL . PEDURUNGAN TENGAH NO. 29 RT 02 RW 1, 0, PEDURUNGAN, SEMARANG, INDONESIA	N/A	N/A
68	CV MEDIA SARANA CIPTA BUANA	Limited Partnership	N/A	JL. TEGAL ROTAN RAYA NO. 50A, SAWAH BARU, , CIPUTAT, TANGERANG 15413, INDONESIA	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

69	CV MITRA KURING	Limited Partnership	N/A	Kp. Buaran RT. 003/003 Kel. Buaran Kec. Serpong Kota Tangerang Selatan Banten Indonesia	Lian Ruliansyah	Office Administrator
70	CV MTH	Limited Partnership	N/A	JL. BASUKI RAHMAT NO. 24 KEL RAWA BUNGA, KEC JATINEGARA, JAKARTA TIMUR, INDONESIA	N/A	N/A
71	CV NOMA RAYA	Limited Partnership	N/A	JL A YANI, INDONESIA	N/A	N/A
72	CV PANCA NUSA GRAHA	Limited Partnership	N/A	JL. SIMO GUNUNG BARAT 2A/3 SURABAYA 031-, 70070625 FAX. 031-56107711, INDONESIA	N/A	N/A
73	CV PATRAHAYYU	Limited Partnership	N/A	PERUM KEBALENAN INDAH E.35 RT 03 RW 01 K, EBALENAN, BANYUWANGI TLP. 087751443123, INDONESIA	N/A	N/A
74	CV PERWIRA KARYA	Limited Partnership	N/A	N/A	N/A	N/A
75	CV POROS TATA RENCAN	Limited Partnership	N/A	JL. KOM YOS SUDARSO, KOMPLEK BTN, PERMAI	N/A	N/A
76	CV PRATAMA SAKTI INTERNUSA	Limited Partnership	N/A	JL. MOHAMMAD DAMIN NO. 11 CIPADUNG CIBIR, U, KOTA BANDUNG, INDONESIA	N/A	N/A
77	CV PRIMA MULTICONS	Limited Partnership	N/A	BLOKDESA NO. 157 RT.02 RW.06 DESA BANJAR, AN WETAN KEC. BANJARAN KAB. BANDUNG, INDONESIA	N/A	N/A
78	CV RAHMAT UTAMA	Limited Partnership	N/A	JL. MUSTAFA DG. BUNGA, PERUMAHAN ROMANG, POLONG INDAH, BLOK C1 NO. 8, KAB. GOWA, INDONESIA	N/A	N/A
79	CV SAHABAT KARYA SEJATI	Limited Partnership	N/A	Jl. Major General Siswo Miharjo (Jl. New) RT. 09 Kel. Pematang Sulur District. Telanaipura Jambi City JAMBI CITY, Indonesia	N/A	N/A
80	CV SALAWASE DUMA	Limited Partnership	N/A	JL BATAM RAYA NO 02, INDONESIA	N/A	N/A
81	CV SENDANG JAYA MAKMUR	Limited Partnership	N/A	JL. DUKUH TESEH RT 001 RW 004 METESEH SE, MARANG, INDONESIA	N/A	N/A
82	CV SIMPUL PRIMA GEMILANG	Limited Partnership	N/A	WISMA MARK'S 88A, LT.2, R.203, JL. MASJI, D AL-KHOIR 1, RT.007/RW.003, JAKTIM, INDONESIA	N/A	N/A
83	CV SINAR BARU	Limited Partnership	N/A	Jalan Sumur Batu Raya No.6,RT. 11/RW. 1 Jakarta Pusat, 10640, id	N/A	N/A
84	CV SOFIA DWIGUNA UTAMA	Limited Partnership	N/A	GEDUNG GRAHA KRAMA YUDHA LT4 UNIT B JAKARTA SELATAN, INDONESIA	N/A	N/A
85	CV SUMBER RESKY ABADI	Limited Partnership	N/A	JL. PENGAYOMAN NO. 197, WATANSOPPENG, SU, LAWESI SELATAN, INDONESIA	N/A	N/A
86	CV SURYA MASTERINDO	Limited Partnership	N/A	JL. DSN KARYA SUCI DS.	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

87	CV TIGA BERSAUDARA	Limited Partnership	N/A	JL. CIPTO MANGUNKUSUMO NO. 123, SAMARIND, A SEBERANG, INDONESIA	N/A	N/A
88	CV VIGAT BINTANG	Limited Partnership	N/A	N/A	N/A	N/A
89	CV YUSDI JAYA ABADI	Limited Partnership	N/A	DUSUN PAJALELE DESA MATTOANGING, KEC TELLU, KABUPATEN BONE, INDONESIA	N/A	N/A
90	CVAKBAR ABADI JAYA	Partnership	N/A	N/A	N/A	N/A
91	Daewoo Engineering	N/A	1973	Sona Topas Tower 16th Fl., Jl. Jend. Sudirman Kav 26, Jakarta, Indonesia	N/A	N/A
92	DAMAI BUMI PERSADA CV	Limited Partnership	N/A	JL HRA RAHMAN G GUNUNG LAWIT NO34, INDONESIA	N/A	N/A
93	DAMAI CV	Limited Partnership	N/A	JL. GADJAH MADA XII/14, JEMBER, INDONESIA	N/A	N/A
94	DARMA UTAMA CV	Limited Partnership	N/A	JL ARGOPURO DUSUN KRAJAN LOR RAMBIGUMDAM, JEMBER, INDONESIA	N/A	N/A
95	DATU KARSA TRIMULTI	LLC	N/A	Jl. Tj. Angin No.216 E, Tatura Utara, Kec. Palu Sel., Kota Palu, Sulawesi Tengah 94111, Indonesia	N/A	N/A
96	DEKA MULTI KARYA	N/A	N/A	PERUM. MRANGGEN BLOK E 11A, MRANGGEN RTO, 3-24, SINDUADI, MLATI, SLEMAN, YOGYA, INDONESIA	N/A	N/A
97	DIAN PUTRI UTAMA CV	Limited Partnership	N/A	DESA GAMSUNGI KEC TOBELO, HALMAHERA UTARA, INDONESIA	N/A	N/A
98	DOLLAR LESTARI MANDIRI	LLC	N/A	Jl. Perum Rancabali No.37-38, Muka, Kec. Cianjur, Kabupaten Cianjur, Jawa Barat 43215, Indonesia	N/A	N/A
99	DUARA BALI	LLC	2010	1 Jl. Intan LC. 2 Gg. I Bali, Bali, 80239 Indonesia	Gede Karang Restuadi	Director
100	DWI KRIDA SEMPANA	N/A	N/A	JL Wirabudi 3, Block L, No. 1, Cipinang Melayu, Makasar, Jakarta, DKI Jakarta, 13620, Indonesia	N/A	N/A
101	DWI MULIA AGUNG UTAMA	LLC	N/A	JL. SILIWANGI NO. 26 Kota Cirebon Jawa Barat Indonesia	M. Taufiq H Marola	N/A
102	DWI PONGGO SETO	LLC	N/A	Jl. D.I Panjaitan No.197, Krajan, Siman, Kec. Siman, Kabupaten Ponorogo, Jawa Timur 63471, Indonesia	N/A	N/A
103	FIRATEKSINDO CV	Limited Partnership	N/A	JL PRAMUKA KOMP PONDOK HARAPAN KITA, INDONESIA	N/A	N/A
104	FIRMAN MUGHNI JAYA PT	LLC	N/A	KOTA PALOPO, INDONESIA	N/A	N/A
105	Fosroc	LLC	1972	Jl Akasia II, Delta Silicon Industrial Park, Lippo Cikarang, Bekasi , Indonesia, 17550, ID	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

106	Fuji Electric	LLC	2011	Wisma 46 - Kota BNI, 12th Floor Suite # 12.05-07, Jl. Jenderal Sudirman No.Kav 1, RT.10/RW.11, Karet Tengsin, Tanah Abang, Central Jakarta City, Jakarta 10250, Indonesia	N/A	N/A
107	GALA TAMA	N/A	N/A	N/A	N/A	N/A
108	GARDA VIGAT PERKASA	LLC	2023	3V9R+CH7, Birobuli Selatan, Palu Selatan, Palu City, Central Sulawesi 94235, Indonesia	Tiara Dyah Maharani	Project Administrator
109	GEOFAST	LLC	2018	Gd. Senatama Lt.3 R.302 A Jl. Kwitang Raya No.8	N/A	N/A
110	GILANG KENCANA CV	Limited Partnership	N/A	JL TERBANG LAYANG NO 50, ARCAMANIK, BANDUNG 40293, INDONESIA	N/A	N/A
111	GUNUNG MURIA CV	Limited Partnership	N/A	LAMPUNG, INDONESIA	N/A	N/A
112	HADANA FA.	N/A	N/A	JLN. PARANGTRITIS KM 5.6, YOGYAKARTA, INDONESIA	N/A	N/A
113	HAKA UTAMA	LLC	N/A	Ruko New Zamrud, Jl. A. P. Pettarani Blok.F No.15, Bua Kana, Kec. Rappocini, Kota Makassar, Sulawesi Selatan 90222, Indonesia	HAKA UTAMA CABANG SURAKARTA	Director
114	HANKA TINANGGEA ABADI PT	LLC	N/A	JL. A YANI NO. 108 KENDARI, INDONESIA	N/A	N/A
115	HAWILA SUBUR PERKASA	LLC	N/A	Jl. Ir. M. Putuhena RT 002/001 Desa Wayame Kec. Teluk Ambon KOTA AMBON, Indonesia	Pitter Yakuza	Field implementer
116	HIBA KARYA MANDIRI PT	LLC	N/A	JL. MAYOR SANTOSO LR ANDALAS NO 1489, RT023 RW009 KEL 20 ILIR PALEMBANG, INDONESIA	N/A	N/A
117	HIDUP INDAH BERKAH	LLC	2016	JL. KOL. H. IMAN SOEPARTO TJAKRAJOEDHA NO.14, SEMARANG, Indonesia	Indraaa S	Engineer
118	Hilti Group	LLC	1941	The Garden Center Level 3, no 3-11B, Kawasan Komersial Cilandak, Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12560, Indonesia	N/A	N/A
119	Holcim	LLC	1971	Menara Jamsostek, North Tower 15th floor, Jalan Gatot Subroto No. 38, DKI Jakarta	N/A	N/A
120	HUTAMA KARYA (PERSERO)	LLC	1960	Jl. Letjen M.T Haryono Kav 8, Cawang. Jakarta Timur 13340	N/A	N/A
121	Hyundai Engineering & Construction Co. Ltd	LLC	1974	Menara Jamsostek(North Tower) 9th Floor, Jl. Gatot Subroto Kav.38, Jakarta Selatan 12710, Indonesia	N/A	N/A
122	IKINRESI BERSAMA PT	LLC	N/A	SKIP ATAS RT001/01KE; BARU MERAH, KOTA AMBON, INDONESIA	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

123	INDO BANGUN GROUP	LLC	N/A	Jl. Jend. Sudirman No.39, Jawi-Jawi II, Kec. Pariaman Tengah, Kota Pariaman, Sumatera Barat 25512, Indonesia	N/A	N/A
124	INDO TEKNIK PEMBANGUNAN	LLC	N/A	Komp.Rukan Permata Senayan Blok D-6 Lt.3, Jl. Tentara Pelajar No.Rt.009/007 Unit A, RT.1/RW.7, Grogol Utara, Kec. Kby. Lama, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12210, Indonesia	N/A	N/A
125	INDOMOBIL TRADA NASIONAL PT	LLC	N/A	WISMA INDOMOBIL, JL. MT HARYONO KAV 10	N/A	N/A
126	INDOPENTA BUMI PERMAI	LLC	1995	JL Ketintang Baru Selatan V, Blok D No. 2, Surabaya, Jawa Timur, Indonesia	N/A	N/A
127	INTAN IKA INESYA CV	Limited Partnership	N/A	KOTA PALOPO, INDONESIA	N/A	N/A
128	INTI JAWA TEKNIK, SINAR PEMBANGUNAN JAYA	Joint Venture	N/A	N/A	N/A	N/A
129	JASAMARGA TOLLROAD MAINTENANCE	LLC	1988	Building C Graha Service Provider, 1st Floor Head Office of PT Jasa Marga (Persero) Tbk. Taman Mini Indonesia Indah Toll Plaza Jakarta 13550	N/A	N/A
130	JASUKA BANGUN PRATAMA, BAYU SURYA BAKTI KONSTRUKSI	Joint Venture	N/A	N/A	N/A	N/A
131	Jaya Konstruksi - Selaras Mandiri KSO	Joint Venture	N/A	Kantor Taman Bintaro Jaya Gedung B, Jalan Bintaro Raya, JakartaPostal Code 12330, Indonesia	N/A	N/A
132	JAYA KONSTRUKSI MANGGALA PRATAMA	LLC	1982	Jl. Taman Bintaro, RT.17/RW.8, Bintaro, Kec. Pesanggrahan, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12330, Indonesia	N/A	N/A
133	JAYA SEMPURNA SAKTI	LLC	N/A	Jl. Sadewo Blok N/17 Grogol Indah, Telukan Kabupaten Sukoharjo, Central Java, 57552 Indonesia	N/A	N/A
134	JAYA TEKNIK INDONESIA	LLC	1968	Jl. Johar No.10 18, RT.18/RW.6, Kb. Sirih, Kec. Menteng, Kota Jakarta Pusat, Daerah Khusus Ibukota Jakarta 10340, Indonesia	N/A	N/A
135	JOINT OPERATION PT PP - PT AMARTA KARYA	Joint Venture	N/A	JL. LETJEN TB SIMATUPANG NO. 57, PASAR REBO JAKARTA 13760, INDONESIA	N/A	N/A
136	Joint Venture of PT Adhi Karya (Persero) Tbk and PT PP (Persero) Tbk	Joint Venture	N/A	Jalan Raya Pasar Minggu KM18, Jakarta Selatan 12510	N/A	N/A
137	KALAPA SATANGKAL MAKMUR SEJAHTERA	LLC	N/A	Jl. Jeruk Ragi No. 52 Dusun Dukuh 2 Rt. 001/008 Ds. Parakanmangu- Parigi- Ciamis Kab. Ciamis Jawa Barat Indonesia	Dadan Garmana	Owner

Republic of Indonesia Domestic Construction Contractor Market Analysis

138	KARANGHAWU MEGAH	LLC	N/A	N/A	N/A	N/A
139	KARIVAN MUDA PRATAMA	LLC	N/A	Jl. Danau Lindu Komp. Palu Plaza Blok I No. 10 B, Kota Palu	N/A	N/A
140	KARTIKA INDAH JAYA	LLC	N/A	Jl. Pelajar Timur No. 156-A Kel. Binjai, Kota Medan	N/A	N/A
141	KARYA BARU MAKMUR	LLC	N/A	4V28+Q4F, Jl. Gajah Mada, Ujuna, Kec. Palu Bar., Kota Palu, Sulawesi Tengah 94111, Indonesia	N/A	N/A
142	KARYA CIPTA MULIA	LLC	N/A	Jl. Timbulrejo No.04, Krodan, Maguwoharjo, Kec. Depok, Kabupaten Sleman, Daerah Istimewa Yogyakarta 55282, Indonesia	N/A	N/A
143	KARYA GEMILANG JAYA CV	Limited Partnership	N/A	DESA GARU KECAMATAN TOBELO, INDONESIA	N/A	N/A
144	KARYA INDAH LESTARI	LLC	N/A	Perumahan karya indah lestari Jl. Rajawali Jalan Garuda Sakti.km.9 blok k.08, Karya Indah, Kec. Tapung, Kabupaten Kampar, Riau, Indonesia	N/A	N/A
145	KARYA KITA PUTRA PERTIWI	LLC	N/A	Jl. Raya Guntur No. 18 Kedondong Kidul, Kab. Cirebon, Jawa Barat	N/A	N/A
146	KARYA NASIONAL PT	LLC	N/A	KOTA PEKALONGAN, INDONESIA	N/A	N/A
147	KARYA PUTRA SUBANGJAYA CV	Limited Partnership	N/A	PERUM BUKIT CIAUL INDAH (BCI), BLOK G 03/01, SUBANGJAYA,CIKOLE, INDONESIA	N/A	N/A
148	KARYA SUBUR TEKNIK UTAMA PT	LLC	N/A	JL. A. SULOLIPU NO. 73, WATAMPONE, BONE, INDONESIA	N/A	N/A
149	KDM Contracting	LLC	2014	Office Park Karawaci Pinangsia, Block A No. 18 Jakarta, Indonesia	Kyeong Sik Kim	N/A
150	Keppel Land	LLC	N/A	International Financial Centre Tower 2, 20th Floor, Jln. Jend. Sudirman Kav. 22-23, Jakarta 12920, Indonesia	I Putu Ananta W	Manager of Communications
151	KISNA JAYA PT	LLC	N/A	PERUM PERMATA PUTRI BLOK BB NO.1, KOTA BATAM, INDONESIA	N/A	N/A
152	KRAKATAU BUMI KALASAN PT	LLC	N/A	JL. ABDUL MUIS NO. 27 RT034, KEL. JAMBI SELATAN, TJ JABUNG BARAT, INDONESIA	N/A	N/A
153	KSI CONSORTIUM	N/A	N/A	JALAN GADJAH MADA NO.156, JAKARTA BARAT 11130, INDONESIA	N/A	N/A
154	Larsen & Toubro	LLC	N/A	Tempo Scan Tower Building 31 Floor, Jalan Haji R. Rasuna Said Blok, Jl. Taman Patra XIII No.Kav 3, RT.5/RW.4, East Kuningan, Setiabudi, South Jakarta City, Jakarta 12950, Indonesia	N/A	N/A
155	LATEBBE PUTRA GROUP	LLC	N/A	jl. Tidung 09 nomor 142	Fathul Mubin	Entrepreneur

Republic of Indonesia Domestic Construction Contractor Market Analysis

156	Leighton Asia	LLC	1975	5/F Tower A Beltway Office Park Jl. Ampera Raya No. 9-10 Jakarta 12550 Indonesia	N/A	N/A
157	LEPEN KENCANA UTAMA	LLC	N/A	Crown Palace Blok D 21 / 231, Jalan Dr Soepomo, RT.6/RW.1, Menteng Dalam, Kec. Tebet, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12870, Indonesia	N/A	N/A
158	LG International	LLC	2013	Indonesia Stock Exchange (IDX), Jl. Jenderal Sudirman Lt.15, RT.5/RW.3, Senayan, Kec. Kby. Baru, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12190, Indonesia	N/A	N/A
159	LINCE ROMAULI RAYA	LLC	N/A	Jl. Ampera V No.41 1, RT.3/RW.13, Pademangan Bar., Kec. Pademangan, Jkt Utara, Daerah Khusus Ibukota Jakarta 14420, Indonesia	N/A	N/A
160	LINGGAR BHAKTI TEKNIKA PT	LLC	N/A	KOMP CIPUTAT INDAH BLOK H RT001, RW010, KALIGANDU KOTA SERANG, INDONESIA	N/A	N/A
161	Macmahon Contractors	LLC	N/A	The Energy Building, 25th Fl Zone D, SCBD Lot 11A, Jl. Jendral Sudirman	N/A	N/A
162	MACO UTAMA PT	LLC	N/A	KOTA MAKASSAR, INDONESIA	N/A	N/A
163	MAJU BERKARYA PT	LLC	N/A	TERMINAL PENGGARAN KIDUL NO. 28, SEMARANG, INDONESIA	N/A	N/A
164	Mammoet	LLC	N/A	Gandaria 8 Office Building, Jl. Sultan Iskandar Muda 21th Floor Unit H, North Kebayoran Lama, Kebayoran Lama, South Jakarta City, Jakarta 12240, Indonesia	N/A	N/A
165	MANDIRI KARYA UTAMA RIZKY	LLC	2009	JL.SYIAH KUALA NO.14 E,	Zulkifli ST	President director
166	MANGGABAI ENERGI CAHAYA	LLC	N/A	Jl. Martin Liputo No.105 Desa Talumopatu Kec. Tapa Kab. Bone Bolango Gorontalo Indonesia	Youli Alwin	Owner
167	MANGGUNG POLAHRAYA	LLC	1992	Jl. Pd. Pinang, Raya No.1, RT.3/RW.1, Pondok Pinang, Kebayoran Lama, South Jakarta City, Jakarta 12310, Indonesia	N/A	N/A
168	MARI BANGUN NUSANTARA	LLC	N/A	Blok A1 Lt.2, Jl. Komp. Latanete, Pisang Sel., Kec. Ujung Pandang, Kota Makassar, Sulawesi Selatan 90114, Indonesia	N/A	N/A
169	MARI BANGUN PERSADA SPESIALIS	LLC	N/A	Jl. Boulevard Komp.Lili Blok.K No.2 Makassar Kota Makassar Sulawesi Selatan Indonesia	N/A	N/A
170	MARSYA KESAYANGAN CV	Limited Partnership	N/A	KOMP VILLA CITRA, INDONESIA	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

171	McConnell Dowell	LLC	N/A	1st Floor Graha Parama,, Jl. KH. Achmad Dahlan No. 69 A-B Kramat Pela Kebayoran Baru, RT.1/RW.1, Kramat Pela, Kebayoran Baru, South Jakarta City, Jakarta 12130, Indonesia	N/A	N/A
172	MELINDO PRATAMA PUTRA	LLC	N/A	Jl. Anggrek Rosliana I No.17 Blok H, RT.1/RW.5, Kemanggisan, Palmerah, West Jakarta City, Jakarta 11480, Indonesia	N/A	N/A
173	Menard	N/A	N/A	Metropolitan Tower, Jl. R.A. Kartini No.kav. 14 9th floor, RT.10/RW.4, Cilandak, Kec. Cilandak, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12430, Indonesia	Mathias Kaminski	N/A
174	MERAKSA RAYA	LLC	2007	Jalan Meraksa No. 6-7 RT.001/001 Sekip 20 Ilir Kemuning 30127, Palembang - South Sumatra INDONESIA	MF ZAMZAMI	Director
175	MULTI FABRINDO GEMILANG	LLC	1983	Jl. Ampera Raya No.20 12, RT.12/RW.2, Cilandak Tim., Ps. Minggu, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12560, Indonesia	N/A	N/A
176	NAILAKA INDAH	LLC	N/A	Batu Merah RT 003/04 Kec. Sirimau Kota Ambon Maluku Indonesia	N/A	N/A
177	NARA UNGGUL PRIMA CV	Limited Partnership	N/A	PONDOK DAMAI L2/35 BOGOR, INDONESIA	N/A	N/A
178	NAURANDO JAYA CV	Limited Partnership	N/A	KOMPLEK BUKET MUTIARA INDAH, JL MUTIARA IX NO 10, INDONESIA	N/A	N/A
179	NINDYA KARYA (PERSERO)	LLC	1877	Jl. Letjend MT.Haryono Kav.22 Jakarta 13630	N/A	N/A
180	Nindya Karya PT	LLC	N/A	Jalan Letjen Haryono MT. Kav. 22, Jakarta 13630, Indonesia	N/A	N/A
181	Nippon Steel	LLC	2005	Sentral Senayan II 217D 17th Floor Jl. Asia Afrika No. 8 Gelora bung Karno-Senayan Jakarta Pusat 10270 Indonesia	N/A	N/A
182	OSA PUTRA BATOM	LLC	2011	Ruko Grand Galaxy City RSA 1 No: 19-21 Jaka Setia, Bekasi Selatan, Kota Bekasi - Jawa Barat 17147	N/A	N/A
183	PANCA JAYA ANUGERAH	LLC	N/A	Jalan Sriwijaya Nomor : 25, Palu	N/A	N/A
184	PARTO ADHI NUGROHO	LLC	N/A	Jl. Kenanga Bangsa No.59, RT.001/RW.001, Ngabeyan, Jetis, Kec. Sukoharjo, Kabupaten Sukoharjo, Jawa Tengah 57511, Indonesia	N/A	N/A
185	PCL Construction	LLC	1973	PT. Spedak Utama Sipindo, Harton Tower, Lantai 7 unit 7C, Blok D Kav.3, Kelapa Gading. Jakarta Utara 14240	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

186	PEMBANGUNAN PERUMAHAN (PERSERO), TBK	LLC	N/A	JL RAYA JUANDA NO.1, SURABAYA, INDONESIA	N/A	N/A
187	Penta-Ocean Construction	LLC	N/A	Mid Plaza 2 Lt.24, Jl. Jenderal Sudirman No.10-11, RT.10/RW.11, Karet Tengsin, Kecamatan Tanah Abang, Kota Jakarta Pusat, Daerah Khusus Ibukota Jakarta 10220, Indonesia	N/A	N/A
188	PERSADA NUSANTARA PERDANA	LLC	N/A	SCBD, Gedung Treasury Tower, Kawasan District 8 LOT 28, Jl Jend. Sudirman kav 52-53, RT.5/RW.3, Senayan, Kec. Kby. Baru, Kota Jakarta Selatan Daerah Khusus Ibukota Jakarta 12190	N/A	N/A
189	Perumnas	LLC	2017	Jl. Caringin RT 010/RW 002, Rawa Lumbu, Bekasi 17116	N/A	N/A
190	PITRA SARI RAHAYU	LLC	N/A	Jl. Sultan Mahmudsyah No.6, Kp. Baru, Kec. Baiturrahman, Kota Banda Aceh, Aceh 23127, Indonesia	Sabri Psr	Director
191	PRAJA GHUPTA UTAMA	LLC	N/A	Jln Palmerah Barat No. 45 B-C, Kelurahan Grogol Utara, Kecamatan Kebayoran Lama, Jakarta Selatan	N/A	N/A
192	PRIMADATA UTAMA SAKTI	LLC	2013	Jl. Dr. Saharjo No.42A, Ps. Manggis, Kecamatan Setiabudi, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12970, Indonesia	N/A	N/A
193	Procon	N/A	2017	Grand Slipi Tower, Jl. Letjen S. Parman, Palmerah, Kec. Palmerah, Kota Jakarta Barat, Daerah Khusus Ibukota Jakarta 14410, Indonesia	N/A	N/A
194	PROYEKIN	LLC	2018	Ruko District 91 BSD Blok B No. 8, Pagedangan, Kec. Pagedangan, Kabupaten Tangerang, Banten 15339, Indonesia	N/A	N/A
195	PT Acset Indonusa (Acset)	LLC	1995	Jl. Majapahit No.26, RT.14/RW.8, Petojo Sel., Kecamatan Gambir, Kota Jakarta Pusat, Daerah Khusus Ibukota Jakarta 10160, Indonesia	N/A	N/A
196	PT Adhi Karya (Persero) Tbk	LLC	1960	South Building Jl. Raya Pasar Minggu KM. 18 Jakarta 12510 – Indonesia	N/A	N/A
197	PT Adhi Karya (Persero) Tbk, ANEKA DHARMA PERSADA	Joint Venture	N/A	N/A	N/A	N/A
198	PT ADI KARYA PERKASA	LLC	N/A	JL. BARU DUSUN BARA KECAMATAN NAMLEA, KABUPATEN BURU, INDONESIA	N/A	N/A
199	PT ADO AEK ADI PERSADA	LLC	N/A	JL. TAMBUN BUNGA NO.1KUALA KAPUAS, INDONESIA	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

200	PT Air Drilling	LLC	N/A	Menara Sentraya Building 17th Floor, Jl. Iskandarsyah 1A, Blok M, Melawai, Kebayoran Baru - Jakarta Selatan 12160, Indonesia	N/A	N/A
201	PT AMARTA KARYA (PERSERO)	LLC	N/A	Plaza Summarecon Bekasi Lt. 5 Jl. Bulevar Ahmad Yani Kav. KA001, Bekasi - 17142	N/A	N/A
202	PT AMBER HASYA	LLC	N/A	JL. GEGERKALONG HILIR NO. 179, BANDUNG, INDONESIA	N/A	N/A
203	PT AMKA-SETIA, KSO	Joint Venture	N/A	Plaza Summarecon Bekasi Lt. 5 Jl. Bulevar Ahmad Yani Kav. KA001, Bekasi - 17142	N/A	N/A
204	PT ANEKA PUNDITIRTA	LLC	N/A	Sentra Niaga Puri Indah complex Blok, T1 NO.45 South Kembangan, West Jakarta City, DKI Jakarta	N/A	N/A
205	PT ANUGERAH BANGUN KENCANA	LLC	N/A	Jl. Raya Panyileukan P7 No.7, Cipadung Kidul, Kec. Panyileukan, Kota Bandung, Jawa Barat 40614, Indonesia	Agus Sumartono	Director
206	PT APRO MEGATAMA	LLC	N/A	Ruko New Zamrud, Blok F, No. 16, Jl Andi Pangeran Pettarani, Makassar, Sulawesi Selatan, Indonesia	Rachmad Laode	Quantity Surveyor
207	PT AQUATEC REKATAMA KONSTRUKSI	LLC	N/A	Ruko Grand Orchard Square F-02, Jl. Terusan Klp. Hybrida No.02, RT.9/RW.1, Klp. Gading Bar, Kelapa Gading, North Jakarta City, Jakarta 14241, Indonesia	N/A	N/A
208	PT ARCHITA GRAHA INDAH LESTARI	LLC	N/A	JL. MAYJEN KATAMSO LR NURUL FALAH NO.1, KOTA KENDARI, INDONESIA	N/A	N/A
209	PT ARISCO CIPTA GRAHA SARANA	LLC	N/A	Jl. Ciliwung No.50, Panderejo, Kec. Banyuwangi, Kabupaten Banyuwangi, Jawa Timur 68415, Indonesia	N/A	N/A
210	PT ASIANA TECHNOLOGIES	LLC	N/A	Aries Niaga Office Block A1 No 3 M-N, West Jakarta	N/A	N/A
211	PT ASTRIDO JAYA MOBILINDO, BATU TULIS RAYA K	LLC	N/A	KEBON KELAPA, KEC GAMBIR JAKARTA PUSAT,	N/A	N/A
212	PT Baker Hughes Indonesia	LLC	N/A	Jl. RA. Kartini Kav 8, Cilandak Barat, Jakarta 12340	N/A	N/A
213	PT BALFOUR BEATTY SAKTI INDONESIA	LLC	1974	Jl. Ngumban Surbakti No.7, Sempakata, Kec. Medan Selayang, Kota Medan, Sumatera Utara 20131, Indonesia	N/A	N/A
214	PT BAM DECORIENT INDONESIA	LLC	1970	Menara Jamsostek, North Tower, 20th Floor, Jl. Jend Gatot Subroto No. 38, Jakarta 12710. Indonesia.	N/A	N/A
215	PT BANGUN CIPTA KONTRAKTOR	LLC	1969	Office Tower Gandaria 8 27th floor, Unit A & B,, Jl Sultan Iskandar Muda No. 8, RT.12/RW.9, Kby. Lama	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

				Sel., Kec. Kby. Lama, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12240, Indonesia		
216	PT BANGUN KONSTRUKSI PERSADA	LLC	2008	Jl. Ketintang Madya Cempaka No.14, Karah, Kec. Jambangan, Surabaya, Jawa Timur 60232, Indonesia	N/A	N/A
217	PT Bangun Tjipta Sarana	LLC	N/A	Jl. Jend Gatot Subroto Kav 54 Petamburan Tanah Abang Jakarta Pusat DKI Jakarta, RT.10/RW.6, Petamburan, Kecamatan Tanah Abang, Kota Jakarta Pusat, Daerah Khusus Ibukota Jakarta 10260, Indonesia	N/A	N/A
218	PT Banjar Masin Diandra	LLC	N/A	Jalan Pulau sebesi Perumahan Bumi Sukarame Asri Blok C No. 60 Sukarame - Bandar Lampung	N/A	Staff ADM
219	PT BASUKI RAHMANTA PUTRA	LLC	1987	Yodya Tower, Jl. DI. Panjaitan No.Kav 8 It 10, Cipinang Besar Sel., Kecamatan Jatinegara, Kota Jakarta Timur, Daerah Khusus Ibukota Jakarta 13340	Edu Pandiangan	Director
220	PT BAUER PRATAMA INDONESIA	LLC	N/A	P.T. BAUER Pratama Indonesia, Alamanda Tower, 19th Floor, Jl. Tb. Simatupang Kav. 23 - 24, Cilandak Barat, Jakarta Selatan 12430	N/A	N/A
221	PT BAYU SURYA BAKTI KONSTRUKSI	LLC	N/A	Jl. Narogong Highway No.KM 16, Limus Nunggal, District. Cileungsi, Bogor Regency, West Java 16820	N/A	N/A
222	PT Berca Mandiri Perkasa	LLC	2004	Jl. Pangeran Jayakarta 194A, Jakarta 10730 - Indonesia	N/A	N/A
223	PT BOMA BISMA INDRA (Persero)	LLC	1971	MTH Tower 10 Floor Suite 10-04, JL. Lieutenant General MT. Haryono South Jakarta 12820	N/A	N/A
224	PT BRANTAS ABIPRAYA - PT MEMIONTEC INDONESIA (KSO)	Joint Venture	N/A	N/A	N/A	N/A
225	PT Brantas Abipraya (Persero)	LLC	1980	Jl. Major General in Panjaitan No.Kav 14, RT.3/RW.11, Cipinang Cempedak, Jatinegara District, East Jakarta City, Special Capital Region of Jakarta 13340	N/A	N/A
226	PT BUKIDALAM BARISANI	LLC	N/A	Jl. Kedung Asem No.104, Kedung Baruk, Kec. Rungkut, Surabaya, Jawa Timur 60298, Indonesia	N/A	N/A
227	PT BUMI HIDRO ENGINEERING AND CONSTRUCTION	LLC	N/A	Jl. Penjernihan I No. 3, Jakarta 1021	N/A	N/A
228	PT BUMI KARSA	LLC	N/A	Jl. DR. Ratulangi No.08, Kunjung Mae, Kec. Mariso, Kota Makassar, Sulawesi Selatan 90114, Indonesia	N/A	N/A
229	PT BUMI KARSA, JAYA KONSTRUKSI MANGGALA PRATAMA	Joint Venture	N/A	N/A	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

230	PT BUMI SIAK MAKMUR	LLC	N/A	JL. SUTOMO GG. BARU SATU NO. 3, KABUPATEN SIAK, INDONESIA	N/A	N/A
231	PT CAISSON DIMENSI	LLC	1973	Prisma Kedoya Plaza Blok D No. 22-23, Jl. Perjuangan, West Jakarta; Jakarta	N/A	N/A
232	PT CAPUTRA ENTERPRISE LTD	LLC	1971	Jl. KH. Hasyim Asyhari No. 2, Jakarta Pusat, 10130	N/A	N/A
233	PT CIPTA KARYA MITRATAMA MANDIRI	LLC	N/A	JL. MAHAKAN GG VIII A NO. 99, KUALA KAPUAS, INDONESIA	N/A	N/A
234	PT CIPTA KARYA MULTI TEKNIK	LLC	N/A	Jl. Ketintang Madya Cempaka No.59, Karah, Kec. Jambangan, Surabaya, Jawa Timur 60232, Indonesia	N/A	N/A
235	PT CIPTA KREASIPRIMA WIRASTA	LLC	N/A	Jl. Raya Pegangsaan II Km 3 No.79 Kelapa Gading Jakarta Utara, Jakarta, RT.3/RW.4, Pegangsaan Dua, Kelapa Gading, RW.3, Pegangsaan Dua, Kec. Klp. Gading, Jkt Utara, Daerah Khusus Ibukota Jakarta 14250, Indonesia	N/A	N/A
236	PT Cipta Kromo Joyo	LLC	N/A	Jl. Taman Palem Mutiara Blok A16 No 02 RT.7/RW.14, Cengkareng Timur, West Jakarta, Indonesia 11730	N/A	N/A
237	PT CIPTA NUANSA PRIMA	LLC	N/A	Jl. Jombang Raya No. 12, Bintaro Sektor XI, Pondok Pucung, Pondok Aren, Tangerang Selatan, Indonesia 15229	N/A	N/A
238	PT CITRA PUTERA LA TERANG	LLC	N/A	RFR2+5W4, Paropo, Panakkukang, Makassar City, South Sulawesi 90231, Indonesia	N/A	N/A
239	PT CITRAMEGAH KARYA GEMILANG	LLC	N/A	Jl.Raya Cakung Cilincing km 3,5 kav 530, Cakung Barat Jakarta Timur 13910 Indonesia	N/A	N/A
240	PT CONBLOC INFRATECNO	LLC	1974	Intercon Plaza, Block C 20 - 21, Jln. Meruya Ilir Raya, Jakarta, DKI Jakarta 11620, ID	N/A	N/A
241	PT COSMA MITRA ANDALAN	LLC	N/A	Jl. Sepat No. 68 Kebagusan, Jakarta Selatan	N/A	N/A
242	PT Daiwa House Indonesia	LLC	N/A	Jl. Prof. DR. Satrio Lantai 18, Zona 8, Kuningan, Karet Kuningan, Kecamatan Setiabudi, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12940, Indonesia	N/A	N/A
243	PT Depriwangga	LLC	N/A	Jl. Cisanggiri I No. 8, Kebayoran Baru, Jakarta Selatan 12170	N/A	N/A
244	PT DEXTAM CONTRACTORS	LLC	N/A	Midplaza 2 Lantai 4, JL Jend. Sudirman, Kavling 10 - 11, Tanah Abang, Jakarta Pusat, DKI Jakarta, Indonesia	N/A	N/A
245	PT DIATASA JAYA MANDIRI	LLC	N/A	N/A	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

246	PT DJASA UBERSAKTI	LLC	N/A	Bona Indah Plaza, Jl. Karang Tengah No.8, Lebak Bulus, Kec. Cilandak, Kota Jakarta Selatan	N/A	N/A
247	PT DUTA GRAHA INDAH, Tbk	LLC	1982	N/A	N/A	N/A
248	PT DUTA TUNGGAL JAYA	LLC	N/A	Jl. Pahlawan Revolusi No.50, Gamalama, Kec. Ternate Tengah, Kota Ternate, Maluku Utara, Indonesia	Lilia Tte	Owner
249	PT DWI AGUNG SENTOSA PRATAMA	LLC	N/A	Ruko Regia Boulevard GB/RB 2-52, Jl. Graga Bintaro	N/A	N/A
250	PT DYAN NUGRAHA SAOTANRE	LLC	N/A	Jln Air Manis RT002/RW04 Dusun Air Manis, Negeri LahaKec. Teluk Ambon	N/A	N/A
251	PT DYFCO ENERGY	LLC	2005	APARTEMEN CITYLOFTS SUDIRMAN LT 11 UNIT 25, JAKARTA PUSAT, DKI JAKARTA 10220	YUDHI	Director
252	PT EKA CIPTA MADANI, PERUM. BUMI AIR RAJA BLOK C NO.2	LLC	N/A	KEL. PINANG KENCANA, TANJUNG PINANG, INDONESIA	N/A	N/A
253	PT EMDEN PUTRA ABADI	LLC	N/A	Jl. Raja Eyato No.154, Limba B, Kota Sel., Kota Gorontalo, Gorontalo 96133, Indonesia	N/A	N/A
254	PT FAJAR PARAHYANGAN	LLC	N/A	Jl Cikutra no 175A, Bandung no 40124	N/A	N/A
255	PT FINDOMUDA DESAINCIPTA	LLC	N/A	Graha Findo 3rd Floor, Jl. Gandaria Tengah III, 21, Jakarta, 12130, RT.14/RW.1, Kramat Pela, Kebayoran Baru, South Jakarta City, Jakarta 12240, Indonesia	N/A	N/A
256	PT FITO BERSAUDARA PERKASA	LLC	N/A	JL BHAKTI HUSADA BLOK 7 NO. 2, BENGKULU, INDONESIA	N/A	N/A
257	PT FLORA TJIPTA SARANA	LLC	N/A	Gedung Tjipta Sarana Lt. 6, jl. Jend. Gatot Subroto No. 54	N/A	N/A
258	PT FLUOR DANIEL INDONESIA	LLC	N/A	Wisma GKBI, Suite 1106, Jl. Jend. Sudirman No 28, Jakarta, Indonesia 10210	N/A	N/A
259	PT FREYSSINET TOTAL TECHNOLOGY	LLC	N/A	Metropolitan Tower, 9th floor, Jalan R.A. Kartini Kav. 14, Cilandak,, Jakarta Selatan, DKI Jakarta 12430	N/A	N/A
260	PT GALA KARYA	LLC	N/A	N/A	N/A	N/A
261	PT GANESHA JAYA	LLC	N/A	Jl. Dukuh Kupang Timur XI No.42, Pakis, Kec. Sawahan, Surabaya, Jawa Timur 60256, Indonesia	N/A	N/A
262	PT GARDA LARAS ASIYUTA	LLC	N/A	I. Rusa Raya No. 99 Pondok Ranji, Ciputat - Tangerang	N/A	N/A
263	PT GATRA BAJA SELARAS	LLC	N/A	Komplek Perkantoran Pulomas, Jl. Perintis Kemerdekaan Blok XI no.9, Jakarta 13210	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

264	PT GENTA BANGUN NUSANTARA	LLC	N/A	JL. BAWEAN 3 NO. 10A, SUKARAME, BANDAR L, AMPUNG, INDONESIA	N/A	N/A
265	PT GILANG PRATAMA SANTOSO	LLC	2015	Jl. Jati Raya no. 20 Rt. 07/10 Pasar minggu Jakarta Selatan	Eko	Eko Santoso
266	PT GLOBAL MANDIRI SEMESTA	LLC	N/A	Jl. Mayor Oking Jayaatmaja No. 88 Cibinong , Bogor, Indonesia. 16911	N/A	N/A
267	PT GREHADHIKA FARANNISA ALFA	LLC	N/A	Perumahan Bina Griya Utama, Blk. F No.13 Rt. 03, RT.03/RW.09, Mejen, Kalisapu, Kec. Dukuwaru, Kabupaten Tegal, Jawa Tengah 52416, Indonesia	N/A	N/A
268	PT Gununggaya Persada (GAYA Construction)	LLC	2008	Ruko Rajawali Center Blok A No. 1, Jalan Rajawali, Pasar Minggu, Jakarta 12520, Indonesia	Asep Rusadi Safaat	VP Marketing
269	PT Halliburton Logging Services Indonesia	LLC	N/A	Kawasan Industri & Pergudangan Taman Tekno Blok D No. 1 Sektor XI BSD City, Tangerang Selatan 15314	N/A	N/A
270	PT HAMMER SAKTI	LLC	N/A	Komplek Ruko Mega Grosir Cempaka Mas Blok E1, No. 6, Jl. Jend Suprapt	N/A	N/A
271	PT HARJAGUNA KURNIAMITRA	LLC	N/A	Gading Bukit Indah Blok K-02/03, Jl. Raya Gading Kirana, Kelapa Gading Permai, Jakarta Utara 14240	N/A	N/A
272	PT HILLCONJAYA SAKTI	LLC	N/A	N/A	N/A	N/A
273	PT Utama Karya (Persero)	LLC	N/A	Divisi Gedung Lantai II, HK Tower, Jl. Letjend, MT Haryono, Kav 8. Cawang, Jakarta Timur	N/A	N/A
274	PT I A D E C C O	LLC	N/A	Jl. RC. Veteran Raya No.52 9, RT.9/RW.3, Bintaro, Kec. Pesanggrahan, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12330	N/A	N/A
275	PT INDENA UTAMA	LLC	N/A	JL. KAPTEN ARYA GG. 43 NO. 1, INDRAMAYU, INDONESIA	N/A	N/A
276	PT INDOBANGUN MEGATAMA	LLC	N/A	Jalan Parkit XIII No. 2 Alr Tawar Barat Kota Padang – Provinsi Sumatera Barat	N/A	N/A
277	PT INDOBANGUN MEGATAMA, PT BUMI KARSA	Joint Venture	N/A	N/A	N/A	N/A
278	PT INTI KARYA PERSADA TEHNIK	LLC	1982	N/A	N/A	N/A
279	PT INWHA INDONESIA	LLC	N/A	Equity Tower Lt. 22 Sweet 22A, Kawasan SCBD, Jl. Jend Sudirman, Jakarta Selatan, Jakarta 11410	N/A	N/A
280	PT ISTAKA KARYA (Persero)	LLC	N/A	Jl Iskandarsyah Raya no 66C, Jakarta	N/A	N/A
281	PT JAGAT BAJA PRIMA UTAMA	LLC	1985	Jl. Tomang Raya no 28, Jakarta 11430 Indonesia	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

282	PT JAGAT KONSTRUKSI ABDIPERSADA	LLC	N/A	Jagat Building, Jl. Tomang Raya no 28, Jakarta 11430 Indonesia	N/A	N/A
283	PT JASUKA BANGUN PRATAMA	LLC	N/A	Jl. Cipedes Tengah No.138-A, Cipedes, Kec. Sukajadi, Kota Bandung, Jawa Barat 40163, Indonesia	N/A	N/A
284	PT JASUKA BANGUN PRATAMA, PT BAYU SURYA BAKTI KONSTRUKSI	Joint Venture	N/A	N/A	N/A	N/A
285	PT JAYA KENCANA	LLC	N/A	Jl. Salemba Raya No.61 Jakarta - Indonesia 10440	N/A	N/A
286	PT JAYA KONSTRUKSI MANGGALA PRATAMA, Tbk	LLC	1982	Bintaro Jaya Park Office Building B Bintaro Raya Street Jakarta 12330 - Indonesia	N/A	N/A
287	PT JAYA KUSUMA SARANA	LLC	N/A	Jl. KH. Hasyim Ashari No. 125 Cideng Gambir Jakarta Pusat DKI Jakarta, RW.8, Cideng, Kecamatan Gambir, Kota Jakarta Pusat, Daerah Khusus Ibukota Jakarta 10150	N/A	N/A
288	PT JAYA OBAYASHI	LLC	1982	Jl. Pancoran Timur II No. 3, Pancoran, Jakarta Selatan 12780 Indonesia	N/A	N/A
289	PT JAYA RIA ENGINEERING	LLC	N/A	Jl. Raya Banjarsari No.99, Banjai Sari, Banjarsari, Kec. Cerme, Kabupaten Gresik, Jawa Timur 61171, Indonesia	N/A	N/A
290	PT JAYA TEKNIK INDONESIA	LLC	N/A	Jl. Johar No.10, RT.18/RW.6, Kebon Sirih, Menteng, Jakarta Pusat 12970 10340, Indonesia	N/A	N/A
291	PT JFE ENGINEERING & CONSTRUCTION	LLC	N/A	Menara Sentraya, 22nd Floor, Jl. Iskandarsyah Raya No. 1A, Kebayoran Baru,, Jakarta ,Selatan DKI Jakarta 12160, Indonesia	N/A	N/A
292	PT JGC INDONESIA	LLC	N/A	Jalan TB. Simatupang Kav. 7B, Cilandak, Jakarta 12430, Indonesia	N/A	N/A
293	PT JONATHAN	LLC	2009	Jl. Kebagusan I No.4, Kebagusan Pasar Minggu South Jakarta - 12520	N/A	N/A
294	PT Jurong Engineering Lestari	LLC	1995	Maspion Plaza, 10th floor, Jl. Gunung Sahari Kav 18, Jakarta 14420, Indonesia	Yap Chee Lung	N/A
295	PT KADI INTERNATIONAL	LLC	N/A	Wisma Aldiron Lt. 4 Ruang 402-403, Jl. Jend Gatot Subroto Kav 72	N/A	N/A
296	PT KAJIMA INDONESIA	LLC	N/A	Sentral Senayan I, 17th Floor, Jl Asia Afrika no 8, Jakarta 10270	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

297	PT KALIRAYA SARI	LLC	N/A	Wisma 77, 9th Floor, Jl Letjen S Parman Kav. 77, Jakarta 11410	N/A	N/A
298	PT KAMAJAYA ADIGUNA	LLC	N/A	JALAN FATMAWATI NO. 56 A, KOTA BENGKULU, INDONESIA	N/A	N/A
299	PT KARTIKA EKAYASA	LLC	N/A	Ji. Kebon Sirih No.40, Lt. 2 No. 32	N/A	N/A
300	PT KARTIKA INDAH JAYA	LLC	N/A	Jl. Pelajar Timur No. 156-A Kel. Binjai	N/A	N/A
301	PT KARTIKA MULTI JAYA	LLC	N/A	JL. MAY JEND. SUTOYO NO. 12, CILACAP, INDONESIA	N/A	N/A
302	PT KARUNIA BERCA INDONESIA	LLC	N/A	Gedung CCM Lt. 6, Jl. Cikini Raya no. 95, Jakarta	N/A	N/A
303	PT KARYA AGUNG	LLC	N/A	JL KEBUN AGUNG GG. TURONNGO, YOGYAKARTA, INDONESIA	N/A	N/A
304	PT KARYA INTERTEK KENCANA	LLC	N/A	I Daan Mogot no 35 D/E, Jakarta 11470	N/A	N/A
305	PT KARYA LEASE ABADI	LLC	N/A	JL. PHB RT 023/08, HALONG, AMBON, INDONESIA, INDONESIA	N/A	N/A
306	PT KARYA NASIONAL	LLC	N/A	JALAN PANDANARUM NO. 199, KARANGTENGAH, PEMALANG, INDONESIA	N/A	N/A
307	PT KARYA PUTRA SUBANGJAYA	LLC	N/A	PERUM BUKIT CIAUL INDAH BCI G03/01, KEC CIKOLA KOTA SUKABUMI, INDONESIA	N/A	N/A
308	PT KARYA SEPAKAT KITA, DWIPONGGO SETO	Joint Venture	N/A	N/A	N/A	N/A
309	PT KARYA SYARNIS PRATAMA	LLC	N/A	Jl. Mayjen S. Parman No.90, Lahundape, Kec. Kendari Bar., Kota Kendari, Sulawesi Tenggara 93121, Indonesia	N/A	N/A
310	PT KELSRI	LLC	N/A	Jl. Harsono RM No. 67 Ragunan Pasar Minggu, Jakarta Selatan Kode Pos 12550	N/A	N/A
311	PT KHALISTA ARTA BUANA	LLC	N/A	Komp.Cempaka Indah, Jl Letjen Suprpto, 121 Blok B no. 1, Jakarta 10640	N/A	N/A
312	PT KRAKATAU ENGINEERING-PT CITRAMAS HEAVY IND, USTRIES CONSORTIUM	LLC	N/A	JL JEND GATOT SUBROTO KAV54, JAKARTA 12950 - INDONESIA, INDONESIA	N/A	N/A
313	PT Krueng Meuh	LLC	N/A	Jl. Medan - Banda Aceh, Desa/Kelurahan Tanjong Paya, Kec. Peusangan, Kab. Bireueun, Provinsi Aceh, Indonesia	N/A	N/A
314	PT KWINTO VIRATUS	LLC	N/A	I Raya Jatinegara Timur no 34.A, Jakarta 133	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

315	PT LAMPIRI DJAYA ABADI	LLC	N/A	Rukan Puri Niaga 2, Jl. Puri Kencana Blok J1 No.1R, RT.5/RW.2, Kembangan Sel., Kec. Kembangan, Kota Jakarta Barat, Daerah Khusus Ibukota Jakarta 11610, Indonesia	N/A	N/A
316	PT LAND STUDIO PRESTASI	LLC	N/A	Jl. Gunung Sahari 7B No.24, Gn. North Sahari, Sawah Besar District, Central Jakarta City, Special Capital Region of Jakarta 10720	N/A	N/A
317	PT LEMBANG SAMUDERA BERSAUDARA, JL. PAIRING NO. 2, DESA BINANGA KARAENG	LLC	N/A	KEC. LEMBANG, KABUPATEN PINRANG, MAKASSAR, INDONESIA	N/A	N/A
318	PT LUIS BAJA KONSTRUKSI	LLC	N/A	Street. Bandung Sari II No.8, Bega, Bandungrejo, District. Mranggen, Demak Regency, Central Java 59567, Indonesia	N/A	N/A
319	PT MAINTEK CONTRACTING SERVICES	LLC	N/A	Ruko Tekno Boulevard, Blok I No, 15 Jl. Tekno Widya, Setu, Kec. Setu, Kota TangSel, 15314 Banten, Indonesia	N/A	N/A
320	PT MARGA SARANA RAYA	LLC	N/A	Bangun Tjipta Building 4th Floor, JL. Gatot Subroto, No. 54, RT.2/RW.4, Karet Semanggi, Kecamatan Setiabudi, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 10260, Indonesia	N/A	N/A
321	PT MARI BANGUN NUSANTARA	LLC	N/A	jL. Komp. Buntusu Permai Blok B1 No. 5	N/A	N/A
322	PT MARUDUT TUA JAYA	LLC	N/A	82H9+XP2, Jl. Siborong Borong - Parapat, Lintong Nihuta, Kec. Tampahan, Toba, Sumatera Utara 22312, Indonesia	N/A	N/A
323	PT MC ENGINEERING INDONESIA (alamat pindah)	LLC	N/A	Jl. Raya Merak Km. 117, Desa Gerem, Kec. Grogog, Cilegon - B	N/A	N/A
324	PT MEDIA CIPTA PERKASA	LLC	2000	Jl. Pluit Selatan I No. 41, RT 15/6, Pluit, Jakarta Utara, Daerah Khusus Ibukota Jakarta 14450	N/A	N/A
325	PT MEGA ELTRA	LLC	N/A	Jl Menteng Raya no 27, Jakarta 10340	N/A	N/A
326	PT MEGADAYA LESTARI	LLC	N/A	JLN. KEBANGKITAN NO 7, MAKASSAR 90144,, SULAWESI SELATAN, INDONESIA	N/A	N/A
327	PT Meindo Elang Indah	LLC	1987	TCC Tower One, 27th Floor, Jl. KH Mansyur Kav 126, Jakarta - 10220, Indonesia	N/A	N/A
328	PT MELINDO PRATAMA PUTRA	LLC	N/A	Jl. Kemanggisan Raya No.84, Kemanggisan, Kec. Palmerah, Kota Jakarta Barat, Daerah Khusus Ibukota Jakarta 11480, Indonesia	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

329	PT MEMIONTEC INDONESIA	LLC	N/A	Rukan Avenue Blok F8, No. 136-137, Jakarta Garden City, Jl. Cakung Cilincing, Cakung, Jakarta Timur 13910	N/A	N/A
330	PT MESITECHMITRA PURNABANGUN	LLC	N/A	Pusat Niaga Dutamas Fatmawati D-2 / 16, JL RS Fatmawati No. 39, Jakarta Selatan 12150	N/A	N/A
331	PT META EPSI	LLC	N/A	Meta Epsi Building, Jl. Major General D.I. Panjaitan Kav. 2, East Jakarta 13350, Indonesia	N/A	N/A
332	PT MEUDANG PIRAK	LLC	N/A	JL.SOEKARNO HATTA LORONG MUTIARA NO.6,LAMPEUET, DARUL IMARAH 23121 Kab. Aceh Besar Aceh	N/A	N/A
333	PT Minarta Dutahutama	LLC	1994	Yodya Tower Lt. 11, Jl. DI Panjaitan Kav 8, Jakarta Timur	N/A	N/A
334	PT Minarta Dutahutama JV PT JASUKA BANGUN PRATAMA	Joint Venture	N/A	Yodya Tower Lt. 11, Jl. DI. Panjaitan Kav 8 Lt. 11 Jakarta Timur 13340	N/A	N/A
335	PT Minarta Dutahutama, PT MEMIONTEC INDONESIA	Joint Venture	N/A	N/A	N/A	N/A
336	PT MINARTA HUTAUTAMA, BAHAGIA BANGUNNUSA	Joint Venture	N/A	N/A	N/A	N/A
337	PT MINERINA CIPTA GUNA	LLC	N/A	Aneka Tambang Build. 4th Fl, Tanjung Barat, Jl Letjen TB Simatupang 1, Jakarta 12530	N/A	N/A
338	PT MITRABANGUN ADIGRAHA	LLC	N/A	Komplek Kota Grogol Permai D. 28-30, Jl Latumeten, Jakarta 11460	N/A	N/A
339	PT MODERN MAKMUR MANDIRI	LLC	N/A	Ji. Cemara No. 42 Rt 002 Rw 006 Kel. Karangsari	N/A	N/A
340	PT MODERN SURYA JAYA	LLC	1969	Jln Bendungan hilir Raya No.39 Central Jakarta 10210 DKI Jakarta, Indonesia	N/A	N/A
341	PT MODERN WIDYA TEHNICAL	LLC	N/A	Jl. Cikini Raya No.44 Graha Multi Modern, RT.14/RW.5, Cikini, Kec. Menteng, Jakarta, Daerah Khusus Ibukota Jakarta 10330, Indonesia	N/A	N/A
342	PT MOELADI	LLC	1962	MT Haryono St No.49, RT.4/RW.3, Cikoko, Pancoran, South Jakarta City, Jakarta 12770, Indonesia	N/A	N/A
343	PT MONHAS ANDES RABAT	LLC	N/A	Jl. Dharma Bakti No. 45A, Kel. Labuh Baru Barat, Kec. Payung Sekaki, Pekanbaru, Riau	N/A	N/A
344	PT MOTOTABIAN	LLC	N/A	MJ. HANDIL 07 RT. 8/RW. 8, MUARA JAWA TENGAH, KEC. MUARA JAWA, KAB	Abdul Haris	Owner
345	PT MULTI STRUCTURE	LLC	N/A	Wisma 76 Lt. 20, Jl. S. Parman kav 76 - Jakarta	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

346	PT MULTIBANGUN ADHITAMA KONSTRUKSI	LLC	1990	Graha Multi Building 3rd. Floor Jl. Panjang No. 55, Kebon Jeruk, Jakarta Barat 11530 – INDONESIA	N/A	N/A
347	PT MUNANDAR JAGAD RAYA	LLC	N/A	Jl. Tamangapa Raya 3 No.50, Bangkala, Kec. Manggala, Kota Makassar, Sulawesi Selatan 90235, Indonesia	N/A	N/A
348	PT MURI AGUNG ABADI	LLC	N/A	Komplek Gading Bukit Indah Blok K-01,Jl Bukit Gading Raya Kelapa Gading, Jakarta Utara 14240, Indonesia	N/A	N/A
349	PT MURINDA IRON STEEL	LLC	N/A	15 Fl, Permata Kuningan Building, Jalan Kuningan Mulia Kav. 9C,Jakarta 12980, Indonesia	N/A	N/A
350	PT MURNI KONSTRUKSI INDONESIA, PP URBAN	Joint Venture	N/A	N/A	N/A	N/A
351	PT NETRA ESTHA MUDA	LLC	N/A	Jl Iskandarsyah Raya 66C, Jakarta 12160	N/A	N/A
352	PT NINDYA KARYA (PERSERO)	LLC	N/A	Jl. Letjend Haryono MT Kav. 22 Jakarta 13630	N/A	N/A
353	PT NURMAN ABADI	LLC	N/A	Jl. Anoa 1 No.327, Tatura Utara, Kec. Palu Sel., Kota Palu, Sulawesi Tengah 94111, Indonesia	N/A	N/A
354	PT NUSA RAYA CIPTA	LLC	N/A	PT. Nusa Raya Cipta Tbk,Gedung Graha Cipta,Jl. D.I. Panjaitan No. 40,Jakarta Timur , 13350	N/A	N/A
355	PT OSATO SEIKE	LLC	N/A	JALAN BELIBIS NO. 35 TIMIKA PAPUA, INDONESIA	N/A	N/A
356	PT PAKUBUMI SEMESTA	LLC	N/A	Jl. Pulo Kambing Raya No. 34-36, Rawa Terate, Jatinegara, Kec. Cakung, Kota Jakarta Timur, Daerah Khusus Ibukota Jakarta	N/A	N/A
357	PT PANCA KARYA SENTOSA KSO PT ANEKA DHARMA PERSADA	Joint Venture	N/A	N/A	N/A	N/A
358	PT PATAMA ADIJAYA STEEL	LLC	N/A	Jalan Legok Raya, Bojong Nangka 01/02 Kelapa Dua, Tangerang 15820 Indonesia	N/A	N/A
359	PT Pembangunan Graha Jaya	LLC	2017	Perrum. Villa Mega A4 No. 9 RT 01 RW 012, Kel. Mata Air, Kec. Padang Selatan, Kota Padang, Provinsi Sumatera Barat, Indonesia	Jonathan Vincensius Osman	Commissioner
360	PT PEMBANGUNAN PERUMAHAN (PERSERO) TBK	LLC	1953	Plaza PP - Wisma Subiyanto, Jalan TB Simatupang No. 57, Pasar Rebo, Jakarta 13760	N/A	N/A
361	PT Pengerukan Indonesia (RUKINDO) Persero	LLC	N/A	N/A	N/A	N/A
362	PT PETROSEA Tbk	LLC	N/A	Indy Bintaro Office Park, Building B, Jl. Bintaro Jaya Boulevard Block B7/A6, Sector VII,, CBD Bintaro Jaya South Tangerang 15224 - Indonesia	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

363	PT PLUMPANG RAYA ANUGRAH	Sole Proprietorship	2003	Kompleks Rukan Nusantara, Jl. Danau Sunter Barat Blok A No. 1-2, Jakarta Utara 14350-Indonesia	Ismail Uvendra	General Manager of Operations
364	PT PP (PERSERO) Tbk	LLC	N/A	Plaza PP - Wisma Subiyanto, Jalan TB Simatupang No. 57, Pasar Rebo, Jakarta 13760	N/A	N/A
365	PT PP (PERSERO) TBK - PT MEMIONTEC INDONESIA KSO	Joint Venture	N/A	N/A	N/A	N/A
366	PT PP (PERSERO) TBK - PT PANCA JASA LINGKUNGAN KSO	Joint Venture	N/A	N/A	N/A	N/A
367	PT PP Presisi (PP Presisi)	LLC	2004	Plaza PP, Wisma Robinson Lt. 1 Jl. TB Simatupang No. 57. Pasar rebo, Jakarta Timur 13760	N/A	N/A
368	PT PP Taisei Indonesia Construction	LLC	1974	Plaza PP 5th Floor, Jalan Letjend TB. Simatupang No. 57, Pasar Rebo Jakarta 13760,Indonesia	N/A	N/A
369	PT Prima Hidrokarbon Internusa	LLC	N/A	Jl. Kuningan Mulia Kav. 9C, Setiabudi - Jakarta 12980	N/A	N/A
370	PT PULUNG MANUNGGAL ABADI	LLC	N/A	JL. NANGKA NO. 10 BANYUMANIK - SEMARANG, INDONESIA	N/A	N/A
371	PT PUTRA KENCANA, INDO BANGUN GROUP	Joint Venture	N/A	N/A	N/A	N/A
372	PT PUTRA MASINDO UTAMA	LLC	N/A	3Q2P+27G, Jl. Brigjen Hasan Kasim, Bukit Sangkal, Kec. Kalidoni, Kota Palembang, Sumatera Selatan 30163, Indonesia	N/A	N/A
373	PT PUTRA YOS NAEL SEJATI	LLC	N/A	Jl. Jatiwangi 8 No. 81	N/A	N/A
374	PT RAFA UNGGUL SEJAHTERA LANGGENG	LLC	N/A	N/A	N/A	N/A
375	PT RAJENDRA PRATAMA JAYA	LLC	N/A	Jl. Trunojoyo No.52, Kauman, Kepatihan, Kec. Kaliwates, Kabupaten Jember, Jawa Timur 68131, Indonesia	N/A	N/A
376	PT RAJENDRA PRATAMA RAYA	LLC	N/A	JL. TRUNOJOYO NO. 52, JEMBER, INDONESIA	N/A	N/A
377	PT RAKA UTAMA	LLC	N/A	Simprug Garden Raya Blok G-8, Jl Arteri Keb Lama, Jaka	N/A	N/A
378	PT RAYA SINERGIS	LLC	N/A	BTN Paccerakkang Permai Blok B1 No. 12, Paccerakkang, Kec. Biringkanaya, Kota Makassar, Sulawesi Selatan 90241, Indonesia	Alberth Nathaniel	CEO
379	PT REFCONINDO BINTANG SEJAHTERA (Pindah alamat)	LLC	N/A	Kawasan Industri Taman Tekno Sektor XI, Blok G2 no. 5 Bumi Serpong Damai	N/A	N/A
380	PT RINKAI NUSANTARA	LLC	N/A	Jl Cimandiri no. 6 It II / 3, Cikini, jakarta 10330	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

381	PT ROSA LISCA	LLC	1980	RUKO MEGA GROSIR CEMPAKA MAS BLOK J NO 16 JAKARTA PUSAT – 10640	N/A	N/A
382	PT RUNA IKANA	LLC	N/A	N/A	N/A	N/A
383	PT SABHARITA PERKASA ABADI	LLC	N/A	Jl. Jamin Ginting No. 4	N/A	N/A
384	PT SABITA JAYA MANDIRI	LLC	N/A	JL. PROF. A. ABDURRAHMAN BASALAMAH, BTN TONASA BLOK I/12A, INDONESIA	N/A	N/A
385	PT SAC NUSANTARA	LLC	N/A	Lina Building, Jl HR Rasuna Said B-7,Kuningan, Jakarta 12910	N/A	N/A
386	PT SALSABILA PRAYA INDOTAMA	LLC	N/A	N/A	N/A	N/A
387	PT SAMTRA TRIDAYA	LLC	N/A	Mutiara Building, 4TH Floor Suite 1, Jl. Mampang Prapatan Raya Kav. 10, Jakarta Selatan 12790	N/A	N/A
388	PT SANKYU INDONESIA INTERNATIONAL	LLC	N/A	Jl. Kawasan Industri Terpadu Indonesia China (KITIC) Kav No. 20, Nagasari, Kec. Serang Baru, Kabupaten Bekasi, Jawa Barat 17330, Indonesia	N/A	N/A
389	PT SARANAJAYA DARMA LESTARI	LLC	N/A	Kompleks Taman Kebon Jeruk Blok AA IV no 7-8, Jakarta	N/A	N/A
390	PT SARANG TEHNIK	LLC	N/A	Jl. Suryopranoto No.46, Jakarta Pusat 10130 Indonesia	N/A	N/A
391	PT SATYAMITRA SURYAPERKASA	LLC	1988	Jl Agung Barat I/A-3 no 25-26, Sunter, Jakarta 14350	N/A	N/A
392	PT SEKAWAN JAYA BERSAMA	LLC	N/A	JL. PALANG MERAH DALAM NO. 34-C MEDAN, INDONESIA	N/A	N/A
393	PT SENECA INDONESIA	LLC	N/A	Jl. Tamblong No. 16	N/A	N/A
394	PT SENTRA MULTIKARYA INFRASTRUKTUR	LLC	N/A	Ruko Bahagia Permai No. 4, jL. Bahagia Permai NO. 4	N/A	N/A
395	PT SETIA MULIA ABADI	LLC	N/A	Jl. Kelinci No. 2	N/A	N/A
396	PT SILKAR NATIONAL	LLC	N/A	Cyber Boulevard Kav.C 15, RT.002/RW.002, Parung Jaya, Kec. Karang Tengah, Kota Tangerang, Banten 15159, Indonesia	N/A	N/A
397	PT SINAR PEMBANGUNAN JAYA	LLC	N/A	3J3J+6VC, Tulusrejo, Lowokwaru, Malang City, East Java 65141, Indonesia	N/A	N/A
398	PT SINARBALI BINAKARYA	LLC	1995	Jl. Cokroaminoto No.225, Dauh Puri Klod, Kec. Denpasar Bar., Denpasar City, Bali 80111	N/A	N/A
399	PT SMCC UTAMA INDONESIA	LLC	N/A	Summitmas II, Jenderal Sudirman Street Kav.61-62, South Jakarta 12190	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

400	PT SUBUR BROTHERS	LLC	N/A	Jl. Pemandangan II No.21, RT.2/RW.1, Pademangan Tim., Kec. Pademangan, Jkt Utara, Daerah Khusus Ibukota Jakarta 10730, Indonesia	N/A	N/A
401	PT Sumba Solusi Alam	LLC	2018	Jln DI Panjaitan, Waingapu, Sumba Timur	Sriwany Padu Lemba	Director of Operations
402	PT SUMBER CIPTA YOENANDA	LLC	N/A	Jl. National No. 168, Baharu, Blangpidie,Aceh Southwest,Aceh	N/A	N/A
403	PT Supraco Indonesia, INO	LLC	N/A	Radiant Building 2nd Floor, Jl. Kapten Tendean No. 24, Mampang Prapatan - Jakarta 12720	N/A	N/A
404	PT SURYA BUANA INDAH	LLC	N/A	JL. INDRAKILA NO. 7, KEBUMEN, JAWA TENGAN, INDONESIA	N/A	N/A
405	PT Surya Semesta Internusa (SSI)	LLC	1971	PT Surya Semesta Internusa Tbk, Tempo Scan Tower 20th Floor, Jl. HR. Rasuna Said Kav. 3-4, Kuningan, Jakarta 12950, Indonesia	N/A	N/A
406	PT SWI Jetty Nusantara	LLC	1997	Jalan R.A. Kartini No. 37, Jakarta 12440	Samson Usagani	President Director
407	PT TAIYO SINAR RAYA TEKNIK	LLC	N/A	Summitmas I Lantai 7, Jl. Jend. Sudirman Kav 61-62, Kebayoran Baru Jakarta – Selatan 12190	N/A	Procurement Dept
408	PT TAKENAKA INDONESIA	LLC	N/A	PT. Takenaka Indonesia, MidPlaza 1, 18th Floor, Jl. Jend. Sudirman Kav. 10-11, , Jakarta 10220 Indonesia	N/A	N/A
409	PT TARUNA PUTRA PERTIWI	N/A	N/A	Jl. Brigjen Ign Jl. Slamet Riyadi No.9, Kesenden, Kec. Kejaksan, Kota Cirebon, Jawa Barat 45121, Indonesia	N/A	N/A
410	PT TATA PAPAN SEJAHTERA	LLC	N/A	Jl. Pramuka No.16, Ronggomulyo, Kec. Tuban, Kabupaten Tuban, Jawa Timur 62314, Indonesia	N/A	N/A
411	PT TEGUH RAKSA JAYA	LLC	N/A	Jl HOS Cokroaminoto no. 44, Tegal 52121	N/A	N/A
412	PT TEKNIK UMUM	LLC	1996	Gandaria 8 Office Tower, Suite 19D2, Jl. Sultan Iskandar Muda, Kebayoran Lama, Jakarta Selatan, Jakarta, 12240, Indonesia	N/A	N/A
413	PT THIESS CONTRACTORS INDONESIA	LLC	N/A	South Quarter Tower B,Lantai 12, unit A - I, Jl. R.A. Kartini Kav. 8,Jakarta 12430, Indonesia	N/A	N/A
414	PT TIGALAPAN ADAM INTERNASIONAL	LLC	2013	Sunburst CBD, Jl. Kapten Soebijanto Djojohadikusumo No.8 Lot I, Lengkong Gudang, South Tangerang City, Banten	N/A	N/A
415	PT Tiger Energy Services ROI, Indonesia	LLC	N/A	The Manhattan Square, 11th Floor, Jl. TB Simatupang - Jakarta 12560	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

416	PT TIRTA SARANA MULIA TECHNOLOGY	LLC	N/A	Jl. Klampis Madya Utara I-36 Ruko Klampis Megah Blok G-2, Surabaya	N/A	N/A
417	PT TIRTA SARANA MULIA TECHNOLOGY, RISA BINATAMA	Joint Venture	N/A	N/A	N/A	N/A
418	PT TIRTO BUMI ADYATUNGGAL	LLC	N/A	Roxy Mas Commercial Center, Block C-2 No. 35-36, Cideng Village, Gambir District, Jakarta.	N/A	N/A
419	PT TITASTA ABADI	Sole Proprietorship	2010	jl. Bakti No.77 Tg.Gusta Helvetia Medan, North Sumatra	Fahri	Director
420	PT TOKYU CONSTRUCTION CO., LTD	LLC	N/A	Graha Mandiri 22nd Fl, Jl. Imam Bonjol No. 61, Central Jakarta, Indonesia	N/A	N/A
421	PT TOTAL BANGUN PERSADA, Tbk	LLC	N/A	Gedung TOTAL Lt 2. Jl. Letjen. S. Parman Kav. 106, Jakarta Barat 11440	N/A	N/A
422	PT TOTALINDO EKA PERSADA Tbk	LLC	N/A	JL. TEBET RAYA NO. 14A RT/RW 001/002 KEL, . TEBET BARAT KEC. TEBET, INDONESIA	N/A	N/A
423	PT TRI DAYA PURNAMA	LLC	2022	RUKO PERMATA TIMUR, JL. CURUG RAYA BLOK A NO.11, PONDOK KELAPA, JAKARTA 13450	AGNES SIMAMORA	Director
424	PT TRI PUTRA ARAY AXELA	LLC	N/A	Jl. Raya Pancol No. 28 RT. 010 RW. 001, Kel Ciracas Kec. Ciracas - Jakarta Timur	N/A	N/A
425	PT TRIPATRA ENGINEERS & CONSTRUCTOR	LLC	N/A	Indy Bintaro Office Park , Building A., Jl. Boulevard Bintaro Jaya Blok B7/A6, Sektor VII, CBD Bintaro Jaya South Tangerang 15224 – Indonesia	N/A	N/A
426	PT TRUBA JAYA ENGINEERING	LLC	N/A	Jl. TB Simatupang No.18, Kebagusan, Pasar Minggu, Jakarta Selatan, DKI Jakarta 12520, Indonesia	N/A	N/A
427	PT TUKAD MAS	LLC	N/A	JL. RAYA JEMURSARI NO. 76 BLOK C-9, SURABAYA, INDONESIA	N/A	N/A
428	PT TUKADMAS GC., JL. RAYA JEMURSARI NO.76 BLOK C-9	LLC	N/A	SURABAYA 60237, INDONESIA	N/A	N/A
429	PT USAHA SUBUR SEJAHTERA	LLC	N/A	JL. DR WAHIDIN SUDIROHUSODO NO. 272, MAKASSAR, INDONESIA	N/A	N/A
430	PT VERBECK MEGA PERKASA	LLC	N/A	JL. JUANDA 8 MANGGA 1 NO. 8 , SAMARINDA., TLP. 0541-7271215; MVERBECKMEGAPERKASA@, INDONESIA	N/A	N/A
431	PT WARINGIN DARI NJAGO	LLC	N/A	PERUM DOLOK BLOK G NO. 117 SEMARANG, INDONESIA	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

432	PT WASKITA KARYA (PERSERO) TBK	LLC	N/A	JL. JEMURSARI SELATAN II NO. 2A-2B SURAB, AYA 60237, JAWA TIMUR, INDONESIA	N/A	N/A
433	PT WIDYA SAPTA COLAS	LLC	N/A	Gedung Graha Pratama lt. 9, Jl. MT. Haryono Kav. 15, Jakarta Selatan, Indonesia – 12810	N/A	N/A
434	PT WIDYA SATRIA	LLC	N/A	Jl. Ketintang Permai Blok BB-20, 60232 Kota Surabaya, Jawa Timur INDONESIA	N/A	N/A
435	PT Wijaya Karya (Persero) Tbk	LLC	N/A	Jl. D.I Panjaitan Kav. 9 Jakarta Timur	N/A	N/A
436	PT WIJAYA KARYA BETON	LLC	1977	JL. DI Panjaitan Kav. 9-10, Jakarta 13340	N/A	N/A
437	PT WIJAYA KARYA PRACETAK GEDUNG	LLC	N/A	PT Wijaya Karya Pracetak Gedung, Address : Menara MTH Lt.15,,MT Haryono Kav.23, Tebet, Jakarta Selatan - 12810,	N/A	N/A
438	PT WIJAYA KARYA SEMESTA	LLC	N/A	Jl. Andi Mallombassang No. 28, Kel. Sungguminasa, Kec. Somba Opu, Kab. Gowa, Provinsi Sulawesi Selatan - Indonesia	N/A	N/A
439	PT WIJAYA KUSUMA CONTRACTOR	LLC	N/A	Jl. R.P. Soeroso No. 32, Jakarta 10330 - INDONESIA	N/A	N/A
440	PT WIJAYA KUSUMA EMINDO	LLC	N/A	Jl. Rawa Sumur II Kav BB No. 1, Kawasan Industri Pulogadung - Jakarta	N/A	N/A
441	PT WITA SURYA SARANA	LLC	N/A	JL. GEDONGSONGO TIMUR NO. 42, MANYARAN,, SEMARANG, INDONESIA	N/A	N/A
442	PT YALA PERSADA ANGKASA	LLC	N/A	Jl. Sultan Hasanuddin Dalam 12 Blok M3, RT.3/RW.1, Melawai, Kec. Kby. Baru, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12160, Indonesia	N/A	N/A
443	PT YASA PATRIA PERKASA	LLC	1981	Jl. Lenteng Agung Barat No. 18, South Jakarta 12610	N/A	N/A
444	PT YUDHA BHAKTI BANGSA	LLC	N/A	DSN PLOSO RT/RW02/05 DS TOYANING, KEC. REJOSO PASURUAN, INDONESIA	N/A	N/A
445	PT ZHAFIRA TETAP JAYA, PT SABHARITA PERKASA ABADI	Joint Venture	N/A	N/A	N/A	N/A
446	PT ZULAIKHA	LLC	N/A	JL. JENDRAL SUDIRMAN NO. 01 RT 05 KEL., TUNGKAL, TUNGKAL ILIR, INDONESIA	N/A	N/A
447	RAJA OLOAN PT	LLC	N/A	JL. TG. GARBUS DUSUN I NO. 9A, KABUPATEN DELI SERDANG, INDONESIA	N/A	N/A
448	REKA ESTI UTAMA	N/A	N/A	jL. Maja pahit No. 609	N/A	N/A
449	REKACIPTA ETIKA CV	Limited Partnership	N/A	JL P.H. HUSIN KOMPLEK ALEX GRIYA, PONTIANAK, INDONESIA	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

450	Rekayasa Industri	LLC	1981	Jl. Kalibata Timur 1 No. 36 Jakarta Selatan	N/A	N/A
451	RIDHA AGUNG CV	Limited Partnership	N/A	JLN. BOWONG CINDERA RT 06/RW 003, BUNGARO, PANGKEP, INDONESIA	N/A	N/A
452	RODA TEKNINDO PURA JAYA PT	LLC	N/A	JL. FATMAWATI NO. 56A, KOTA BENGKULU, INDONESIA	N/A	N/A
453	Royal BAM Group	LLC	1970	Menara Jamsostek, North Tower, 20th Floor, Jl. Jend Gatot Subroto No. 38, Jakarta 12710. Indonesia	N/A	N/A
454	RSEA Engineering Corporation - Indonesia Branch	N/A	N/A	13Fl.,175,Sec.1,Datong Rd.,Xizhi Dist.,New Taipei City 22145,Taiwan,R.O.C	N/A	N/A
455	SAC NUSANTARA - PENATA KARYA KELUARGA UTAMA	N/A	N/A	Lina Building, Jl. HR Rasuna Said, Kav B7, Kuningan, Jakarta Selatan, Indonesia	N/A	N/A
456	SACNA-DUTARAYA JOINT OPERATION	Joint Venture	N/A	GEDUNG LINA, JI.H.R. RASUNA SAID KAV/B-7, KUNINGAN JAKARTA SELATAN, INDONESIA	N/A	N/A
457	Saint Gobain	LLC	1995	Sequis Tower Level 15, Jl. Jend. Sudirman Kav. 71 Rt.5/Rw.3, Senayan, Kebayoran Baru, Jakarta Selatan 12190, Indonesia	N/A	N/A
458	SAKA PILAR UTAMA	N/A	N/A	Jl. Jend. A. Yani No.71, Kebondalem, Mulyoharjo, Kec. Pemalang, Kabupaten Pemalang, Jawa Tengah 52312, Indonesia	N/A	N/A
459	SALEEMIDEA PT	LLC	N/A	JL. TOHPATI NO.10 YOGYAKARTA, INDONESIA	N/A	N/A
460	SAMARINDA PERKASA ABADI PT	LLC	N/A	JL. LAGALIGO NO. 58, KOTA PALOPO, INDONESIA	N/A	N/A
461	SARANA MULTI USAHA, MODERN MAKMUR MANDIRI	Joint Venture	N/A	N/A	N/A	N/A
462	SATRIA BUANA PAMULA SAKTI, GALA KARYA	Joint Venture	N/A	N/A	N/A	N/A
463	SATU PUTRI CV	Limited Partnership	N/A	DESA GOSOMA KECAMATAN TOBELO, INDONESIA	N/A	N/A
464	SEDERHNA PT	LLC	N/A	JL. HALMAHERA NO. 24, PALANGKA RAYA, INDONESIA	N/A	N/A
465	SENGGIGI CV	Limited Partnership	N/A	JLN. ATK NO. 70, DRUWO, RT 02, BANGUN HARJO, SEWON BANTUL, INDONESIA	N/A	N/A
466	SEPCO Electric Power Construction	LLC	1952	Komplek Duta Merlin Blok B No. 44 Lt. 3, Jl. Gajah Mada 3-5, Kota Jakarta Pusat, DKI Jakarta, 10130	Wang Guanzhong	N/A
467	Shimizu	LLC	1980	Trinity Tower 51st Fl. Suite 07, 08, 09, 10, 15 dan 16, Jl. H.R. Rasuna Said Kav. C22 Blok IIB, Kec. Setiabudi, Kel. Karet Kuningan, Jakarta 12940	Junita	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

468	SIDOARJO SUCSES SENTOSA PT	LLC	N/A	KOTA PASURUAN, INDONESIA	N/A	N/A
469	SIEMENS CONSORTIUM	Joint Venture	N/A	JL.JEND.A. YANI KAV B67-68 PULOMAS, JAKARTA TIMUR, INDONESIA	N/A	N/A
470	SIEMENS INDONESIA PT	LLC	N/A	JL JEND AHMAD YANI KAV B 67-68 PULO MAS, JAKARTA 13210, INDONESIA	N/A	N/A
471	SPIE	LLC	2004	Intiland Tower Lt.12Ath Floor Jl. Jend Sudirman Kav.32 Jakarta 10220	N/A	N/A
472	SUMBER KARSA INDAH UTAMA	N/A	N/A	Jl. Merbabu No. 32 jetis	N/A	N/A
473	SUMBER REZEKI CV	Limited Partnership	N/A	GRIYA KEBONJAYA NO. 24, PASURUAN, INDONESIA	N/A	N/A
474	SUMBER WIJAYA SAKTI MGL	N/A	N/A	Balinan, Jamuskauman, Ngluwar, Magelang Regency, Central Java 56485, Indonesia	N/A	N/A
475	SUMBERMULYA PRATAMA CV	Limited Partnership	N/A	JL TARAKAN RT 04, INDONESIA	N/A	N/A
476	Summarecon	LLC	1975	Plaza Summarecon, Jl. Perintis Kemerdekaan No.42 10, RT.10/RW.16, Kayu Putih, Kec. Pulo Gadung, Kota Jakarta Timur, Daerah Khusus Ibukota Jakarta 13210, Indonesia	N/A	N/A
477	SURYA NUSANTARA	N/A	N/A	Jl. General Sudirman Kav 29, RT.8/RW.3, Kuningan, Karet, Setiabudi District, South Jakarta City, Special Capital Region of Jakarta 12920	N/A	N/A
478	Tata Projects Limited	LLC	1984	Sapta Mulia Center; Jl.Rawa Gelam V Kav.OR-3B; Jakarta 13930	N/A	N/A
479	TATAMULIA NUSANTARA INDAH	N/A	N/A	Sapta Mulia Center., Jl.Rawa Gelam V Kav.OR-3B, Jakarta - Indonesia 13930	N/A	N/A
480	TIGA SATRIA GEMILANG PT	LLC	N/A	JL. BANDA NO. 2 KELURAHAN PUNGGOLAKA, KENDARI, INDONESIA	N/A	N/A
481	TIRTA RESTU AYUNDA	LLC	N/A	Jl. Sidosermo PDK V-A No.32, Sidosermo, Kec. Wonocolo, Surabaya, Jawa Timur 60239, Indonesia	N/A	N/A
482	TIRTA RESTU AYUNDA, PT CIPTA KARYA MULTI TEKNIK	Joint Venture	N/A	N/A	N/A	N/A
483	Toyo Construction Co. Ltd	LLC	1986	Wisma IKPT, 2nd Fl., JL. MT. Haryono Kav. 4-5, Jakarta 12830, Indonesia	N/A	N/A
484	TRINITAS CV	Limited Partnership	N/A	JL TIMOR RAYA NO.2 KUPANG, NTT, INDONESIA	N/A	N/A
485	TRISAKTI CIPTA NUSANTARA PT	LLC	N/A	JL. TENGGILIS MEJOYO AA2, SURABAYA, INDONESIA	N/A	N/A

Republic of Indonesia Domestic Construction Contractor Market Analysis

486	TUKAD MAS PT & CITRA NUSRA PERSADA PT (JV)	Joint Venture	N/A	JL. RAYA JURUSAN SAPE KM 5, KELURAHAN KODO, KOTA BIMA, INDONESIA	N/A	N/A
487	Umbrella Corporation	N/A	N/A	Jl. Arjuna No.32, Pendrikan Kidul, Kec. Semarang Tengah, Kota Semarang, Jawa Tengah 59461, Indonesia	N/A	N/A
488	Van Oord	LLC	1868	KINDO SQUARE, Block B6-B7, Jl. Duren Tiga Raya No.101, RT.4/RW.1, Duren Tiga, Kec. Pancoran, Kota Jakarta Selatan, Daerah Khusus Ibukota Jakarta 12760, Indonesia	N/A	N/A
489	VICTORY ELEGANT CV	Limited Partnership	N/A	JL. H SIUN NO.88 CEGER CIPAYUNG, JAKARTA TIMUR, INDONESIA	N/A	N/A
490	VSL International	N/A	N/A	Jalan Bendungan Hilir Raya No 50 - Jakarta	N/A	N/A
491	WASKITA KARYA (PERSERO) TBK	LLC	N/A	JL. GAMELAN NO.7 SAMARINDA, EAST KALIMANTAN, INDONESIA	N/A	N/A
492	Wavin	LLC	N/A	Beltway Office Park Tower A First Floor, Jl. Ampera Raya Jl. TB Simatupang No.9 10, Jakarta, Daerah Khusus Ibukota Jakarta 12550, Indonesia	N/A	N/A
493	Who Hup	LLC	1927	Rukan Season City, Jl. Prof. Dr. Latumeten No.27 Blok B, RT.3/RW.5, Jemb. Besi, Kec. Tambora, Kota Jakarta Barat, Daerah Khusus Ibukota Jakarta 11320, Indonesia	N/A	N/A
494	WINDRA JAYA CV	Limited Partnership	N/A	JLN. BENGAWAN SOLO NO. 11JEMBER, INDONESIA	N/A	N/A
495	WISMA SARANA TEKNIK PT & MEGA ELTRA PT (JV)	Joint Venture	N/A	JALAN BOULEVARD ARTHA GADING, JAKARTA TIMUR 14240, INDONESIA	N/A	N/A
496	YASA PATRIA PERKASA PT & BUDI BAKTI PRIMA PT (JV)	Joint Venture	N/A	JL. LENTENG AGUNG BARAT NO.38, JAGAKARSA, JAKARTA SELATAN, INDONESIA	N/A	N/A
497	YOLA DANA TAMA	LLC	N/A	Jl. Diponegoro No. 12 Kel. Bugis Kec. Sumbawa Kab. Sumbawa Nusa Tenggara Barat Indonesia	N/A	N/A
498	YUSVAN MANDIRI CV	Limited Partnership	N/A	JL. KEMAKMURAN DESA TOBELO, HALMAHERA UTARA, INDONESIA	N/A	N/A

ANNEX V: Construction Average Annual Construction Turnover

Average Annual Construction Turnover										
No.	Contractor Registered Name	<\$250K	\$250K-\$800K	\$800K-\$1M	\$1M-\$4M	\$4M-\$12M	\$12M-\$25M	\$25M-\$50M	\$50M-\$100M	>\$100M
Survey Respondents – AAT Over the Last Five Years (2019 – 2023)										
1	CV KINZA KREATEKNIK	✓								
2	CV Mahesa Mukti	✓								
3	PT Banjar Masin Diandra	✓								
4	PT BASUKI RAHMANTA PUTRA									✓
5	PT DYFCO ENERGY			✓						
6	PT GILANG PRATAMA SANTOSO			✓						
7	PT Gununggaya Persada (GAYA Construction)					✓				
8	PT Pembangunan Graha Jaya	✓								
9	PT PLUMPANG RAYA ANUGRAH						✓			
10	PT Sumba Solusi Alam		✓							
11	PT SWI Jetty Nusantara						✓			
12	PT TITASTA ABADI		✓							
13	PT TRI DAYA PURNAMA	✓								
AAT Based on Contract Awards in the World Bank and ADB Datasets Over the Last Five Years (2019 – 2023)										
14	ADICITRA KARYA	✓								
15	BASUKI RAHMANTA PUTRA				✓					
16	BETESDA MANDIRI, HUTAMA KARYA (PERSERO)					✓				
17	CV ASOLON UTAMA	✓								
18	CV BINA CIPTA	✓								
19	CV CIPTA PRASARANA	✓								
20	CV FADILVA BERKAH MANDIRI	✓								
21	CV JASATAMA KONSTRUKSI	✓								
22	CV KALIANDRA MAS		✓							
23	CV KAREZO MANDIRI	✓								
24	CV MEDIA SARANA CIPTA BUANA	✓								
25	CV PERWIRA KARYA		✓							

Republic of Indonesia Domestic Construction Contractor Market Analysis

26	CV POROS TATA RENCAN	✓								
27	CV RAHMAT UTAMA		✓							
28	CV SAHABAT KARYA SEJATI				✓					
29	CV SIMPUL PRIMA GEMILANG		✓							
30	CV SOFIA DWIGUNA UTAMA	✓								
31	CV SUMBER RESKY ABADI	✓								
32	CV SURYA MASTERINDO	✓								
33	CV TIGA BERSAUDARA	✓								
34	CV VIGAT BINTANG		✓							
35	DEKA MULTI KARYA	✓								
36	DWI KRIDA SEMPANA				✓					
37	DWI PONGGO SETO				✓					
38	GALA TAMA				✓					
39	HIDUP INDAH BERKAH					✓				
40	INDO TEKNIK PEMBANGUNAN					✓				
41	INTI JAWA TEKNIK, SINAR PEMBANGUNAN JAYA				✓					
42	JASUKA BANGUN PRATAMA, BAYU SURYA BAKTI KONSTRUKSI				✓					
43	Jaya Konstruksi - Selaras Mandiri KSO					✓				
44	JOINT OPERATION PT PP - PT AMARTA KARYA						✓			
45	Joint Venture of PT Adhi Karya (Persero) Tbk and PT PP (Persero) Tbk									✓
46	KALAPA SATANGKAL MAKMUR SEJAHTERA				✓					
47	KARANGHAWU MEGAH		✓							
48	KARTIKA INDAH JAYA				✓					
49	KARYA KITA PUTRA PERTIWI				✓					
50	LEPEN KENCANA UTAMA				✓					
51	MERAKSA RAYA				✓					
52	OSA PUTRA BATOM				✓					
53	PANCA JAYA ANUGERAH				✓					
54	PEMBANGUNAN PERUMAHAN (PERSERO), TBK					✓				
55	PT Adhi Karya (Persero) Tbk							✓		
56	PT Adhi Karya (Persero) Tbk, ANEKA DHARMA PERSADA						✓		✓	

Republic of Indonesia Domestic Construction Contractor Market Analysis

57	PT Air Drilling							✓		
58	PT AMARTA KARYA (PERSERO)					✓				
59	PT AMKA-SETIA, KSO				✓					
60	PT ANEKA PUNDITIRTA					✓				
61	PT APRO MEGATAMA				✓					
62	PT AQUATEC REKATAMA KONSTRUKSI				✓					
63	PT ASIANA TECHNOLOGIES					✓				
64	PT ASTRIDO JAYA MOBILINDO, BATU TULIS RAYA K	✓								
65	PT Baker Hughes Indonesia					✓				
66	PT BANGUN KONSTRUKSI PERSADA				✓					
67	PT Brantas Abipraya - PT MEMIONTEC INDONESIA (KSO)					✓				
68	PT Brantas Abipraya (Persero)							✓		
69	PT BUMI KARSA, JAYA KONSTRUKSI MANGGALA PRATAMA					✓				
70	PT CIPTA NUANSA PRIMA	✓								
71	PT Depriwangga					✓				
72	PT DIATASA JAYA MANDIRI		✓							
73	PT DUTA TUNGGAL JAYA				✓					
74	PT DYAN NUGRAHA SAOTANRE				✓					
75	PT GALA KARYA					✓				
76	PT GANESHA JAYA				✓					
77	PT GENTA BANGUN NUSANTARA		✓							
78	PT GREHADHIKA FARANNISA ALFA		✓							
79	PT Halliburton Logging Services Indonesia							✓		
80	PT Utama Karya (Persero)								✓	
81	PT INDENA UTAMA	✓								
82	PT INDOBANGUN MEGATAMA				✓					
83	PT INDOBANGUN MEGATAMA, PT BUMI KARSA					✓				
84	PT JASUKA BANGUN PRATAMA				✓					
85	PT JASUKA BANGUN PRATAMA, PT BAYU SURYA BAKTI KONSTRUKSI					✓				
86	PT JAYA RIA ENGINEERING			✓						
87	PT KARTIKA EKAYASA					✓				
88	PT KARTIKA MULTI JAYA	✓								

Republic of Indonesia Domestic Construction Contractor Market Analysis

89	PT KARYA SEPAKAT KITA, DWIPONGGO SETO					✓			
90	PT Krueng Meuh				✓				
91	PT LAND STUDIO PRESTASI	✓							
92	PT LUIS BAJA KONSTRUKSI		✓						
93	PT MARI BANGUN NUSANTARA				✓				
94	PT MELINDO PRATAMA PUTRA					✓			
95	PT MEMIONTEC INDONESIA				✓				
96	PT MEUDANG PIRAK				✓				
97	PT Minarta Dutahutama					✓			
98	PT Minarta Dutahutama JV PT JASUKA BANGUN PRATAMA					✓			
99	PT Minarta Dutahutama, PT MEMIONTEC INDONESIA					✓			
100	PT MINARTA HUTAUTAMA, BAHAGIA BANGUNNUSA					✓			
101	PT MODERN SURYA JAYA				✓				
102	PT MOTOTABIAN				✓				
103	PT MUNANDAR JAGAD RAYA				✓				
104	PT MURNI KONSTRUKSI INDONESIA, PP URBAN						✓		
105	PT NINDYA KARYA (PERSERO)								✓
106	PT NURMAN ABADI		✓						
107	PT PANCA KARYA SENTOSA KSO PT ANEKA DHARMA PERSADA					✓			
108	PT PEMBANGUNAN PERUMAHAN (PERSERO) TBK							✓	
109	PT PP (PERSERO) TBK - PT MEMIONTEC INDONESIA KSO						✓		
110	PT PP (PERSERO) TBK - PT PANCA JASA LINGKUNGAN KSO					✓			
111	PT Prima Hidrokarbon Internusa					✓			
112	PT PULUNG MANUNGGAL ABADI	✓							
113	PT PUTRA KENCANA, INDO BANGUN GROUP					✓			
114	PT PUTRA MASINDO UTAMA								✓
115	PT RAFA UNGGUL SEJAHTERA LANGGENG				✓				
116	PT RAJENDRA PRATAMA JAYA				✓				
117	PT RAJENDRA PRATAMA RAYA		✓						
118	PT RAYA SINERGIS				✓				
119	PT ROSA LISCA			✓					
120	PT SALSABILA PRAYA INDOTAMA				✓				

Republic of Indonesia Domestic Construction Contractor Market Analysis

121	PT SENECA INDONESIA					✓				
122	PT SETIA MULIA ABADI					✓				
123	PT SINAR PEMBANGUNAN JAYA				✓					
124	PT SINARBALI BINAKARYA					✓				
125	PT SUMBER CIPTA YOENANDA				✓					
126	PT Supraco Indonesia, INO				✓					
127	PT TARUNA PUTRA PERTIWI				✓					
128	PT TATA PAPAN SEJAHTERA				✓					
129	PT TIGALAPAN ADAM INTERNASIONAL		✓							
130	PT Tiger Energy Services ROI, Indonesia					✓				
131	PT TIRTA SARANA MULIA TECHNOLOGY					✓				
132	PT TIRTA SARANA MULIA TECHNOLOGY, RISA BINATAMA				✓					
133	PT TOTALINDO EKA PERSADA TBK					✓				
134	PT VERBECK MEGA PERKASA		✓							
135	PT WASKITA KARYA (PERSERO) TBK					✓				
136	PT WIDYA SATRIA				✓					
137	PT Wijaya Karya (Persero) Tbk							✓		
138	PT WIJAYA KARYA SEMESTA					✓				
139	PT WITA SURYA SARANA	✓								
140	PT YASA PATRIA PERKASA					✓				
141	PT ZHAFIRA TETAP JAYA, PT SABHARITA PERKASA ABADI					✓				
142	SARANA MULTI USAHA, MODERN MAKMUR MANDIRI				✓					
143	SATRIA BUANA PAMULA SAKTI, GALA KARYA					✓				
144	TIRTA RESTU AYUNDA				✓					
145	TIRTA RESTU AYUNDA, PT CIPTA KARYA MULTI TEKNIK					✓				
146	WASKITA KARYA (PERSERO) TBK					✓				

ANNEX VI: World Bank-Funded Contracts with National Contractors, 2019 – 2023

Project ID	Agency Name	Contract Description	Contract Sign Date	Contract Amount (\$)	Contractor Name
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Construction of Water Treatment Plant 1x20 L/s for Huntap Duyu, Kota Palu	11/18/22	958,164.14	PT ANEKA PUNDITIRTA
P156125	Balai Prasarana Permukiman Wilayah Kalimantan Tengah - PUPR	Optimalisasi SPAM IKK Bejarau (Sei Lepeh) Kab. Kotawaringin Timur (NUWSP)	3/24/23	1,218,914.64	PT ANEKA PUNDITIRTA
P157599	Balai Prasarana Permukiman Wilayah - Nusa Tenggara Timur	SPAM Dukungan untuk TPA Warloka	5/23/23	680,181.80	PT ANEKA PUNDITIRTA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Barat	Recommended Supplier	5/5/23	867,294.51	PT AQUATEC REKATAMA KONSTRUKSI
P157585	Directorate of Irrigation and Lowland	Rehabilitasi Jaringan Irigasi Tersier SS. Gadung Cs, SS. Salamdarma Cs DI. Jatiluhur	3/30/23	3,286,695.22	BASUKI RAHMANTA PUTRA
P157599	Direktorat Pengembangan Kawasan Permukiman	Construction for Development of Tele Area and Pangurusan Waterfront City in Lake Toba National Strategic Tourism Area	9/12/22	10,887,346.72	BETESDA MANDIRI, HUTAMA KARYA (PERSERO)
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Tengah	Pembangunan Jaringan Perpipaian SPAM Unit Losari Kab. Brebes (NUWSP)	7/3/23	140,648.01	CV KALIANDRA MAS
P157599	Balai Prasarana Permukiman Wilayah Nusa Tenggara Barat - MPWH	DOKUMEN KONTRAK PEKERJAAN KONSTRUKSI (Optimalisasi IPL TPA Pengangat)	12/9/22	341,239.14	PT DIATASA JAYA MANDIRI
P157585	Directorate of Irrigation and Lowland	Rehabilitasi Jaringan Tersier DI. Cikeusik Kab. Cirebon	10/20/22	1,478,298.10	DWI KRIDA SEMPANA
P157585	Directorate of Irrigation and Lowland	No Regret Measures Daerah Irigasi Jatiluhur (Rehabilitasi Talang BTT. 11A Saluran Tarum Timur	5/25/21	2,521,506.94	DWI PONGGO SETO
P157245	Directorate of Sanitation	TPST CONSTRUCTION BEKASI DISTRICT	6/16/23	3,133,147.04	GALA TAMA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Tengah	Pembangunan Jaringan Perpipaian SPAM Ap. Pagerukir Kab. Batang (NUWSP)	6/19/23	176,412.48	PT GREHADHIKA FARANNISA ALFA
P157585	Directorate of Irrigation and Lowland	Rehabilitasi Jaringan Irigasi Tersier SS. Pamanukan Cs DI. Jatiluhur	3/28/23	3,428,633.22	HIDUP INDAH BERKAH
P157585	Directorate of Irrigation and Lowland	Rehabilitasi, Peningkatan Dan Modernisasi Jaringan Irigasi SS.Lamaya Barat CS	1/18/23	4,314,830.68	HIDUP INDAH BERKAH
P157585	Directorate of Irrigation and Lowland	REHABILITASI DI. KATINGAN	12/30/21	7,589,407.89	INDO TEKNIK PEMBANGUNAN

Republic of Indonesia Domestic Construction Contractor Market Analysis

P157585	Directorate of Irrigation and Lowland	Rehabilitasi Jaringan Irigasi D.I. Jengkelok Kab. Brebes	5/27/22	7,111,589.85	INDO TEKNIK PEMBANGUNAN
P157585	Directorate of Irrigation and Lowland	Inti - Sinar, KSO	5/31/23	2,839,893.26	INTI JAWA TEKNIK, SINAR PEMBANGUNAN JAYA
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Optimalization of TPS3R in Kota Palu and Kabupaten Sigi	3/27/23	123,615.11	CV JASATAMA KONSTRUKSI
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Sumatera Barat	Optimalization of SPAM Sawahlunto City (Optimalisasi SPAM Kota Sawahlunto (NUWSP))	11/30/21	2,137,548.80	JASUKA BANGUN PRATAMA, BAYU SURYA BAKTI KONSTRUKSI
P157585	Directorate of Irrigation and Lowland	Rehabilitation Tertiary Canal of DI. Kedung Putri (Phase 1)	11/15/21	1,267,284.54	KALAPA SATANGKAL MAKMUR SEJAHTERA
P157585	Direktorat Bina Operasi dan Pemeliharaan	Construction of C-Band Dual Polarization Radar Tower	5/28/21	325,612.88	KARANGHAWU MEGAH
P157585	Directorate of Irrigation and Lowland	Rehabilitasi Jaringan Irigasi DI. Sei Ular (Ramonia) Kab. Deli Serdang PT. KARTIKA INDAH JAYA	4/30/21	1,844,212.22	KARTIKA INDAH JAYA
P157585	Directorate of Irrigation and Lowland	Rehabilitasi Bendung Cikeusik Kabupaten Kuningan	9/8/20	2,333,151.96	KARYA KITA PUTRA PERTIWI
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Sumatera Selatan	Optimalisasi SPAM IKK Tanjung Enim Kawasan Karang Asam Kab. Muara Enim (NUWSP)	9/4/23	564,260.08	LEPEN KENCANA UTAMA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Sumatera Selatan	Pembangunan Jaringan Perpipaan SPAM Karang Anyar Kota Palembang (NUWSP)	9/14/21	1,375,920.00	LEPEN KENCANA UTAMA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Sumatera Selatan	Optimalisasi SPAM Indralaya Kab. Ogan Ilir (NUWSP)	9/8/22	1,797,789.70	MERAKSA RAYA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Aceh	Optimalisasi SPAM Blangpidie Kab. Aceh Barat Daya (NUWSP)	3/29/23	788,540.90	PT MEUDANG PIRAK
P157599	Direktorat Jenderal Bina Marga	Bridge Replacement of TL.Longken CS Including Koloh Penggolong bridge 50.00 meters, Lokok Lengkokun bridge 15.00 meters, TL. Longken bridge 10.00 meters and Pesugulan II bridge 25.00 meters.	12/23/22	2,476,297.28	PT MODERN SURYA JAYA
P157245	Directorate of Sanitation	Pembangunan Tempat Pengolahan Sampah Terpadu (TPST) Skala Kawasan untuk 4 Lokasi terdiri dari kegiatan Pembangunan Hanggar, Pembangunan Unit Biodigester, dan Pengadaan Peralatan Pengolah sampah.	6/9/21	1,385,327.32	OSA PUTRA BATOM
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Construction of Settlement Infrastructure Balaroa Area Phase II, Kota Palu	5/31/22	465,196.98	PANCA JAYA ANUGERAH

Republic of Indonesia Domestic Construction Contractor Market Analysis

P157585	Directorate of Irrigation and Lowland	Peningkatan Jaringan Irigasi DI. Sempor Kab. Kebumen	5/19/22	10,683,481.63	PEMBANGUNAN PERUMAHAN (PERSERO), TBK
P160661	Ministry of Agrarian and Spatial Planning / National Land Agency	Strengthening of Local Land Offices (renovation of archive buildings) Construction Activities Purworejo District Central Java FY 2023	10/3/23	363,328.47	CV PERWIRA KARYA
P153814	Department of Public Works and Highways	Modernization of Paco Pumping Station, Paco, Manila	1/4/22	12,366,425.60	PT ASIANA TECHNOLOGIES
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Sulawesi Utara	Construction Works to Optimization of Bitung Municipal Drinking Water Supply System	10/15/20	2,247,890.50	PT DUTA TUNGGAL JAYA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Timur	Optimalisasi SPAM Sampang Kota Kab. Sampang (NUWSP)	10/13/21	924,272.81	PT GANESHA JAYA
P157599	Balai Prasarana Permukiman Wilayah Nusa Tenggara Barat - MPWH	Construction of Distribution Piping of SPAM Pantai Selatan, East Lombok District	2/8/23	4,635,761.59	PT KARYA SEPAKAT KITA, DWIPONGGO SETO
P175659	Association of Southeast Asian Nations	Responsive bidders with well presented. Design & layout as agreed and negotiated. Price is second highest, within budget. Addendum required to cater additional works, budget within bracket.	6/13/23	33,759.08	PT LAND STUDIO PRESTASI
P157245	Settlement Infrastructure Implementation Unit Bali Region, Ministry Of Public Works And Housing	Pembangunan TPST Kota Denpasar	6/15/23	5,947,734.28	PT Adhi Karya (Persero) Tbk
P157585	Directorate of Irrigation and Lowland	Rehabilitasi DI. Talang (simurp) Tahap I PT Adhi Karya	12/2/20	7,703,441.71	PT Adhi Karya (Persero) Tbk
P157585	Directorate of Irrigation and Lowland	Peningkatan Jaringan Irigasi Sub. DI. Wadaslintang Barat	1/7/22	18,091,699.49	PT Adhi Karya (Persero) Tbk, ANEKA DHARMA PERSADA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Sulawesi Selatan	Pembangunan IPA Kap. 30 L/d dan Jaringan Perpipaan SPAM IKK Barombong Kab. Gowa	10/1/21	797,709.45	PT APRO MEGATAMA
P157585	Directorate of Irrigation and Lowland	Revitalization of DI Kedung Putri (Lanjutan)	11/11/21	6,405,379.34	PT BASUKI RAHMANTA PUTRA
P157585	Directorate of Irrigation and Lowland	Rehabilitasi, Peningkatan dan Modernisasi Jaringan Irigasi SS. Pamanukan Cs, Kabupaten Subang	11/12/20	12,941,040.42	PT BUMI KARSA, JAYA KONSTRUKSI MANGGALA PRATAMA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Timur	Pembangunan Jaringan Perpipaan SPAM Kab. Gresik (NUWSP), Pemasangan Pipa JDU 6 (enam segmen) dan Pengadaan dan Pemasangan Pompa dan Inverter di 2 (dua) lokasi	10/27/21	2,127,750.43	PT GALA KARYA

Republic of Indonesia Domestic Construction Contractor Market Analysis

P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Tengah	Pembangunan Jaringan Perpipaan SPAM Kota Semarang (NUWSP)	2/15/22	4,006,126.55	PT GALA KARYA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Riau	Optimization of Drinking Water Supply System in Sei Pakning, Bengkalis Regency (Optimalisasi SPAM Sei Pakning Kabupaten Bengkalis)	9/4/20	592,875.42	PT INDOBANGUN MEGATAMA
P156125	Balai Prasarana Permukiman Wilayah Banten	Pembangunan Jaringan Perpipaan SPAM Rajeg Zona C Kab. Tangerang (NUWSP)	6/21/23	1,078,213.48	PT INDOBANGUN MEGATAMA
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Construction of Settlement Infrastructure Tondo 2 Area, Kota Palu	12/29/22	9,231,293.44	PT INDOBANGUN MEGATAMA, PT BUMI KARSA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Barat	Optimalisasi SPAM Ciamis Kabupaten Ciamis (NUWSP)	5/23/22	963,229.06	PT JASUKA BANGUN PRATAMA
P157599	Balai Prasarana Permukiman Wilayah D.I. Yogyakarta	Pembangunan SPAM Berbah Mendukung KSPN BYP	12/21/22	2,875,152.58	PT JASUKA BANGUN PRATAMA, PT BAYU SURYA BAKTI KONSTRUKSI
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Tengah	Pembangunan Reservoir Setuk Kap. 2000 M3 SPAM Puduk Payung Kota Semarang (NUWSP)	8/16/23	414,883.36	PT JAYA RIA ENGINEERING
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Tengah	Optimalisasi SPAM Gatak Kabupaten Sukoharjo	12/4/20	1,679,795.93	PT KARTIKA EKAYASA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Tengah	Optimalisasi SPAM Kec. Batangan Kab. Pati (NUWSP)	9/19/22	949,789.48	PT KARTIKA EKAYASA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Tengah	Optimalisasi SPAM Tawang Sari, Kabupaten Sukoharjo	12/4/20	1,081,187.39	PT KARTIKA EKAYASA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Sulawesi Selatan	Pembangunan Jaringan Perpipaan SPAM Kec. Pattalassang Kab. Gowa	10/1/21	260,427.54	PT MARI BANGUN NUSANTARA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Timur	Optimalisasi SPAM Puri Sooko Kab. Mojokerto	8/31/22	4,875,034.22	PT MELINDO PRATAMA PUTRA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Tengah	Optimalisasi SPAM Purwokerto Kota Kab. Banyumas (NUWSP) dengan lokasi pekerjaan di di Kecamatan Baturraden, Kabupaten Banyumas, Provinsi Jawa Tengah.	8/29/22	5,204,966.40	PT MELINDO PRATAMA PUTRA
P157599	Balai Prasarana Permukiman Wilayah Nusa Tenggara Barat - MPWH	Optimalisasi SPAM KSPN Mandalika Tahap I	2/10/23	4,241,305.58	PT Minarta Dutahutama, PT MEMIONTEC INDONESIA

Republic of Indonesia Domestic Construction Contractor Market Analysis

P157585	Directorate of Irrigation and Lowland	Revitalisasi Jaringan Irigasi DI Jurang Sate Hilir	12/8/22	4,913,756.15	PT MINARTA HUTAUTAMA, BAHAGIA BANGUNNUSA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Sumatera Utara	Pembangunan Jaringan Perpipaan SPAM Denai PDAM Tirtanadi Sumatera Utara	11/12/21	1,093,593.69	PT MOTOTABIAN
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Rehabilitation and Reconstruction of Education Facilities in Universitas Tadulako Phase II	4/11/22	19,363,105.56	PT MURNI KONSTRUKSI INDONESIA, PP URBAN
P157585	Directorate of Irrigation and Lowland	Non Regret Measures DI Jatiluhur (Siphon dan kantong lumpur Salamdarma, Bendung Barugbug, Bendung Gadung)	1/26/23	11,181,437.70	PT NINDYA KARYA (PERSERO)
P157585	Directorate of Irrigation and Lowland	Rehabilitasi Jaringan Irigasi DI. Sei Ular (Perbaungan) ;Kab. Serdang Bedagai	3/21/22	13,759,622.63	PT NINDYA KARYA (PERSERO)
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Rehabilitation of Hospital of Torabelo	10/14/21	228,713.22	PT NURMAN ABADI
P157599	Direktorat Jenderal Bina Marga	Rehabilitasi dan Pelebaran Jalan Karangnongko-Yogyakarta-Prambanan	12/9/22	9,479,172.45	PT PANCA KARYA SENTOSA KSO PT ANEKA DHARMA PERSADA
P157585	Directorate of Irrigation and Lowland	Rehabilitasi, Peningkatan dan Modernisasi Jaringan Irigasi SS. Kamurang Cs, SS. Rancabango Cs, SI Karang Toman	1/18/23	4,207,679.07	PT PUTRA KENCANA, INDO BANGUN GROUP
P157599	Direktorat Jenderal Bina Marga	Preservasi Jalan Bts. Kab. Dairi - Dolok Sanggul	11/11/21	6,252,082.83	PT SENECA INDONESIA
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Rehabilitation and Reconstruction of Elementary Education Facilities	4/13/23	1,347,199.65	PT SETIA MULIA ABADI
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Rehabilitation and Reconstruction of Elementary Education Facilities Phase II-B	10/24/23	727,035.38	PT SETIA MULIA ABADI
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Rehabilitation of Office Building of Bupati Sigi	11/29/23	1,798,172.31	PT SETIA MULIA ABADI
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Sumatera Utara	Pembangunan Jaringan Perpipaan SPAM TLM PDAM Tirtanadi Sumatera Utara	11/12/21	2,764,908.89	PT SUMBER CIPTA YOENANDA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Riau	Contruction Works to Optimization of Dumai Municipal Drinking Water Supply System	8/24/20	2,454,820.29	PT TIRTA SARANA MULIA TECHNOLOGY
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Timur	Optimalisasi SPAM Kota Blitar	9/25/20	871,025.20	PT TIRTA SARANA MULIA TECHNOLOGY
P156125	Balai Prasarana Permukiman Wilayah Banten	Optimalisasi SPAM Rangkasbitung dan SPAM KAWACI Kab. Lebak (NUWSP)	5/2/23	1,347,168.30	PT TIRTA SARANA MULIA TECHNOLOGY

Republic of Indonesia Domestic Construction Contractor Market Analysis

P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Pembangunan IPA Kap 20 L/det dan Jaringan Perpipaan SPAM Huntap Pombewe	12/20/21	1,725,057.15	PT TIRTA SARANA MULIA TECHNOLOGY
P157599	Balai Prasarana Permukiman Wilayah Nusa Tenggara Barat - MPWH	Construction of 2x50 Liter/sec WTP of SPAM Pantai Selatan, East Lombok District	2/13/23	3,291,080.82	PT TIRTA SARANA MULIA TECHNOLOGY, RISA BINATAMA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Timur	Optimalisasi SPAM Babat, Kab. Lamongan	9/4/20	1,147,858.96	PT WIDYA SATHIA
P157599	Direktorat Jenderal Bina Marga	Pembangunan Fly Over Cangkuk Magelang	11/8/23	5,786,198.08	PT YASA PATRIA PERKASA
P157599	Direktorat Jenderal Bina Marga	PRESERVASI JALAN MEREK - PANJI - BTS. KAB. SIMALUNGUN - SARIBU DOLOK - TIGA RUNGGU	9/3/21	5,123,109.02	PT ZHAFIRA TETAP JAYA, PT SABHARITA PERKASA ABADI
P157585	Directorate of Irrigation and Lowland	Revitalisasi Jaringan Primer DI Talang (Lanjutan)	12/6/21	2,898,924.26	PT BANGUN KONSTRUKSI PERSADA
P157585	Directorate of Irrigation and Lowland	Rehabilitasi Jaringan Irigasi Tersier DI. Pamukkulu Kabupaten Takalar Tahap I (SIMURP)	8/1/22	802,035.46	PT MUNANDAR JAGAD RAYA
P157585	Directorate of Irrigation and Lowland	Revitalisasi Tingkat Lanjut Jaringan Primer DI. Pamukkulu Phase II	12/5/22	2,062,809.38	PT MUNANDAR JAGAD RAYA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Sumatera Selatan	Pembangunan Jaringan Perpipaan SPAM Gandus Kota Palembang (NUWSP)	3/9/23	184,427,136.54	PT PUTRA MASINDO UTAMA
P157585	Directorate of Irrigation and Lowland	Rehabilitasi Jaringan Irigasi DI. Jurang Batu (SIMURP) di Kabupaten Lombok Tengah	10/16/20	2,565,037.80	PT RAFA UNGGUL SEJAHTERA LANGGENG
P157585	Directorate of Irrigation and Lowland	Revitalization of the tertiary irrigation system DI. Pondok Waluh	12/20/22	1,522,817.11	PT RAJENDRA PRATAMA JAYA
P169403	MINISTRY OF PUBLIC WORKS AND HOUSING, PROVINCE OF CENTRAL SULAWESI	Construction of Huntap Including Infrastructure - Huntap Mandiri II	12/12/22	1,164,862.91	PT RAYA SINERGIS
P157599	Satuan Kerja Direktorat Sistem dan Strategi Penyelenggaraan Infrastruktur Permukiman	Responsive secara substansional dalam evaluasi kualifikasi memenuhi sayarat administrasi, teknis dan biaya	6/27/23	426,880.11	PT ROSA LISCA
P157585	Directorate of Irrigation and Lowland	Revitalisasi Jaringan Tersier DI Jurang Batu	3/4/22	854,458.98	CV SAHABAT KARYA SEJATI
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Pembangunan Infrastruktur Permukiman Kawasan Tondo 1, Kota Palu Fase 2	12/9/21	470,531.13	PT SALSABILA PRAYA INDOTAMA
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Rehabilitation of Hospital of Anutapura Phase II-B	7/17/23	62,948.02	PT SALSABILA PRAYA INDOTAMA

Republic of Indonesia Domestic Construction Contractor Market Analysis

P157599	Direktorat Jenderal Bina Marga	Preservasi Jalan pada Exit Tol Seksi 5 Pandaan - Malang	6/19/23	3,097,615.87	SARANA MULTI USAHA, MODERN MAKMUR MANDIRI
P157599	Direktorat Jenderal Bina Marga	Pelebaran Jalan Menuju Standar 122 Lawean?Sukapura	11/4/22	5,385,877.46	SATRIA BUANA PAMULA SAKTI, GALA KARYA
P157585	Directorate of Irrigation and Lowland	Rehabilitasi DIR Katingan (Tahap II)	12/8/22	2,085,154.18	PT SINAR PEMBANGUNAN JAYA
P157599	Direktorat Jenderal Bina Marga	Development road of Pemenang - Bayan 2 along 16.537 Km on the National Road of Pemenang - Bayan with an existing width 4.50 meters to be 7.00 meters.	12/23/22	6,785,223.40	PT SINARBALI BINAKARYA
P157585	Directorate of Irrigation and Lowland	Pekerjaan Revitalisasi DI. Kedung Putri PT. Taruna Putra Pertiwi	11/24/20	3,737,218.56	TARUNA PUTRA PERTIWI
P157245	Directorate of Sanitation	Pembangunan TPST RDF Kabupaten Karawang dan Kabupaten Purwakarta (Construction of TPST RDF Karawang and Purwakarta Districts)	8/23/21	1,626,670.76	PT TATA PAPAN SEJAHTERA
P156125	Balai Pelaksana Pemilihan Jasa Konstruksi Wilayah Jawa Barat	Pembangunan Jaringan Perpipaan SPAM Kec. Babakan Madang Kab. Bogor (NUWSP)	10/25/21	332,098.48	PT TIGALAPAN ADAM INTERNASIONAL
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Rehabilitation and Reconstruction of Hospital of Undata Phase II-B	8/31/23	3,727,493.83	TIRTA RESTU AYUNDA
P157585	Directorate of Irrigation and Lowland	REVITALISASI JARINGAN PRIMER DAN SEKUNDER D.I CIPANCUH	9/26/22	5,291,305.00	TIRTA RESTU AYUNDA, PT CIPTA KARYA MULTI TEKNIK
P169403	MINISTRY OF PUBLIC WORKS AND HOUSING, PROVINCE OF CENTRAL SULAWESI	Revitalization of Damaged Huntap Phase I-A under NSUP-CERC	7/15/22	234,141.65	CV VIGAT BINTANG
P169403	Ministry of Public Works and Housing, Directorate General of Housing Settlements	Rehabilitation and Reconstruction of Office Building of Kejaksaan Tinggi Sulawesi Tengah	11/16/20	9,401,298.65	WASKITA KARYA (PERSERO) TBK
P157585	Directorate of Irrigation and Lowland	Rehabilitasi/Revitalisasi High Level Diversion (HLD) - Paket 1 (Jangkok-BJS6)	12/8/22	4,068,914.30	PT WIJAYA KARYA SEMESTA

ANNEX VII: ADB-Funded Contracts with National Contractors, 2019 – 2023

Loan/Grant Approval No.	Contractor Name	Sector	Subsector	Project Title	Contract Date	ABD-Financed Amount (\$)	Contract Description	Executing Agency
2928	PT. PULUNG MANUNGGAL ABADI	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	4-Feb-2019	11,541.49	RENOVATION OF LEARNING ROOM (STATE POLYTECHNIC SEMARANG, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	CV. FADILVA BERKAH MANDIRI	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	7-Jan-2019	13,666.21	RENOVATION INFRASTRUCTURE OF TPHP LABORATORY (STATE POLYTECHNIC PONTIANAK, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	DEKA MULTI KARYA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	17-Jan-2019	6,824.82	RENOVATION OF LABORATORY CONTROL ROOM (LPP YOGYAKARTA, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	DEKA MULTI KARYA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	17-Jan-2019	12,364.90	RENOVASI OF MICROBIOLOGY LABORATORY (LPP YOGYAKARTA, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	ADICITRA KARYA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	17-Jan-2019	12,269.73	RENOVATION OF LABORATORY ANALYSIS OF SUGAR PRODUCTS (LPP YOGYAKARTA, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	CV. ASOLON UTAMA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	15-Mar-2019	85,914.06	EXPANSION OF MECHANICAL ENGINEERING LABORATORY AREA (STATE POLYTECHNIC CILACAP, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	PT. KARTIKA MULTI JAYA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	15-Mar-2019	79,328.30	EXPANSION OF ELECTRONIC ENGINEERING LABORATORY AREA (STATE POLYTECHNIC CILACAP, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	PT. WITA SURYA SARANA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	19-Mar-2019	8,563.55	CAPITAL MARKET GALERY RENOVATION (STATE POLYTECHNIC SEMARANG, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	PT. INDENA UTAMA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	19-Mar-2019	110,693.43	RENOVATION OF MACHINE ENGINEERING LABORATORY (STATE POLYTECHNIC INDRAMAYU, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	PT. RAJENDRA PRATAMA RAYA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	19-Mar-2019	166,952.33	CONSTRUCTION OF CIVIL WORK OF CENTER OF TECHNOLOGY (PUT) (STATE POLYTECHNIC JEMBER, STRENGTHENING)	Directorate General of Learning & Student Affairs

Republic of Indonesia Domestic Construction Contractor Market Analysis

2928	PT. VERBECK MEGA PERKASA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	13-May-2019	199,366.39	CONSTRUCTION OF WORKSHOP AND INTEGRATED LABORATORY (STATE POLYTECHNIC AGRICULTURE PANGKEP, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	CV. SUMBER RESKY ABADI	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	13-May-2019	25,912.15	CONSTRUCTION OF WATER RESERVOIR POND (STATE POLYTECHNIC AGRICULTURE PANGKEP, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	CV. KAREZO MANDIRI	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	13-May-2019	67,145.80	CIVIL WORK OF CACAO PROCESSING LABORATORIUM (STATE POLYTECHNIC AGRICULTURE PANGKEP, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	CV. SIMPUL PRIMA GEMILANG	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	13-May-2019	145,700.38	CONSTRUCTION OF INTEGRATED LABORATORIUM OF FARM (STATE POLYTECHNIC AGRICULTURE PANGKEP, ADVANCED ASSIGNMENT)	Directorate General of Learning & Student Affairs
2928	CV. RAHMAT UTAMA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	13-May-2019	145,099.01	CONSTRUCTION OF TECHNICAL AND ELECTRICAL OF NAVIGATION (STATE POLYTECHNIC AGRICULTURE PANGKEP, ADVANCED ASSIGNMENT)	Directorate General of Learning & Student Affairs
2928	PT. GENTA BANGUN NUSANTARA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	20-May-2019	227,327.16	CONSTRUCTION OF INTEGRATED LABORATORY (STATE POLYTECHNIC LAMPUNG, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	PT. LUIS BAJA KONSTRUKSI	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	1-Aug-2019	239,287.00	CONSTRUCTION OF WORKSHOP FOR MECHANICAL PRACTICE AND AUTOMOTIVE COMPONENT (STATE POLYTECHNIC ATMI SURAKARTA)	Directorate General of Learning & Student Affairs
2928	CV CIPTA PRASARANA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	18-Mar-2020	62,378.11	RENOVATION OF PUT ADMINISTRATION ROOM AND PUT WORKSHOP ROOM (STATE POLYTECHNIC AMBON, ADVANCED ASSIGNMENT)	Directorate General of Learning & Student Affairs
2928	CV MEDIA SARANA CIPTA BUANA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	20-Aug-2019	92,340.05	CONSTRUCTION OF PPJI PUTI LABORATORY (STATE POLYTECHNIC JAKARTA, STRENGTHENING)	Directorate General of Learning & Student Affairs
2928	CV TIGA BERSAUDARA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	3-Sep-2019	38,816.52	RENOVATION OF COT WORKSHOP (STATE POLYTECHNIC SAMARINDA, STRENGTHENING)	Directorate General of Learning & Student Affairs

Republic of Indonesia Domestic Construction Contractor Market Analysis

2928	CV BINA CIPTA	Education	Technical and vocational education and training	POLYTECHNIC EDUCATION DEVELOPMENT PROJECT	4-Sep-2019	100,396.64	CONSTRUCTION OF THE SABUTRET WORK WARD (STATE POLYTECHNIC LAMPUNG, STRENGTHENING)	Directorate General of Learning & Student Affairs
3123	PT. WASKITA KARYA (PERSERO) TBK.	Water and Other Urban Infrastructure and Services	Water and Other Urban Infrastructure and Services	METROPOLITAN SANITATION MANAGEMENT INVESTMENT PROJECT	25-Nov-2019	17,785,960.79	MAKASSAR SEWERAGE B2 (CONSTRUCTION OF SEWERAGE AND WASTEWATER COLLECTION SYSTEM NORTH WEST CATCHMENT)	Directorate General of Human Settlements,MPWH
3123	PT. PP (PERSERO) TBK - PT. MEMIONTEC INDONESIA KSO	Water and Other Urban Infrastructure and Services	Water and Other Urban Infrastructure and Services	METROPOLITAN SANITATION MANAGEMENT INVESTMENT PROJECT	29-Oct-2020	20,779,426.52	MAKASSAR WWTP B1: CONSTRUCTION OF WASTEWATER TREATMENT PLANT IN MAKASSAR	Directorate General of Human Settlements,MPWH
3123	PT. BRANTAS ABIPRAYA - PT. MEMIONTEC INDONESIA (KSO)	Water and Other Urban Infrastructure and Services	Water and Other Urban Infrastructure and Services	METROPOLITAN SANITATION MANAGEMENT INVESTMENT PROJECT	6-Nov-2020	10,982,408.96	JAMBI WWTP B1: CONSTRUCTION OF WASTEWATER TREATMENT PLANT IN JAMBI	Directorate General of Human Settlements,MPWH
3123	PT. PP (PERSERO) TBK - PT. PANCA JASA LINGKUNGAN KSO	Water and Other Urban Infrastructure and Services	Water and Other Urban Infrastructure and Services	METROPOLITAN SANITATION MANAGEMENT INVESTMENT PROJECT	26-Nov-2020	13,182,998.59	CONSTRUCTION OF WASTEWATER TREATMENT PLANT IN PEKANBARU (PEKANBARU WWTP B1)	Directorate General of Human Settlements,MPWH
3440	PT DYAN NUGRAHA SAOTANRE	Agriculture, Natural Resources and Rural Development	Rural flood protection	FLOOD MANAGEMENT IN SELECTED RIVER BASINS SECTOR PROJECT	15-May-2020	1,238,122.70	TWO CHECK DAMS IN AMBON CITY (PETRA & YAKOBUS) SUBPROJECT CIVIL WORKS (PACKAGE CW04A)	Directorate General of Water Resources, MPWH
3440	CV. SOFIA DWIGUNA UTAMA, GEDUNG GRAHA KRAMA YUDHA LT4 UNIT B	Agriculture, Natural Resources and Rural Development	Rural flood protection	FLOOD MANAGEMENT IN SELECTED RIVER BASINS SECTOR PROJECT	13-Nov-2020	3,694.83	SHOPPING EQUIPMENT AND MACHINE (DRONE)	Directorate General of Water Resources, MPWH
3440	VARIOUS	Agriculture, Natural Resources and Rural Development	Rural flood protection	FLOOD MANAGEMENT IN SELECTED RIVER BASINS SECTOR PROJECT	2-Feb-2021	10,027.89	OFFICE EQUIPMENTS FOR CPMU	Directorate General of Water Resources, MPWH
3440	JOINT OPERATION PT. PP - PT. AMARTA KARYA	Agriculture, Natural Resources and Rural Development	Rural flood protection	FLOOD MANAGEMENT IN SELECTED RIVER BASINS SECTOR PROJECT	27-Mar-2021	20,481,388.18	CIUJUNG PRIORITY CIVIL WORKS PACKAGE 3	Directorate General of Water Resources, MPWH
3440	Jaya Konstruksi - Selaras Mandiri KSO	Agriculture, Natural Resources and Rural Development	Rural flood protection	FLOOD MANAGEMENT IN SELECTED RIVER BASINS SECTOR PROJECT	28-Sep-2021	10,554,470.86	Civil Works Package Upgrading Rinjani Structure, Way Batu Merah, Ambon City, Maluku (CW4B)	Directorate General of Water Resources, MPWH

Republic of Indonesia Domestic Construction Contractor Market Analysis

3749	PT ADHI KARYA PERSERO	Education	Tertiary	ADVANCED KNOWLEDGE & SKILLS FOR SUSTAINABLE GROWTH PROJECT	21-Oct-2020	15,534,855.64	CWP-01 CONSTRUCTION OF BUILDINGS FOR PPG, FPTK, AND COE VOCATIONAL FOR UPI	Ministry of Research, Technology & Higher Educ;Ministry of Finance;Ministry of Education, Culture, Research & Tech.
3749	PT. Hutama Karya (Persero)	Education	Tertiary	ADVANCED KNOWLEDGE & SKILLS FOR SUSTAINABLE GROWTH PROJECT	3-Aug-2021	8,997,222.65	CWM-01: Construction of 7 School Buildings: 4 School Buildings at Bukit Indah Kampus and 3 School Buildings at Reuleut Campus	Ministry of Research, Technology & Higher Educ;Ministry of Finance;Ministry of Education, Culture, Research & Tech.
3749	PT. Hutama Karya (Persero)	Education	Tertiary	ADVANCED KNOWLEDGE & SKILLS FOR SUSTAINABLE GROWTH PROJECT	3-Aug-2021	15,337,762.57	CWP-02: Construction of Buildings for School of Postgraduate, Faculty of Economy and Business Education, and Faculty of Arts and Design Education	Ministry of Research, Technology & Higher Educ;Ministry of Finance;Ministry of Education, Culture, Research & Tech.
3749	PT. Wijaya Karya (Persero) Tbk	Education	Tertiary	ADVANCED KNOWLEDGE & SKILLS FOR SUSTAINABLE GROWTH PROJECT	11-May-2022	13,369,476.08	CWJ-01: Construction of 3 Buildings consisting of: University and Faculty Administration Center, Post Graduate Center and Faculty of Medical and Health	Ministry of Research, Technology & Higher Educ;Ministry of Finance;Ministry of Education, Culture, Research & Tech.
3749	Nindya Karya PT.	Education	Tertiary	ADVANCED KNOWLEDGE & SKILLS FOR SUSTAINABLE GROWTH PROJECT	2-Dec-2022	16,133,104.73	CWJ-02: Construction of 6 Buildings (Integrated classroom A Mendalo, Integrated classroom B Mendalo, Integrated Classroom C Mendalo, Engineering Scien	Ministry of Research, Technology & Higher Educ;Ministry of Finance;Ministry of Education, Culture, Research & Tech.
3749	PT. TOTALINDO EKA PERSADA Tbk	Education	Tertiary	ADVANCED KNOWLEDGE & SKILLS FOR SUSTAINABLE GROWTH PROJECT	17-Jun-2022	7,511,793.57	CWR-02: Construction of University Training Center, University Main Library, Information and Technology Center	Ministry of Research, Technology & Higher Educ;Ministry of Finance;Ministry of Education, Culture, Research & Tech.
3749	PT. Nindya Karya (Persero)	Education	Tertiary	ADVANCED KNOWLEDGE & SKILLS FOR SUSTAINABLE GROWTH PROJECT	29-Jun-2022	18,365,464.43	CWM-02: Completing Unfinished Building and Changing Admin Building to Central Library and Student Activity Centrum, and Construction of Lecture Buildi	Ministry of Research, Technology & Higher Educ;Ministry of Finance;Ministry of Education, Culture, Research & Tech.
3749	PT. BRANTAS ABIPRAYA (PERSERO)	Education	Tertiary	ADVANCED KNOWLEDGE & SKILLS FOR SUSTAINABLE GROWTH PROJECT	30-Aug-2022	16,694,235.96	CWR-01: Construction of Integrated Classroom, Integrated Laboratories, Health Studies Complex, Student Center	Ministry of Research, Technology & Higher Educ;Ministry of Finance;Ministry of

Republic of Indonesia Domestic Construction Contractor Market Analysis

								Education, Culture, Research & Tech.
3749	PT Nindya Karya	Education	Tertiary	ADVANCED KNOWLEDGE & SKILLS FOR SUSTAINABLE GROWTH PROJECT	31-Aug-2022	9,397,489.97	CWR-03: Construction of Food Science Center, Postgraduate Center, Boat House and Marine Center at University of Riau	Ministry of Research, Technology & Higher Educ;Ministry of Finance;Ministry of Education, Culture, Research & Tech.
3749	PT. Krueng Meuh	Education	Tertiary	ADVANCED KNOWLEDGE & SKILLS FOR SUSTAINABLE GROWTH PROJECT	18-Dec-2023	2,117,084.58	CWM-03: Supporting Infrastructure and Facilities in Bukit Indah and Reuleut Campus, University of Malikussaleh	Ministry of Research, Technology & Higher Educ;Ministry of Finance;Ministry of Education, Culture, Research & Tech.
3792	PT Adhi Karya (Persero) Tbk.	Transport	Water transport (nonurban)	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	1-Oct-2021	13,946,590.06	Reconstruction of Runway	Ministry of Transportation;Ministry of Public Works and Housing
3792	PT. AMKA-SETIA, KSO	Transport	Water transport (nonurban)	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	14-Oct-2021	3,248,247.80	Reconstruction of Pantoloan Port	Ministry of Transportation;Ministry of Public Works and Housing
3792	PT Adhi Karya (Persero) Tbk	Transport	Water transport (nonurban)	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	7-Dec-2021	22,365,975.27	Reconstruction of Terminal and Other Buildings	Ministry of Transportation;Ministry of Public Works and Housing
3792	PT. Wijaya Karya (Persero) Tbk	Transport	Water transport (nonurban)	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	10-Mar-2022	29,183,086.64	Reconstruction of Donggala Port	Ministry of Transportation;Ministry of Public Works and Housing
3792	PT. WIJAYA KARYA (PERSERO) Tbk.	Transport	Water transport (nonurban)	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	3-Jun-2022	12,040,576.77	Reconstruction of Wani Port	Ministry of Transportation;Ministry of Public Works and Housing
3793	PT. ADHI KARYA (PERSERO) TBK	Agriculture, Natural Resources and Rural Development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	20-Dec-2019	21,866,259.47	CW RIVER AND COASTAL: COASTAL PROTECTION	Ministry of Public Works and Housing
3793	PT MARI BANGUN NUSANTARA	Agriculture, Natural Resources and Rural Development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	9-Dec-2020	1,641,013.38	CW PANEKI RWSS - UPGRADING RAW WATER SUPPLY SYSTEM OF PANEKI (PEMBANGUNAN INTAKE & JARINGAN TRANSMISI AIR BAKU PANEKI DI KAB. SIGI)	Ministry of Public Works and Housing
3793	PT TOTALINDO EKA PERSADA TBK	Agriculture, Natural Resources and Rural Development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	29-Dec-2020	9,391,573.01	CW UNIVERSITY (IAIN) - RECONSTRUCTION OF ISLAMIC UNIVERSITY OF PALU	Ministry of Public Works and Housing
3793	PT Minarta Dutahutama	Agriculture, Natural Resources and	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	20-Aug-2021	6,480,529.53	CW Gumbasa 1A: Rehabilitation D.I. Gumbasa Weir and Groundsill Construction Kab. Sigi	Ministry of Public Works and Housing

Republic of Indonesia Domestic Construction Contractor Market Analysis

		Rural Development						
3793	PT. Wijaya Karya (Persero) Tbk	Agriculture, Natural Resources and Rural Development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	3-Nov-2021	17,114,195.21	PASIGALA Raw Water Transmission System Rehabilitation (Package 1)	Ministry of Public Works and Housing
3793	PT. Adhi Karya (Persero) Tbk	Agriculture, Natural Resources and Rural Development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	3-Nov-2021	22,850,121.42	PASIGALA Raw Water Transmission System Rehabilitation (Package 2)	Ministry of Public Works and Housing
3793	PT. WIJAYA KARYA (PERSERO) Tbk	Agriculture, Natural Resources and Rural Development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	13-Dec-2021	26,041,462.18	CW Gumbasa 2: Rehabilitation and Reconstruction of Gumbasa Irrigation System (Weir and Main Canal BGKN. 7-24 - 2,695 Hectares)	Ministry of Public Works and Housing
3793	PT. PEMBANGUNAN PERUMAHAN (Persero) Tbk	Agriculture, Natural Resources and Rural Development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	5-Jan-2022	17,909,792.30	CW Gumbasa 3: Rehabilitation and Reconstruction of Gumbasa Irrigation System (Weir and Main Canal BGKN. 24-42 - 2,458 Hectares)	Ministry of Public Works and Housing
3793	Various CPP Contracts	Agriculture, Natural Resources and Rural Development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	12-May-2022	454,458.59	Various CPP Contracts: Installation of U-ditch K-225 by Water User's Association for Tertiary Canals of Gumbasa Irrigation System BGKn. 1- 7	Ministry of Public Works and Housing
3793	PT. AMARTA KARYA (PERSERO)	Agriculture, Natural Resources and Rural Development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	2-Jun-2022	6,260,529.88	CW WTP Simoro: Construction of Simoro Water Treatment Plant (WTP) 300 LPD	Ministry of Public Works and Housing
3793	PT. TIRTA SARANA MULIA TECHNOLOGY	Agriculture, Natural Resources and Rural Development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	21-Jun-2022	1,049,572.80	Works for Huntap Duyu Raw Water	Ministry of Public Works and Housing
3793	PT. PEMBANGUNAN PERUMAHAN (PERSERO) TBK	Agriculture, natural resources and rural development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	22-Aug-2022	12,893,399.35	CW WSD Zone 3-4: Water Supply Distribution networks and household connections Zone 3 & 4	Ministry of Public Works and Housing
3793	PT. MEMIONTEC INDONESIA	Agriculture, natural resources and rural development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	7-Sep-2022	2,416,864.87	CW WTP Oloboju: Rehabilitation of WTP Oloboju and Sidera Reservoir	Ministry of Public Works and Housing

Republic of Indonesia Domestic Construction Contractor Market Analysis

3793	PT. MINARTA DUTAHUTAMA JV PT. JASUKA BANGUN PRATAMA	Agriculture, natural resources and rural development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	19-Sep-2022	7,864,467.29	CW WSD Zone 1-2 Water Supply Distribution Networks and Household Connections Zone 1 & 2	Ministry of Public Works and Housing
3793	PT. Nindya Karya	Agriculture, natural resources and rural development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	7-Dec-2022	11,999,341.00	CW Gumbasa 4: Rehabilitation and Reconstruction of Gumbasa Irrigation System (Main Canal BGKN. 42-54 - 1,815 Hectares)	Ministry of Public Works and Housing
3793	PT. Minarta Dutahutama	Agriculture, natural resources and rural development	Irrigation	EMERGENCY ASSISTANCE FOR REHABILITATION AND RECONSTRUCTION	31-Mar-2023	3,635,548.67	CW Tondo: Works for Huntap Tondo Raw Water	Ministry of Public Works and Housing
3796	Joint Venture of PT Adhi Karya (Persero) Tbk and PT PP (Persero) Tbk	Transport	Rail transport (nonurban)	MFF: Malolos-Clark Railway Project-Tranche 1	11-Sep-2023	119,771,222.64	CP S-01: Building and Civil Engineering Works for approximately 1.2 km of Railway Viaduct Structure including elevated Station at Blumentritt	Department of Transportation
3872	PT. Brantas Abipraya (Persero)	Public sector management	Public expenditure and fiscal management	STATE ACCOUNTABILITY REVITALIZATION (ADDITIONAL FINANCING)	22-Sep-2023	9,389,571.65	CW-1: Construction of Smart Building for BPKP Training Facility at Ciawi, Denpasar, Medan & Makassar	Ministry of Finance;Badan Pengawasan Keuangan & Pembangunan
3872	PT. CIPTA NUANSA PRIMA	Public sector management	Public expenditure and fiscal management	STATE ACCOUNTABILITY REVITALIZATION (ADDITIONAL FINANCING)	30-Oct-2023	33,905.38	CW-3: Renovation of Digital Forensic Laboratory Room for Maintaining the Equipment (Upgrade)	Ministry of Finance;Badan Pengawasan Keuangan & Pembangunan
3928	PT Supraco Indonesia, INO	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	10-Aug-2021	1,823,874.27	Road and Wellpad Preparation for Dieng 2 and Patuha 2 Drilling Campaign	PT Geo Dipa Energi
3928	PT Air Drilling	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	15-Sep-2021	46,210,075.70	1500-2000 HP Rig Bundling Services for Dieng 2 and Patuha 2 Drilling Campaign (Lot 2: Patuha)	PT Geo Dipa Energi
3928	PT Tiger Energy Services ROI, Indonesia	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	14-Sep-2021	4,134,112.92	Wireline Logging Services for Dieng 2 and Patuha 2 Drilling Campaign	PT Geo Dipa Energi
3928	PT Air Drilling	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	17-Sep-2021	10,379,925.86	Aerated Drilling Services for Dieng 2 and Patuha 2 Drilling Campaign	PT Geo Dipa Energi
3928	PT Plumpang Raya Anugrah	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	23-Sep-2021	40,689,841.36	1500-2000 HP Rig Bundling Services for Dieng 2 and Patuha 2 Drilling Campaign (Lot 1: Dieng)	PT Geo Dipa Energi
3928	PT Depriwangga	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	22-Oct-2021	5,832,050.60	Well Testing Services for Dieng 2 and Patuha 2 Drilling Campaign	PT Geo Dipa Energi
3928	PT Halliburton Logging Services Indonesia	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	5-Nov-2021	2,561,956.16	Directional Drilling Services for Dieng 2 and Patuha 2 Drilling Campaign (Lot 1: Dieng)	PT Geo Dipa Energi

Republic of Indonesia Domestic Construction Contractor Market Analysis

3928	PT Halliburton Logging Services Indonesia	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	5-Nov-2021	4,130,500.35	Directional Drilling Services for Dieng 2 and Patuha 2 Drilling Campaign (Lot 2: Patuha)	PT Geo Dipa Energi
3928	PT Halliburton Logging Services Indonesia	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	5-Nov-2021	4,508,099.10	Cementing and Casing Accessories for Dieng 2 and Patuha 2 Drilling Campaign (Lot 1: Dieng)	PT Geo Dipa Energi
3928	PT Halliburton Logging Services Indonesia	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	5-Nov-2021	3,965,566.00	Cementing and Casing Accessories for Dieng 2 and Patuha 2 Drilling Campaign (Lot 2: Patuha)	PT Geo Dipa Energi
3928	PT Baker Hughes Indonesia	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	5-Nov-2021	1,806,880.71	Fishing and Milling Services for Dieng 2 and Patuha 2 Drilling Campaign	PT Geo Dipa Energi
3928	PT Baker Hughes Indonesia	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	16-Nov-2021	2,890,517.61	Mud Engineering Services for Dieng 2 and Patuha 2 Drilling Campaign (Lot 1: Dieng)	PT Geo Dipa Energi
3928	PT Prima Hidrokarbon Internusa	Energy	Energy	GEOTHERMAL POWER GENERATION PROJECT	16-Nov-2021	4,893,057.19	Mud Engineering Services for Dieng 2 and Patuha 2 Drilling Campaign (Lot 2: Patuha)	PT Geo Dipa Energi
4110	PT. Adhi Karya (Persero) Tbk	Education	Tertiary	Higher Education for Technology and Innovation Project	25-Sep-2023	6,192,238.21	Construction of Maritime Centre, Automotive Centre's Proving Ground, Office of Automotive Proving Ground, Creative Centre, ICT and Robotic Center and	Ministry of Education, Culture, Research & Tech.
4110	PT. Adhi Karya (Persero) Tbk.	Education	Tertiary	Higher Education for Technology and Innovation Project	16-Oct-2023	5,544,107.77	Construction of ITS Tower, CLC and Supporting Infrastructure	Ministry of Education, Culture, Research & Tech.
4188	Joint Venture of PT Adhi Karya (Persero) Tbk and PT PP (Persero) Tbk	Transport	Rail transport (nonurban)	South Commuter Railway Project - Tranche 1	11-Sep-2023	152,939,930.07	CP S-03C: Civil Engineering, Tunnel and Building Works for approximately 6.1km of Railway with 4.7km of Underground Railway and 1.4km of at-Grade Rail	Department of Transportation
501	Various	Agriculture, natural resources and rural development	Forestry	COMM-FOCUSED INVESTMENTS TO ADDRESS DEFORESTATION & FOREST DEGRADATION	22-Nov-2021	327,664.80	Small works, livelihood improvement, training, workshop and project management cost FTP 22 Nov to 31 Dec 2021 (WA G0029)	Dir.of Bus. Dev't for Social Forestry & Customary; Directorate of Env'mental Srvs of
501	CV. POROS TATA RENCAN	Agriculture, Natural Resources and Rural Development	Forestry	COMM-FOCUSED INVESTMENTS TO ADDRESS DEFORESTATION & FOREST DEGRADATION	2-Aug-2019	8,177.49	ENGINEERING DESIGN FOR ECOTOURISM & FOREST FIRE FACILITIES	Dir.of Bus. Dev't for Social Forestry & Customary; Directorate of Env'mental Srvs of
501	CV. SURYA MASTERINDO, JL. DSN KARYA SUCI DS.	Agriculture, Natural Resources and Rural Development	Forestry	COMM-FOCUSED INVESTMENTS TO ADDRESS DEFORESTATION & FOREST DEGRADATION	28-Jun-2019	27,385.14	CONSTRUCTION OF TNDS FACILITIES (TICKETING COUNTERTOURISM GATES AND TOURISM INFORMATION CENTRE)	Dir.of Bus. Dev't for Social Forestry & Customary; Directorate of Env'mental Srvs of

Republic of Indonesia Domestic Construction Contractor Market Analysis

501	VARIOUS	Agriculture, Natural Resources and Rural Development	Forestry	COMM-FOCUSED INVESTMENTS TO ADDRESS DEFORESTATION & FOREST DEGRADATION	2-Aug-2019	3,527.90	CONSTRUCTION OF TNDS FACILITIES GUEST HOUSE (3 UNITS) AND OUTBOUND FACILITIES	Dir.of Bus. Dev't for Social Forestry & Customary; Directorate of Env'mental Srvs of
501	PT. ASTRIDO JAYA MOBILINDO, BATU TULIS RAYA K	Agriculture, Natural Resources and Rural Development	Forestry	COMM-FOCUSED INVESTMENTS TO ADDRESS DEFORESTATION & FOREST DEGRADATION	1-Apr-2020	23,173.06	CAR 1 UNIT (IR RUDI MARWANTO) FOR KPHP	Dir.of Bus. Dev't for Social Forestry & Customary; Directorate of Env'mental Srvs of

